

1. Budget Ways And Means Agenda 12 13 21

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--NOTICE OF MEETING--

BUDGET WAYS & MEANS COMMITTEE

MONDAY, DECEMBER 13, 2021

5:30 P.M.

**COUNCIL CHAMBERS, CITY HALL
326 GRANT ST., CARTHAGE, MISSOURI**

--TENTATIVE AGENDA--

CITIZENS PARTICIPATION

(Citizens wishing to speak should notify Department Head or Committee Chair in advance)

OLD BUSINESS

1. Consideration and approval of minutes from previous meeting.

NEW BUSINESS

1. Presentation of City's Basic Financial Statements (Audit) Year ended June 30, 2021 by KPM, CPAs & Advisors.
2. Presentation; consider and discuss ARPA project budgeting.
3. Consider and discuss COLA effective January 01, 2022.
4. Staff Reports.
5. Other Business.

ADJOURNMENT

PERSONS WITH DISABILITIES WHO NEED SPECIAL ASSISTANCE CALL 417-237-7000 (VOICE) OF 1-800-735-2466(TDD VIA RELAY MISSOURI) AT LEAST 24 HOURS PRIOR TO MEETING.

POSTED: _____

BY: _____

BUDGET WAYS & MEANS COMMITTEE
MONDAY, DECEMBER 13, 2021 5:30 P.M.
CITY HALL COUNCIL CHAMBERS

MEMBERS PRESENT: Alan Snow, Ed Barlow, Juan Topete and Ceri Otero

OTHER COUNCIL MEMBERS PRESENT: David Armstrong

OTHERS STAFF PRESENT: City Administrator Tom Short, Assistant City Administrator Greg Dagnan, City Clerk Traci Cox, Fire Chief Roger Williams, Assistant Fire Chief Ryan Huntley, and Parks & Recreation Director Mark Peterson

Mr. Snow called the meeting to order at 5:30 P.M.

OLD BUSINESS:

1. Approval of minutes from previous meeting:

Mr. Topete made a motion to approve the minutes for the previous Budget Meeting. Motion carried 4-0.

NEW BUSINESS:

1. Presentation of City's Basic Financial Statements (Audit) Year ended June 30, 2021 by KPM, CPAs & Advisors.

Rebecca Baker CPA, from KPM CPA's & Advisors, gave a detailed presentation of the Audit Report for the City of Carthage year ended June 30, 2021. She referred to key pages in the audit book and explained their financial impact and importance. The City received an unmodified/clean opinion with no deficiencies noted. As of June 30, 2021, cash and investments increased \$177,000 over the previous year. Reserves were at 57.9% when comparing total expenditures to the unassigned fund balance. Mr. Topete moved to forward the audit report to Council for approval. Motion carried.

2. Presentation; consider and discuss ARPA project budgeting.

Mr. Short discussed revenue replacement of approximately \$271,000 using the ARPA funds. Department Heads reviewed their proposals for use of ARPA funds and the Committee made the following recommendations:

Proceed with the following: financial software, self-pay kiosks, PPE, auto CPR system, broadband in parks, Civic Experience without annual costs in ARPA funding, and Police vehicle project

Do not proceed with the following: Fire Department command vehicle and Police Department mobile command vehicle.

3. Consider and discuss COLA effective January 1, 2022.

Mr. Short discussed the design of the McGrath Study and the need to follow the

Plan. COLAs are supposed to be given annually in January. At the end of November, the CPI was at 7.3 for the preceding 12 month period. Administration is suggesting a phase-in of the COLA since inflation is already affecting the employees. A COLA increase is recommended at 3.5% effective January 1, 2022 and 3.0% effective July 1, 2022. This will be in addition to the annual step increases. Mr. Barlow moved to implement a 3.5% COLA effective January 1, 2022 and a minimum of 3.0% effective July 1, 2022 which will be decided during the budget process. Motion carried.

4. Staff Reports.

Mr. Short reported on sales and use tax revenues, financial reports, discussions with Baker Tilly regarding revenue bonds and general obligations bonds for Garrison Street bridge improvements and Baker Street improvements, the need for a future budget adjustment, and a meeting with McCune Brooks Hospital Trust in which they committed to funding Phase I and Phase II of the Parks Master Plan.

5. Other Business.

ADJOURNMENT: The meeting adjourned at 8:00 PM on motion by Ms. Otero.

Respectfully submitted,
Traci Cox

--NOTICE OF MEETING--

BUDGET WAYS & MEANS COMMITTEE

MONDAY, DECEMBER 13, 2021

5:30 P.M.

**COUNCIL CHAMBERS, CITY HALL
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ADJOURNMENT

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POSTED: _____

BY: _____

INTER

OFFICE

MEMO

To: Department Heads
From: Tom Short
Subject: ARPA Funds (Requesting Reimbursement Procedures)
Date: September 30, 2021

Requesting ARPA Funds Procedures

To assist Departments with completing the budget submissions, provided is an Excel workbook with 25 forms for completion along with these written instructions. If additional forms are required, please let me know.

Directions Regarding ARPA Funds:

On March 11, 2021, the American Rescue Plan Act ("ARPA") was signed into law, and established the Coronavirus State Fiscal Recovery Fund and Coronavirus Local Fiscal Recovery Funds, which together make up the Coronavirus State and Local Fiscal Recovery Funds ("SLFRF") program. This program is intended to provide support to State, territorial, local, and Tribal governments in responding to the economic and public health impacts of COVID-19 and in their efforts to contain impacts on their communities, residents, and businesses.

The City, as a recipient of an ARPA/SLFRF award, **may** use ARPA/SLFRF funds to cover **eligible costs** that the City incurred during the period that began on **March 3, 2021 and ends on December 31, 2024**, as long as the award funds for the obligations incurred by December 31, 2024 are expended by December 31, 2026. Costs for projects incurred by the recipient State, territorial, local, or Tribal government **prior to March 3, 2021 are not eligible**, as provided for in Treasury's Interim Final Rule (attached).



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Section 603 of the Act provides that the Secretary of the U.S. Treasury will make payments to local governments in two tranches (installments), with the second tranche being paid twelve months after the first payment. Both tranches have been estimated to equal approximately \$2,975,530 for the City of Carthage; approximately \$1,487,765 each tranche. As of this date, the State of Missouri has applied for funds, and has distributed the first tranche of funds to applicable Cities, Counties, Non-Entitlement Units of Governments, and Tribal Governments. The City has received its first tranche of \$1,487,765 from the State.

There are several **guiding principles** for developing effective **compliance** regimes for these funds: **Recipients and sub recipients** are the first line of defense, and responsible for ensuring the ARPA/SLFRF award funds **are not used for ineligible purposes**, and there is no fraud, waste, and abuse associated with the ARPA/SLFRF award.

- ARPA/SLFRF-funded projects should advance shared interests and promote equitable delivery

of government benefits and opportunities to **underserved communities**, as outlined in Executive Order 13985, On Advancing Racial Equity and Support for Underserved Communities Through the Federal Government; and

• **Transparency and public accountability** for ARPA/SLFRF award funds and use of such funds are critical to upholding program integrity and trust in all levels of government, and ARPA/SLFRF award funds should be managed consistent with Administration guidance per Memorandum M-21-20 and Memorandum M-20-21(attached). Additionally, Treasury's Interim Final Rule details recipients' (City's) **compliance responsibilities** and provides additional information on eligible and restricted uses of ARPA/SLFRF award funds **and reporting requirements**. City Departments will review and comply with the information contained in Treasury's Interim Final Rule, and any subsequent final rule when building appropriate **controls** for ARPA/SLFRF award funds.



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It is the City's responsibility to ensure all ARPA/SLFRF award funds are used in **compliance** with these requirements. The City will be contracting with BakerTilly, who will be scheduling an **education session** on eligible uses of the ARPA funds via an orientation session with the City. As a recipient of an ARPA/SLFRF award, the City has substantial discretion to use the award funds in the ways that best suit the needs of its constituents – as long as such use **fits into one of the following four statutory categories**:

1. To respond to the COVID-19 public health emergency or its negative economic impacts;
2. To respond to workers performing essential work during the COVID-19 public health emergency by providing premium pay to such eligible workers of the recipient, or by providing grants to eligible employers that have eligible workers who performed essential work;
3. For the provision of government services, to the extent of the reduction in revenue of such recipient due to the COVID-19 public health emergency, relative to revenues collected in the most recent full fiscal year of the recipient prior to the emergency; and
4. To make necessary investments in water, sewer, or broadband infrastructure.

Also attached is a **DRAFT ARPA Funds Budget Calendar** with dates and associated actions regarding these funds. The goal is to have all necessary work completed by the end of the calendar year.



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FORMS - INSTRUCTIONS:

For allocation purposes, the plan is to use the budget process similar to the 5 Year Capital Improvement Project process.

A checkoff section is available on each of the forms with a **Drop Down menu** for each Department to check off each category that applies to the request. Please select all categories that apply to the request. **By completing and submitting these forms, a Department Head maintains that the program/service requested, to the best of his/her knowledge, meet the program**

requirements as detailed in the US Treasury's "Compliance and Reporting Guidance-State and Local Fiscal Recovery Funds" and the US Treasury's Interim Final Rules.

SERVICE/PROJECT TITLE: In cell B4, please provide a short unique service/project name.

SERVICE PROJECT NUMBER: In cell B5, if a project number is necessary, accounting staff

will assign a number in consultation with the Department Head. These will primarily be for projects requiring multi-year tracking.

SERVICE/PROJECT PRIORITY: A Drop Down menu is provided for your use. Please choose the appropriate priority in cell B6, (Elevated, Nominal, Ordinary, and Response to COVID-19).

PROJECT TYPE: A Drop Down menu is provided for your use. Please choose the appropriate type in cell B7, (e.g., replacement, expansion, new, repair, modification).

DEPARTMENT/AGENCY: A Drop Down menu is provided for your use. Please choose the appropriate response in cell B9.

JUSTIFICATION/BENEFIT: At a minimum, please explain in detail how the proposed service/project meets the (4) ARPA/SLFRF Statutory Eligible Use criteria. Check off the appropriate boxes for this criteria in the next section of the worksheet, the ARPA checkoff.

An **ARPA checkoff** section is provided on each of the forms with a **Drop Down menu** for each Department to check off each category that applies to the request. Please select all categories that apply to the request. **By completing and submitting these forms, a Department Head maintains that the program/service requested, to the best of his/her knowledge, meet the program requirements as detailed in the US Treasury's "Compliance and Reporting Guidance-State and Local Fiscal Recovery Funds" and the US Treasury's Interim Final Rules.**

ESTIMATED COST: Please provide the anticipated (initial) costs for each year of the requested item. If item is a one time purchase, supply the initial year only for each of the listed items: If an item has to be replaced during the planning horizon, include the number in this section.

Land Acquisition;

Service;

Construction and Related Services;

Equipment/Furniture Acquisition;

Other;

ANNUAL BUDGET IMPACT: Please provide estimated on-going budget (financial) impacts of the above service/project on the listed budget components. If additional categories are needed, please contact me. The impact of Capital Investments on Operating Budget is/will be a concern for future budgeting, therefore, the need to include the Annual Budget Impact section.

Capital Costs; these include the replacement costs for a service/project.

Service/Debt Service; these include any on-going service costs and/or debt service option costs for a service/project.

Maint. & Op.; these include the costs to adequately maintain or operate the service/project.

Personnel; these include the Personnel costs directly associated with the service/project.

Other; these include any other costs associated with putting the service/project into use.

The workbook includes a summary worksheet for the five-year planning horizon for the ARPA Funds (for **ESTIMATED COST**), and the Departmental worksheets for ARPA service/project submission. **Please complete a form for each ARPA service/projects proposed. Also, please limit submitted information to the forms and not additional product information, etc.**

We may again be using the Incode Project Accounting Module to help track selected capital projects approved in the budget. Information from the workbook can/will be used to complete the

projects approved in the budget. Information from the workbook can/will be used to complete the Incode fields for tracking purposes, if necessary. These workbook forms are also linked to other workbooks, so please supply all relevant information on the worksheets. A copy of the forms will go to the Budget Committee (tentatively) for their December 13, 2021 meeting for discussion with the departments.

I would like all forms back no later than November 26, 2021 so they can be reviewed and distributed at the December 13, 2021 Budget Committee meeting. This will also give you time to review the list of projects with your oversight committees.

If you have any questions or problems with the workbook, please give me a call.

/s/ *Tom Short*

Tom Short, City Administrator

Copies:

Greg Dagnan, Asst. City Adm.

Mark Peterson, Parks Administrator

Zeb Carney, Public Works Director

Traci Cox, City Clerk

Bill Hawkins, Police Chief

Roger Williams, Fire Chief

Kevin Kinsey, IT Adm.

CITY OF CARTHAGE ARPA FUNDS PLAN FY 2022 - 2026
PROJECT/SERVICE/EQUIPMENT LISTING

Department	Project	Priority	2022	2023	2024	2025	2026	Beyond	Total
Administration	Financial Reporting and Budgeting Software	Elevated	\$ 0	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 250,000
Administration	Emergency Operations Center	Elevated	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
	DEPARTMENT TOTAL		\$ 0	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 250,000
Municipal Court	Self-Pay Kiosks	Ordinary	\$ 0	\$ 7,500	\$ 0	\$ 0	\$ 0	\$ 0	\$ 7,500
	DEPARTMENT TOTAL		\$ 0	\$ 7,500	\$ 0	\$ 0	\$ 0	\$ 0	\$ 7,500
Fire Department	PPE Emergency Stock	Response to COVID-19	\$ 30,000	\$ 0	\$ 30,000	\$ 0	\$ 0	\$ 0	\$ 60,000
Fire Department	Command Response Vehicle	Response to COVID-19	\$ 45,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 45,000
Fire Department	Auto CPR Systems	Response to COVID-19	\$ 35,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 35,000
	DEPARTMENT TOTAL		\$ 110,000	\$ 0	\$ 30,000	\$ 0	\$ 0	\$ 0	\$ 140,000
Parks & Recreation	WiFi in Parks	Response to COVID-19	\$ 450,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 0	\$ 550,000
	DEPARTMENT TOTAL		\$ 450,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 0	\$ 550,000
Information Technology	Civic Experience Covid 19	Response to COVID-19	\$ 142,022	\$ 108,486	\$ 108,486	\$ 108,486	\$ 108,486	\$ 0	\$ 575,966
	DEPARTMENT TOTAL		\$ 142,022	\$ 108,486	\$ 108,486	\$ 108,486	\$ 108,486	\$ 0	\$ 575,966
Police Department	Police Vehicle Project	Elevated	\$ 579,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 579,000
Police Department	Mobile Command Truck	Ordinary	\$ 271,953	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 271,953
	DEPARTMENT TOTAL		\$ 850,953	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 850,953

	TOTAL		\$ 1,552,975	\$ 390,986	\$ 163,486	\$ 133,486	\$ 133,486	\$ 0	\$ 2,374,419
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CITY OF CARTHAGE ARPA FUNDS PLAN FY 2022 - 2026

ANNUAL BUDGET IMPACT

Department	Project	Priority	2022	2023	2024	2025	2026	Beyond	Total
Administration	Financial Reporting and Budgeting Software	Elevated	\$ 0	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000
Administration	Emergency Operations Center	Expansion	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
	DEPARTMENT TOTAL		\$ 0	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000
Municipal Court	Self-Pay Kiosks	Ordinary	\$ 0	\$ 7,500	\$ 0	\$ 0	\$ 0	\$ 0	\$ 7,500
	DEPARTMENT TOTAL		\$ 0	\$ 7,500	\$ 0	\$ 0	\$ 0	\$ 0	\$ 7,500
Fire Department	PPE Emergency Stock	Response to COVID-19	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Fire Department	Command Response Vehicle	Response to COVID-19	\$ 0	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 2,500
Fire Department	Auto CPR Systems	Response to COVID-19	\$ 0	\$ 4,500	\$ 9,500	\$ 4,500	\$ 9,500	\$ 4,500	\$ 32,500
	DEPARTMENT TOTAL		\$ 0	\$ 5,000	\$ 10,000	\$ 5,000	\$ 10,000	\$ 5,000	\$ 35,000
Parks & Recreation	WiFi in Parks	Response to COVID-19	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 0	\$ 125,000
	DEPARTMENT TOTAL		\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 0	\$ 125,000
Information Technology	Civic Experience Covid 19	Response to COVID-19	\$ 142,022	\$ 108,486	\$ 108,486	\$ 108,486	\$ 108,486	\$ 0	\$ 575,966
	DEPARTMENT TOTAL		\$ 142,022	\$ 108,486	\$ 108,486	\$ 108,486	\$ 108,486	\$ 0	\$ 575,966
Police Department	Police Vehicle Project	Elevated	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Police Department	Mobile Command Truck	Ordinary	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Administration	Emergency Operations Center	Elevated	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
	DEPARTMENT TOTAL		\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

TOTAL			\$ 167,022	\$ 245,986	\$ 243,486	\$ 238,486	\$ 243,486	\$ 105,000	\$ 1,243,466
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ARPA FUNDS PROGRAM - REQUEST FORM

Fiscal Year 2022 - 2026

SERVICE/PROJECT TITLE: Financial Reporting and Budgeting Software
 SERVICE/PROJECT NUMBER: _____
 SERVICE/PROJECT PRIORITY: Elevated
 PROJECT TYPE: Replacement
 (e.g., replacement, expansion, new, repair, modification)
 DEPARTMENT/AGENCY: Administration

SERVICE/PROJECT DESCRIPTION: (Attach no more than one additional sheet if necessary)

Migrate to cloud based financial software including budgeting and reporting

JUSTIFICATION/BENEFIT:

Please explain in detail how the proposed service/project meets the ARPA/SLFRF Statutory Eligible Use criteria.

Employees were unable to work from home during Covid due to restrictions created from current financial software. Moving to cloud based financial software will allow easier access to data anytime from anywhere. Allowing departments to access the system can increase efficiency and decrease errors when information is only entered once. Adding budgeting software to the core financials creates efficiency by allowing department heads to enter their information into the system and it also assists in forecasting revenues and expenses. Enhanced reporting software will increase transparency by generating reports that are easily understandable for both council and citizens.

Please select the eligible use under ARPA for which you are applying (incurred after March 3, 2021 except for premium pay) select all that apply:

- ☐ To respond to the public health emergency or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality;
- ☒ To respond to workers performing essential work during the COVID-19 public health emergency, and/or by providing premium pay to eligible workers;
- ☐ For the provision of government services to the extent of the reduction in revenue due to the COVID-19 public health emergency relative to revenues collected in the most recent full fiscal year prior to the emergency; and
- ☐ To make necessary investments in water, sewer, or broadband infrastructure.¹

¹ Interim Final Rule from US Treasury for the Coronavirus State and Local Fiscal Recovery Funds portion of ARPA, <https://www.govinfo.gov/content/pkg/FR-2021-05-17/pdf/2021-10283.pdf>, pg. 2 or 26787. Detailed Request Information (please describe the nature as well as priority of your request and how it is eligible under the Federal guidelines for ARPA in the space above).

ESTIMATED COST:	Fiscal Year						
	2021 - 22	2022 - 23	2023 - 24	2024 - 25	2025 - 26	Beyond	TOTAL
Land Acquisition	0	0	0	0	0	0	0
Service/Program	0	0	0	0	0	0	0
Construction and Related Services	0	0	0	0	0	0	0
Equipment/Furniture Acquisition	0	0	0	0	0	0	0
Other	0	250,000	0	0	0	0	250,000
TOTAL:	0	250,000	0	0	0	0	250,000
ANNUAL BUDGET IMPACT:	Fiscal Year						
	2021 - 22	2022 - 23	2023 - 24	2024 - 25	2025 - 26	Beyond	TOTAL
Capital Costs	0	0	0	0	0	0	0
Service/Debt Service	0	0	0	0	0	0	0
Maint. & Op.	0	100,000	100,000	100,000	100,000	100,000	500,000
Personnel	0	0	0	0	0	0	0
Other	0	250,000	0	0	0	0	250,000
TOTAL	0	350,000	100,000	100,000	100,000	100,000	750,000

ARPA FUNDS PROGRAM - REQUEST FORM

Fiscal Year 2022 - 2026

SERVICE/PROJECT TITLE: Emergency Operations Center
 SERVICE/PROJECT NUMBER: 1
 SERVICE/PROJECT PRIORITY: Elevated
 PROJECT TYPE: Expansion
 (e.g., replacement, expansion, new, repair, modification)
 DEPARTMENT/AGENCY: Administration

SERVICE/PROJECT DESCRIPTION: (Attach no more than one additional sheet if necessary)

The city is considering purchasing the property at 125 E. Fairview at the cost of \$***,***. An estimated remodel of the building would cost approxiamtely \$***,***. The building would be remodeled to house all city department heads (all court employees including the city judge and attorney), training and meeting rooms, other individual offices, a full kitchen, and a full 24 hour access gym.

JUSTIFICATION/BENEFIT:

Please explain in detail how the proposed service/project meets the ARPA/SLFRF Statutory Eligible Use criteria.

Please see attachment

Please select the eligible use under ARPA for which you are applying (incurred after March 3, 2021 except for premium pay) select all that apply:

- | | |
|-------------------------------------|---|
| ☐ | To respond to the public health emergency or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality; |
| ☒ | To respond to workers performing essential work during the COVID-19 public health emergency, and/or by providing premium pay to eligible workers; |
| ☐ | For the provision of government services to the extent of the reduction in revenue due to the COVID-19 public health emergency relative to revenues collected in the most recent full fiscal year prior to the emergency; and |
| ☐ | To make necessary investments in water, sewer, or broadband infrastructure. ¹ |

1 Interim Final Rule from US Treasury for the Coronavirus State and Local Fiscal Recovery Funds portion of ARPA, <https://www.govinfo.gov/content/pkg/FR-2021-05-17/pdf/2021-10283.pdf>, pg. 2 or 26787. Detailed Request Information (please describe the nature as well as priority of your request and how it is eligible under the Federal guidelines for ARPA in the space above).

ESTIMATED COST:	Fiscal Year						
	2021 - 22	2022 - 23	2023 - 24	2024 - 25	2025 - 26	Beyond	TOTAL
Land Acquisition	0	0	0	0	0	0	0
Service/Program	0	0	0	0	0	0	0
Construction and Related Services	0	0	0	0	0	0	0
Equipment/Furniture Acquisition	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL:	0	0	0	0	0	0	0
ANNUAL BUDGET IMPACT:	Fiscal Year						
	2021 - 22	2022 - 23	2023 - 24	2024 - 25	2025 - 26	Beyond	TOTAL
Capital Costs	0	0	0	0	0	0	0
Service/Debt Service	0	0	0	0	0	0	0
Maint. & Op.	0	0	0	0	0	0	0
Personnel	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL	0	0	0	0	0	0	0

The City of Carthage is entertaining the idea of buying the current Salvation Army building for city use. This building is located at 125 E. Fairview. The property is a 14,733 sq foot building that currently houses a chapel, three bathrooms, an elevator, kitchen, more than 20 office spaces, a gym, ample storage throughout three floors. The asking price for this building is \$[REDACTED], which has been negotiated down from the original asking price of \$[REDACTED]. The building is outdated and it is estimated by city officials, an architect, and an engineer to remodeling the building to meet the city's requirements would cost approximately \$[REDACTED]. The total project cost would be approximately \$[REDACTED] million dollars.

This building would serve several purposes, one of which would be having an emergency operations center. An emergency operations center is a technology-based command and control facility responsible for carrying out the principles of emergency management, or disaster management functions. The city has always needed a large facility for city leaders to meet during times of emergency. A large, modern EOC would bring together the leaders of the city to coordinate resources, information, and crisis/emergency risk communication to respond to any emergency the city may encounter. This building has a room that could serve as an EOC almost "move-in" ready. It is believed that having this building accessible to the city leaders and employees would allow the city to continue to operate, using social distancing, if necessary, in the event of another shut down due to COVID-19, tornado, snowstorm, or other citywide crisis.

The City Emergency Management director is required to prepare and submit plans for responding to natural disasters and other emergencies. These plans present coordination with public safety officials, elected officials, nonprofit organizations, and government agencies during emergencies as disasters. A working EOC is always a part of that plan. Right now, our EOC is inadequate. With a proper EOC, all the needed personnel could coordinate, even in the same building as needed.

This building would be reconfigured to eliminate communication silos within the city. For example, the City Attorney, Parks Director, Public Works Director, the City Engineer (contract employee), City Judge, Training Officers from Police and Fire, and a South Police Station, all will potentially move into this building, along with others. This building has very large conference rooms, so that meeting goers can socially distance. Meeting rooms, a very large training room, a full kitchen, and a gymnasium.

This building would allow the city to have a large, state-of-the-art training facility that it has a city-wide training center would allow all city training to be conducted in the same professional setting with the same resources available to everyone. Often, the only facility large enough for the number of trainees is the city council chambers, which should be reserved for other use. Any city department head will tell you that our training facilities are totally inadequate regarding space, especially if social distancing is necessary. This would resolve that problem and create another large meeting space for community use if the city wishes to do so. Police and Fire need large open spaces for various training programs that do not exist at this point and when the training is needed, space must be improvised. We often borrow spaces from local churches to find room for the training.

The COVID-19 pandemic brought many challenges to the City of Carthage in 2020. Both the Fire and Police Departments were quarantined from each other with the Police Department moving approximately 1/3 of their operations to a makeshift police department meeting room (the fire department conference room) For a time, meals were brought in for employees so that they could minimize contact with grocery stores or restaurant establishments in order to keep public safety employees working. Meetings were done via telephone instead of in person. Wages

were allocated to pay employees to stay home and not be exposed so that they could come to work in an emergency. This building would be perfect for a similar situation.

There are ample meeting rooms and conference rooms in this building. A large amount of square footage in those rooms would allow employees to meet and still socially distance, if necessary. There would be a plethora of offices available. This would help quarantine city leaders and others housed in the building if needed just by having their own office, but they could still be near the EOC. It would not affect communication as all city leaders would still be in the same building. The building already has a full kitchen. It would be upgraded to be able to provide/make meals for employees if needed.

COVID-19 seemed to have more severe negative effects on those who were obese or had comorbidities. It was difficult to stay in shape during the pandemic quarantine, as many gymnasiums were shut down. Additionally, it has been a goal of the City Health Committee to have a city-owned Gym for use 24 hours by city employees. The building would house a full gym, which would allow employees to still have access to maintain a healthy lifestyle without exposure to disease in the event of gyms closing due to another shutdown.

The annual Marian Days celebration is another factor to consider when purchasing this building. Each year the police department, fire department, emergency medical services, and other various agencies all occupy the parking lot of the Salvation Army building. The Salvation Army was always generous enough to let the city use the parking lot during this event. With the city purchasing this building, and with a fully functioning EOC, all emergency services personnel would be able to utilize the building throughout the event. This would combat logistical issues that include parking for employees working the event, temporary shelter (pop-up tents), temporary radio communications having to be set up, as well as relief from the heat. This would save the city a lot of time and money.

ARPA FUNDS PROGRAM - REQUEST FORM

Fiscal Year 2022 - 2026

SERVICE/PROJECT TITLE: Self-Pay Kiosks
 SERVICE/PROJECT NUMBER: _____
 SERVICE/PROJECT PRIORITY: Ordinary
 PROJECT TYPE: New
 (e.g., replacement, expansion, new, repair, modification)
 DEPARTMENT/AGENCY: Municipal Court

SERVICE/PROJECT DESCRIPTION: (Attach no more than one additional sheet if necessary)

Install kiosks to allow self payment of

JUSTIFICATION/BENEFIT:

Please explain in detail how the proposed service/project meets the ARPA/SLFRF Statutory Eligible Use criteria.

When City offices were shut down due to Covid, many defendants were unable to make fine payments. A large number of defendants are under-privileged with no access to computers or internet. By installing kiosks at three convenient locations, City Hall, Memorial Hall and Police Department, defendants would have easy access to make fine payments. This will also increase office efficiency. Eventually, we would like to collaborate with Carthage Water & Electric to accept payments at kiosks strategically placed within the community.

Please select the eligible use under ARPA for which you are applying (incurred after March 3, 2021 except for premium pay) select all that apply:

- ☐ To respond to the public health emergency or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality;
- ☒ To respond to workers performing essential work during the COVID-19 public health emergency, and/or by providing premium pay to eligible workers;
- ☐ For the provision of government services to the extent of the reduction in revenue due to the COVID-19 public health emergency relative to revenues collected in the most recent full fiscal year prior to the emergency; and
- ☐ To make necessary investments in water, sewer, or broadband infrastructure.¹

1 Interim Final Rule from US Treasury for the Coronavirus State and Local Fiscal Recovery Funds portion of ARPA, <https://www.govinfo.gov/content/pkg/FR-2021-05-17/pdf/2021-10283.pdf>, pg. 2 or 26787. Detailed Request Information (please describe the nature as well as priority of your request and how it is eligible under the Federal guidelines for ARPA in the space above).

ESTIMATED COST:

	Fiscal Year						TOTAL
	2021 - 22	2022 - 23	2023 - 24	2024 - 25	2025 - 26	Beyond	
Land Acquisition	0	0	0	0	0	0	0
Service/Program	0	0	0	0	0	0	0
Construction and Related Services	0	0	0	0	0	0	0
Equipment/Furniture Acquisition	0	7,500	0	0	0	0	7,500
Other	0	0	0	0	0	0	0
TOTAL:	0	7,500	0	0	0	0	7,500

ANNUAL BUDGET IMPACT:

	Fiscal Year						TOTAL
	2021 - 22	2022 - 23	2023 - 24	2024 - 25	2025 - 26	Beyond	
Capital Costs	0	7,500	0	0	0	0	7,500
Service/Debt Service	0	0	0	0	0	0	0
Maint. & Op.	0	0	0	0	0	0	0
Personnel	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL	0	7,500	0	0	0	0	7,500

ARPA FUNDS PROGRAM - REQUEST FORM

Fiscal Year 2022 - 2026

SERVICE/PROJECT TITLE: PPE Emergency Stock
 SERVICE/PROJECT NUMBER: _____
 SERVICE/PROJECT PRIORITY: Response to COVID-19
 PROJECT TYPE: Expansion
 (e.g., replacement, expansion, new, repair, modification)
 DEPARTMENT/AGENCY: Fire Department

SERVICE/PROJECT DESCRIPTION: (Attach no more than one additional sheet if necessary)

Purchase of bulk PPE for the Fire Department and others as needed to respond to any future COVID outbreak.

JUSTIFICATION/BENEFIT:

Please explain in detail how the proposed service/project meets the ARPA/SLFRF Statutory Eligible Use criteria.

A large number of essential City workers, especially law enforcement and firefighters, have no choice but to be in close contact with citizens. Personal protective Equipment (PPE) is vital to protect the health of these emergency workers and the citizens they come in contact with. PPE supplies were sometimes in short supply during the pandemic. Purchase of PPE is allowable per the interim Rule (p. 18). We would purchase a larger quantity of equipment and maintain it in a safe storage location. Depending on the future of the pandemic we would plan on possible future purchases to keep an adequate supply.

Please select the eligible use under ARPA for which you are applying (incurred after March 3, 2021 except for premium pay) select all that apply:

- | | |
|-------------------------------------|---|
| ☒ | To respond to the public health emergency or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality; |
| ☒ | To respond to workers performing essential work during the COVID-19 public health emergency, and/or by providing premium pay to eligible workers; |
| ☐ | For the provision of government services to the extent of the reduction in revenue due to the COVID-19 public health emergency relative to revenues collected in the most recent full fiscal year prior to the emergency; and |
| ☐ | To make necessary investments in water, sewer, or broadband infrastructure. ¹ |

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ESTIMATED COST:

	Fiscal Year						TOTAL
	2021 - 22	2022 - 23	2023 - 24	2024 - 25	2025 - 26	Beyond	
Land Acquisition	0	0	0	0	0	0	0
Service/Program	0	0	0	0	0	0	0
Construction and Related Services	0	0	0	0	0	0	0
Equipment/Furniture Acquisition	30,000	0	30,000	0	0	0	60,000
Other	0	0	0	0	0	0	0
TOTAL:	30,000	0	30,000	0	0	0	60,000

ANNUAL BUDGET IMPACT:

	Fiscal Year						TOTAL
	2021 - 22	2022 - 23	2023 - 24	2024 - 25	2025 - 26	Beyond	
Capital Costs	30,000	0	30,000	0	0	0	60,000
Service/Debt Service	0	0	0	0	0	0	0
Maint. & Op.	0	0	0	0	0	0	0
Personnel	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL	30,000	0	30,000	0	0	0	60,000

Fiscal Year 2022 - 2026

DEPARTMENT/AGENCY: Fire Department

[illegible]

ARPA FUNDS PROGRAM - REQUEST FORM

Fiscal Year 2022 - 2026

SERVICE/PROJECT TITLE: Auto CPR Systems
 SERVICE/PROJECT NUMBER: _____
 SERVICE/PROJECT PRIORITY: Response to COVID-19
 PROJECT TYPE: New
 (e.g., replacement, expansion, new, repair, modification)
 DEPARTMENT/AGENCY: Fire Department

SERVICE/PROJECT DESCRIPTION: (Attach no more than one additional sheet if necessary)

Purchase two Auto CPR systems.

JUSTIFICATION/BENEFIT:

Please explain in detail how the proposed service/project meets the ARPA/SLFRF Statutory Eligible Use criteria.

With the spread of COVID-19 the Fire Department has been faced with the reality that victims of this virus can be very sick. On many occasions we have been placed in situations that put us in very close contact with critically ill patients. Sometimes these patients only chance for survival may be effective CPR. This procedure can place Firefighters in a very dangerous situation because there is no way to perform CPR without having close contact. When COVID is at its worst within the community there is good chance that EMS units are over burdened and it may be an extended time before they will arrive to take over the patients. The Auto CPR units would provide us with the option to place the unit on a patient and initiate automatic compressions. This would give us better protection from direct contact for an extended period and also provides finely regulated CPR for a possible better outcome. Two of these units would allow us to have a unit at both stations. Maintenance and operation expenses for batteries and compression bands is included.

Please select the eligible use under ARPA for which you are applying (incurred after March 3, 2021 except for premium pay) select all that apply:

- ☒ To respond to the public health emergency or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality;
- ☒ To respond to workers performing essential work during the COVID-19 public health emergency, and/or by providing premium pay to eligible workers;
- ☐ For the provision of government services to the extent of the reduction in revenue due to the COVID-19 public health emergency relative to revenues collected in the most recent full fiscal year prior to the emergency; and
- ☐ To make necessary investments in water, sewer, or broadband infrastructure.¹

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ESTIMATED COST:

	Fiscal Year						TOTAL
	2021 - 22	2022 - 23	2023 - 24	2024 - 25	2025 - 26	Beyond	
Land Acquisition	0	0	0	0	0	0	0
Service/Program	0	0	0	0	0	0	0
Construction and Related Services	0	0	0	0	0	0	0
Equipment/Furniture Acquisition	35,000	0	0	0	0	0	35,000
Other	0	0	0	0	0	0	0
TOTAL:	35,000	0	0	0	0	0	35,000

ANNUAL BUDGET IMPACT:

	Fiscal Year						TOTAL
	2021 - 22	2022 - 23	2023 - 24	2024 - 25	2025 - 26	Beyond	
Capital Costs	35,000	0	0	0	0	0	35,000
Service/Debt Service	0	0	0	0	0	0	0
Maint. & Op.	0	4,500	9,500	4,500	9,500	4,500	32,500
Personnel	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL	35,000	4,500	9,500	4,500	9,500	4,500	67,500

ARPA FUNDS PROGRAM - REQUEST FORM

Fiscal Year 2022 - 2026

SERVICE/PROJECT TITLE: WiFi in Parks
 SERVICE/PROJECT NUMBER: 5000
 SERVICE/PROJECT PRIORITY: Response to COVID-19
 PROJECT TYPE: New
 (e.g., replacement, expansion, new, repair, modification)
 DEPARTMENT/AGENCY: Parks & Recreation

SERVICE/PROJECT DESCRIPTION: (Attach no more than one additional sheet if necessary)

WiFi in all of our Carthage Parks

JUSTIFICATION/BENEFIT:

Please explain in detail how the proposed service/project meets the ARPA/SLFRF Statutory Eligible Use criteria.

Attached

Please select the eligible use under ARPA for which you are applying (incurred after March 3, 2021 except for premium pay) select all that apply:

- ☒ To respond to the public health emergency or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality;
- ☐ To respond to workers performing essential work during the COVID-19 public health emergency, and/or by providing premium pay to eligible workers;
- ☐ For the provision of government services to the extent of the reduction in revenue due to the COVID-19 public health emergency relative to revenues collected in the most recent full fiscal year prior to the emergency; and
- ☒ To make necessary investments in water, sewer, or broadband infrastructure.¹

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ESTIMATED COST:	Fiscal Year						TOTAL
	2021 - 22	2022 - 23	2023 - 24	2024 - 25	2025 - 26	Beyond	
Land Acquisition	0	0	0	0	0	0	0
Service/Program	0	0	0	0	0	0	0
Construction and Related Services	175,000	0	0	0	0	0	175,000
Equipment/Furniture Acquisition	250,000	0	0	0	0	0	250,000
Other	25,000	25,000	25,000	25,000	25,000	0	125,000
TOTAL:	450,000	25,000	25,000	25,000	25,000	0	550,000

ANNUAL BUDGET IMPACT:	Fiscal Year						TOTAL
	2021 - 22	2022 - 23	2023 - 24	2024 - 25	2025 - 26	Beyond	
Capital Costs	425,000	0	0	0	0	0	425,000
Service/Debt Service	0	0	0	0	0	0	0
Maint. & Op.	0	0	0	0	0	0	0
Personnel	0	0	0	0	0	0	0
Other	25,000	25,000	25,000	25,000	25,000	0	125,000
TOTAL	450,000	25,000	25,000	25,000	25,000	0	550,000

There are several statutory eligible criteria met for the Wi-Fi in Parks project. They include the following:

1. Our ability to reach underserved communities and those in need through Wi-Fi access in our parks. (Infrastructure) (Education Assistance)
2. Our ability to create more desire to use and engage activities in our parks with Wi-Fi connection. (Health)
3. Our ability to incentivize visitors. (Tourism, Travel, Hospitality)
4. Our ability to provide safe and secure parks. (Infrastructure)

Our ability to reach underserved communities and those in need through Wi-Fi access in our parks. (Infrastructure) (Education Assistance)

Wi-Fi became essentially important during the pandemic. If you didn't have it, you were cut off from the world in many ways. This project will provide an opportunity for all to access fast, reliable Wi-Fi when the need arises and other options are not available. Many households in our community were without Wi-Fi access when their children needed it for school. The opportunity to access quality Wi-Fi when required is the primary point. We definitely have individuals in need of Wi-Fi in the Carthage community.

Our ability to create more desire to use and engage activities in our parks with Wi-Fi connection. (Health)

Cities invest in parks to keep their citizens happy and healthy and give them a place to reflect, exercise, and relax. Offering free Wi-Fi in parks will meet an essential need for park users, the need to be able to enjoy an eBook, listen to streaming music, and generally take advantage of the benefits of cloud-based content and services. Deploying Wi-Fi is an excellent way for our Parks & Recreation Department to keep our visitors happy and return to use our parks.

When it comes to enticing children to outdoor areas, augmented reality is a significant help. These virtual environments are displayed through smartphones and activated at playgrounds and other park features. These apps present games to children to encourage learning and physical activity.

We will continue to see more opportunities come forward in parks and recreations that need Wi-Fi. Baseball, softball, and other team activities have many Wi-Fi needed apps for practices, scoring, fan interaction, and team management. Self-directed non-team activities will benefit the most from Wi-Fi access, with endless possibilities being created as we discuss this.

The National Parks and Recreation Association (NPRA) believes smart technology allows parks to connect with a tech-focused generation. Public parks give children and adults essential places to socialize, exercise, and spend time outdoors – but only if they are being used. Free Wi-Fi and charging stations can provide an incentive for connected individuals to step outside their homes.

Our ability to incentivize visitors. (Tourism, Travel, Hospitality)

Public Wi-Fi access can have a massive impact on tourism, too. When traveling, indeed, people want to stay in contact with their family and friends, share their holiday pictures on their social networks

and check travel information. Consequently, tourists are more incentivized to travel to a location if they can use the internet for free. Therefore, providing a city with free Wi-Fi hotspots (Parks) would be advantageous both for tourists, who would enjoy internet connection without roaming charges and for the local economy, which would primarily benefit from increased levels of tourism.

We would promote this extensively. As we look for other opportunists in parks, Wi-Fi becomes a must-have need. As we look to put in electric charging stations, we need to promote free Wi-Fi. People are walking, running, playing, biking all using Wi-Fi-connected apps in our parks. Let's be the community embracing the Wi-Fi-connected world.

Our ability to provide safe and secure parks. (Infrastructure)

Another benefit to the public is safety and security. Free Wi-Fi and phone service eases access to emergency services, quick weather updates, and connectivity to friends and family if separated. Connected services at a public park allow visitors to relax and spend more time enjoying the outdoors.

As we work to implement the Parks & Recreation Master Plan priorities, the following will need Wi-Fi access.

1. Bathrooms – Technology that allows us to open and close restroom doors for park hours only, emergencies, future pandemic situations, etc. All based on Wi-Fi access.
2. Security Cameras – Low cost, high-quality camera systems to monitor activity in our parks. We can manage vandalism, accidents, activities, etc. All based on Wi-Fi access.
3. Service for Programming – The ability to live stream activities such as team games in our parks. People who can't be live to watch games can watch online. Live stream a concert in the park. Endless opportunities with connectivity and technology based on Wi-Fi access.

Summary

At some point, we will be installing Wi-Fi in our parks. Let's use this opportunity to do it right and pay for all infrastructure and yearly costs we can. Most technology-related advances for parks will involve Wi-Fi access. These will be for park users and our administrative and maintenance needs. We need "Smart Parks" now rather than later.

ARPA FUNDS PROGRAM - REQUEST FORM

Fiscal Year 2022 - 2026

SERVICE/PROJECT TITLE: Civic Experience Covid 19

SERVICE/PROJECT NUMBER: 5001

SERVICE/PROJECT PRIORITY: Response to COVID-19

PROJECT TYPE: New

(e.g., replacement, expansion, new, repair, modification)

DEPARTMENT/AGENCY: Information Technology

SERVICE/PROJECT DESCRIPTION: (Attach no more than one additional sheet if necessary)

Creating a Better Civic Experience

JUSTIFICATION/BENEFIT:

Please explain in detail how the proposed service/project meets the ARPA/SLFRF Statutory Eligible Use criteria.

Attached

Please select the eligible use under ARPA for which you are applying (incurred after March 3, 2021 except for premium pay) select all that apply:

X

To respond to the public health emergency or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality;

X

To respond to workers performing essential work during the COVID-19 public health emergency, and/or by providing premium pay to eligible workers;

X

For the provision of government services to the extent of the reduction in revenue due to the COVID-19 public health emergency relative to revenues collected in the most recent full fiscal year prior to the emergency; and

To make necessary investments in water, sewer, or broadband infrastructure.¹

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ESTIMATED COST:

	Fiscal Year						TOTAL
	2021 - 22	2022 - 23	2023 - 24	2024 - 25	2025 - 26	Beyond	
Land Acquisition	0	0	0	0	0	0	0
Service/Program	0	0	0	0	0	0	0
Construction and Related Services	0	0	0	0	0	0	0
Equipment/Furniture Acquisition	0	0	0	0	0	0	0
Other	142,022	108,486	108,486	108,486	108,486	0	575,966
TOTAL:	142,022	108,486	108,486	108,486	108,486	0	575,966

ANNUAL BUDGET IMPACT:

	Fiscal Year						TOTAL
	2021 - 22	2022 - 23	2023 - 24	2024 - 25	2025 - 26	Beyond	
Capital Costs	0	0	0	0	0	0	0
Service/Debt Service	0	0	0	0	0	0	0
Maint. & Op.	0	0	0	0	0	0	0
Personnel	0	0	0	0	0	0	0
Other	142,022	108,486	108,486	108,486	108,486	0	575,966
TOTAL	142,022	108,486	108,486	108,486	108,486	0	575,966



Civic Experience – Covid-19

Engaging tools for a better civic experience will respond to the public health emergency by providing opportunities that allow current municipal services without having face-to-face contact.

We must adapt to the new realities of a remote public workforce and socially distanced citizens by implementing new workflows heavily reliant on technology we do not have in place today.

Our City government has been criticized significantly for not communicating efficiently with citizens. This criticism has been voiced in many ways. It has been shared at city council meetings by community members. I believe all of our city department heads and administration have heard these concerns at times. This was one of the most significant concerns in the GRO community survey.

I don't believe the generic term of not communicating is sufficient to describe what the community represents. In my work with GRO, my work with our parks planning process, and my 25 years of experience with the City of Carthage, I would define what we hear from the community as a poor civic experience for citizens of Carthage.

This poor civic experience was extensively recognized during the height of the pandemic. We struggled to get information out where people could see it. We struggled to create simple processes for people to engage in everyday opportunities or business with the city.

In my opinion, we are well behind the curve using technology to provide a better civic experience. Covid-19 brought this front and center for us. It is time for us to deliver technology tools that allow more effective back and forth communication with citizens. It is time to open up city business 24 hours, 7 days a week. It is time for us to allow access on their time, not our time. We need to lead the community in this role and be late to the party. We are living in a world of technology, and our citizens embrace that. But, unfortunately, we have not adopted it for the benefit of civic experience.

These tools benefit us as much as citizens. The more interaction that can be automated and handled more efficiently online, the more production hours available for staff to better manage their roles.

We need to become a "Smart" city. We need to embrace a technology-based society. I think first, we need to have a shared understanding of what civic experiences are. I didn't write the following information, but it is the best definition of civic experience I have read.

What are Civic Experiences?

Civic experiences are interactions between local governments and their citizens. These interactions are many and varied. Citizens get permits, attend municipal meetings, participate in recreational programs, book facilities, make payments, and much more. Government staff members process various requests, administer programs, provide public safety, and handle many other tasks that keep the municipality running smoothly.

These interactions encapsulate the moments when citizens experience their local government, even if they don't think of such touchpoints as government interactions. Each experience can be positive or negative, and everyone makes a lasting impact.

Governments that optimize civic experiences:

Gain appreciation for getting things done

Drive more revenue

Operate more efficiently with happier staff members

How Local Governments can Create Positive Civic Experiences

At a time when budgets and resources are limited, local government employees are often overworked and unseen. They are on the front lines every day, handling more citizen interactions than State or Federal agencies, yet their citizens are less aware of the impact they have on their day-to-day lives.

Local governments directly impact citizens' lives because they deliver a wide variety of services addressing many essential aspects of daily life, such as safety, recreation, home improvements, and civic participation.

Despite supporting more frequent and varied citizen interactions, local governments have smaller budgets and fewer resources. They often struggle with cutbacks, aging technology infrastructures, and siloed departments that can complicate service delivery.

At the same time, citizen expectations for quick and easy interactions have grown dramatically, influenced by ubiquitous connectivity, experiences in the commercial sector, and increased migration to online services accelerated by the Covid pandemic.

How can local leaders juggle the competing challenges of budget pressures, citizen expectations, and entrenched systems to create the highest quality citizen service delivery? By optimizing civic experiences.

Civic experiences can happen online, via telephone, or in person. Regardless of the channel, the department, or the specific government service, every civic experience is defined by three basic characteristics:

A beginning

A duration

A result

While negative perceptions of local government are magnified if a citizen is confused about how to engage, or the process is complicated or slow, if the civic experience is easy, empowering, and effective, then the municipality has created an opportunity to strengthen its citizen relationships, retention, and revenue.

The following are tools I am suggesting. All of these tools are from CivicPlus. We have already committed to their website offering, CivicEngage. All of these tools work in conjunction with CivicEngage.

SeeClickFix –

Keep Your Virtual Doors Open: Continue to accept requests online and in-app while government offices are closed. Address urgent issues now and deal with the rest when normal operations resume.

Benefit from Distributed 311: Allow staff to enter requests remotely, even if a different department will resolve the issue. Make everyone with staff login credentials a 311 call-taker and improve the citizen service experience.

Create Crisis-Related Request Categories: Create new request categories in SeeClickFix to help with COVID-19 compliance and for neighbors to request help from one another.

Track Costs: Closely manage your budget with work orders that track costs associated with staff time, materials, and equipment; useful for tracking expenses for COVID-19 response reimbursement.

Have Operational Visibility: Get credit for your work while collecting better data for more informed decisions.

Tailor Workflows: Configurable, flexible workflow and communication tools align with your processes, ensuring that requests don't slip through the cracks in your fast-changing environment.

Link to Crisis-Related Information: Link to key resources within your local government with configurable mobile app buttons.

Leverage Accurate Information: ESRI geocoding, photo attachments, text descriptions, and potential duplicate detection help staff resolve issues faster with more detailed information about their concern.

Offer Staff Mobile Accessibility: Keep your local government running while your staff is working remotely. Log in with staff credentials from any mobile device or computer and work from anywhere.

Work Efficiently with an Easy-to-Use System: Train reassigned staff in as a little as 15 minutes to manage SeeClickFix requests. Customers and citizens rate SeeClickFix highly with an average of 4.5+ stars on the iTunes® App Store, Google Play™ Marketplace, and Capterra.

CivicReady –

Geo-Targeted Notifications via ESRI Mapping. Provide instructions at the neighborhood level to reinforce restrictions in areas heavily impacted by COVID-19.

Multilingual Messaging. Text alerts and email messages automatically translated into the citizen's preferred language. (feature release expected early summer)

NOAA weather alerts. Through an integration with NOAA weather radios, distribute urgent news, instructions, and mandates via the NOAA network.

Critical Event Management. Optimizes crisis response by enabling you to notify employees, engage your crisis teams and resources, and monitor communication all in one application.

Unlimited Quick-Launch Notification Templates. Expedite reminders regarding public park closures, shelter-in-place recommendations, and available testing services.

Unified Emergency Management System. Utilize this platform to seamlessly alert your citizens during a crisis and manage your team's response, safety, and secure communications.

Integration with FEMA's IPAWS. Reach residents and travelers who have not signed up for alerts via WEA and EAS.

CivicRec -

Accessible and Intuitive Online Solutions. Empower your team to work from anywhere with an Internet connection, with a consistent utilization experience across device types.

Communication and Reporting Tools. Leverage quantifiable insights to maintain efficient operations and profitable revenue.

Online Registration and Facility Reservation Capabilities. Intuitive functionality for citizens that supports administrative processes and business rules with waivers, prompts, and payment options.

Manage Capacity Restrictions. Set attendance capacity for activities to limit participants and enforce social distancing requirements. Make changes quickly and easily as guidelines change.

Track Access and Participation. If your community implements contact tracing, use CivicRec as part of your utilization management strategy for visibility into session schedules and facility usage.

Provide Contactless Check-in and Payments. Check participants in via membership or ticket scans, and facilitate secure, contactless payment.

Support Virtual Events. Manage registrations and payments for virtual activities and events using the same processes citizens are familiar with from in-person engagements.

Accommodations for the New Normal. Facilitate new COVID-19-related operations, such as registration restrictions and inter-session cleaning schedules.

Citizen Engagement Via Civil Space. Using our citizen engagement and collaboration solution, gauge public interest, sentiments, concerns, and excitement for your evolving catalog of recreational offerings.

CivicOptimize –

With CivicOptimize Productivity to support your COVID-19 response, you can:

Enable Online Citizen Self-Service. Remove barriers to business continuity by allowing citizens to request information, submit inquiries, obtain business tax receipts, access public records, and complete other essential services online from the safety of their home.

Future-Proof Your Workflows. Implement online functionality now that connects your existing software systems and addresses the long-term expectations of digitally minded citizens.

Empower Staff to Work Remotely. By building digital twins of manual workflows, your administrators will be able to perform their work, no matter how long or how often they need to work from home.

Custom-Configure Apps in Days, not Months. At a fraction of the cost of outsourced custom software development, you can enable digital workflows as defined by the team members who manage them—no programming skills needed.

Included with our Productivity solution are ready-to-use apps to address common processes related to:

Licensing and permitting

Business registrations

FOIA requests

Purchasing and bids

Volunteer management

Inspections

Electronic signatures

Integrated payment forms

CivicClerk–

Our CivicClerk agenda and meeting management software offers:

Remote Access. Our cloud-based software is accessible with any modern web browser.

Collaboration. Easily compile and post agendas online for transparency and access.

Virtual Workflow Management. Online approval capabilities enable remote staff members to review and approve agenda items.

Live Meeting Management and Electronic Voting. Control every aspect of your meeting anywhere, from any device.

Public Commenting. Allow citizens to submit public comments via email and use their input to prepare comments and make informed decisions.

Online Access for Board Members. The Board Portal offers secure online access to meeting materials with annotation and note-taking ability, and allows remote meeting participation with electronic voting*.

Display Pages. Display meeting progress details in chambers or on a shared screen for remote participants*.

Transparency. The Citizen Portal provides an online repository for meeting documentation and recorded proceedings.

Our CP Media live streaming and on-demand video solution offers:

Engagement. Share a high-definition live video feed of your public meetings.

Bookmarking. Viewers can easily navigate to topics of interest while watching recordings.

Convenience. Citizens can watch live or recorded meeting videos from any device.

Accessibility. Add accurate closed captions to live and recorded videos.

Flexibility. Use CP Media alongside your virtual meeting solution and continue to livestream to your public portal.

CivicSend–

Syndicate all communications

- Newsletters
- Event invitations
- Dynamic emails
- Social media posts

Fiscal Year 2022 - 2026[illegible]

Fiscal Year 2022 - 2026

SERVICE/PROJECT DESCRIPTION: (Attach no more than one additional sheet if necessary)

[illegible]

FW: Carthage Missouri - Revenue Loss

Traci Cox <t.cox@carthagemo.gov>

Wed 12/8/2021 9:16 AM

To: Tom Short <t.short@carthagemo.gov>; Greg Dagnan <g.dagnan@carthagemo.gov>; Mayor Dan Rife <mayor.rife@carthagemo.gov>

 1 attachments (1 MB)

Carthage Revenue Loss - 12-7-2021.pdf;

Kolbe was able to remove the interest revenue from the banking error which lowered our revenue enough to be eligible for revenue replacement of \$270,949 for the 2020 year. It has to be figured each year, so there is a possibility of qualifying in future years as well.

Traci

From: Krzyzanowski, Kolbe <Kolbe.Krzyzanowski@bakertilly.com>**Sent:** Wednesday, December 8, 2021 9:05 AM**To:** Traci Cox <t.cox@carthagemo.gov>**Cc:** Ryan-Feldman, Jack <Jack.Ryan-Feldman@bakertilly.com>**Subject:** Carthage Missouri - Revenue Loss

CAUTION: This email originated from outside of the organization. Verify all requests or information before clicking any links.

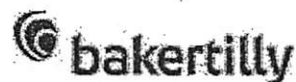
Traci,

Please find attached our completed revenue loss calculation.

If you have any additional questions, please let me know.

Thank you,

Kolbe Krzyzanowski
Senior Consultant



Baker Tilly US, LLP

T: +1 (816) 333 6899 | M: +1 (816) 519 2681

5440 West 110th Street, Suite 300 Overland Park, KS 66211kolbe.krzyzanowski@bakertilly.com | bakertilly.com

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SALES TAX REPORT (UNAUDITED)

For the Month of:

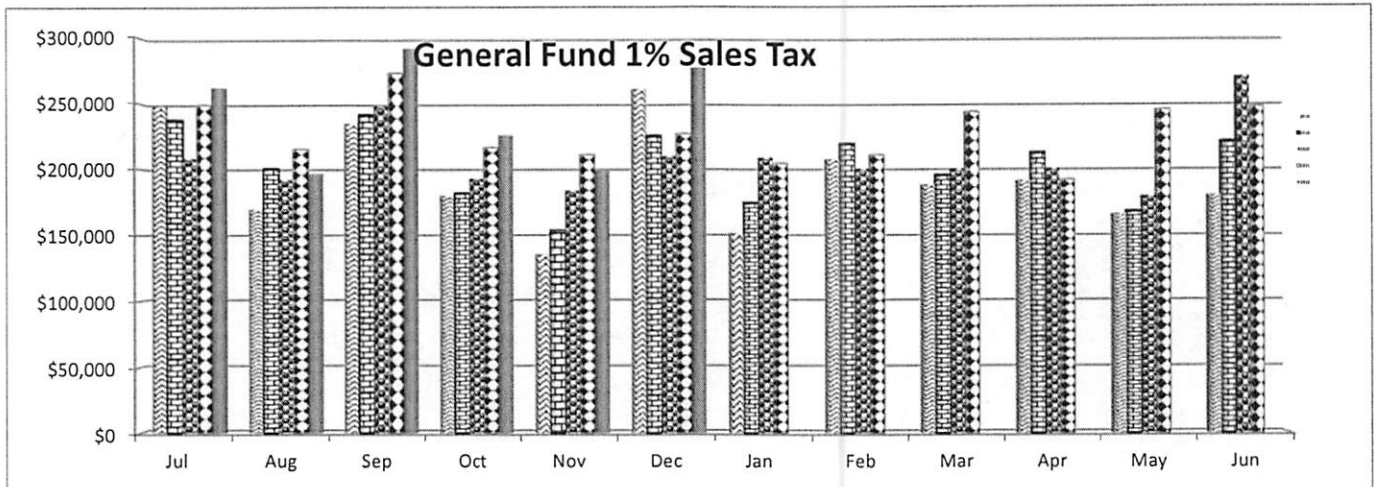
December

FY 2021-22

City's 1% General Fund Sales Tax

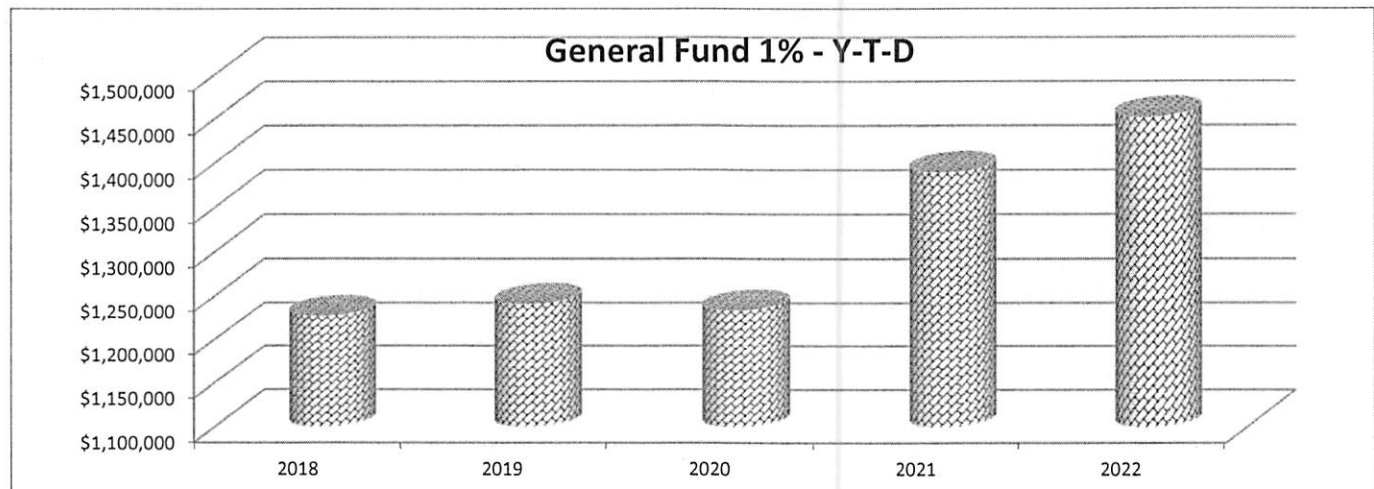
Current Month:	\$ 276,827.76	Anticipated:	\$ 214,410.95	% Difference	29.11%
-----------------------	---------------	---------------------	---------------	---------------------	--------

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Current Month	\$ 260,678.30	\$ 225,357.10	\$ 209,374.86	\$ 226,348.29	\$ 276,827.76
% Change		-13.55%	-7.09%	8.11%	22.30%
\$Change		<u>-\$ 35,321.20</u>	<u>-\$ 15,982.24</u>	<u>\$ 16,973.43</u>	<u>\$ 50,479.47</u>



Year-To-Date:	\$ 1,451,678.46	Budgeted:	\$ 1,316,178.70	% Difference	10.29%
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	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Y-T-D	\$ 1,226,924.24	\$ 1,240,412.28	\$ 1,233,396.20	\$ 1,389,457.02	\$ 1,451,678.46
% Change		1.10%	-0.57%	12.65%	4.48%
\$Change		<u>\$ 13,488.04</u>	<u>-\$ 7,016.08</u>	<u>\$ 156,060.82</u>	<u>\$ 62,221.44</u>



Comments:

Currently, City Sales Taxes total 2.750%. This includes 1% General, .5% Transportation, .5% Capital Improvements, .5% Parks/Stormwater, and .25% Fire. Numbers are shown as received by the City. Receipts lag collections by approximately 2 months. The Total Sales Tax rate will go to 8.35% in about December with the passage of the 911 tax at the August 3, 2021 election and includes State and County amounts with the passage of the County's 1/4% Sales Tax for the Juvenile Center and Courthouse work in October 2016 with an approved extension until 2035. The General Fund Sales Tax (1%) receipts for December 2021 showed an increase of 22.3% from the same month last Fiscal Year. This amounted to approximately \$50,479 more than the same month last year. This is the sixth month of the fiscal year and the fourth month collections were higher than last year's monthly reported Sales Tax collections. Overall, the City had budgeted an increase of 9.23% from the previous year's budgeted amount, primarily due to the COVID pandemic along with other revenue sources in the City's budget for fiscal year 2022. In late December 2020, Congress passed the Consolidated Appropriations Act to further address the economic devastation caused by the coronavirus pandemic. The bill was signed into law on Dec. 27, 2020. On March 11, 2021, President Biden signed the American Rescue Plan Act of 2021 (H.R. 1319), also known as ARP, into law. The \$1.9 trillion package is intended to combat the COVID-19 pandemic, including the public health and economic impacts. The American Rescue Plan Act allocates hundreds of billions of dollars for public health and vaccines, and may stimulate additional local spending.

SALES TAX REPORT (UNAUDITED)

For the Month of:

December

FY 2021-22

City's 2.75% Use Tax

Current Month: \$ 23,090.14

Anticipated: \$ 49,402.17

% Difference

-53.26%

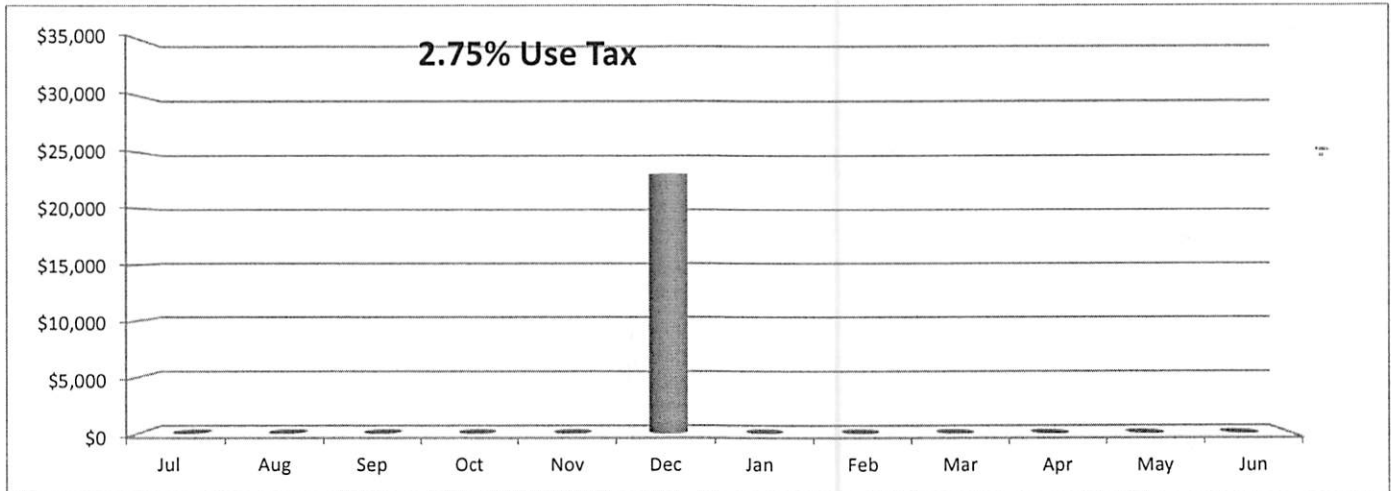
FY
2022

Current Month

\$ 23,090.14

% Change

\$Change



Year-To-Date: \$ 23,091.28

Budgeted: \$ 352,147.09

% Difference

-93.44%

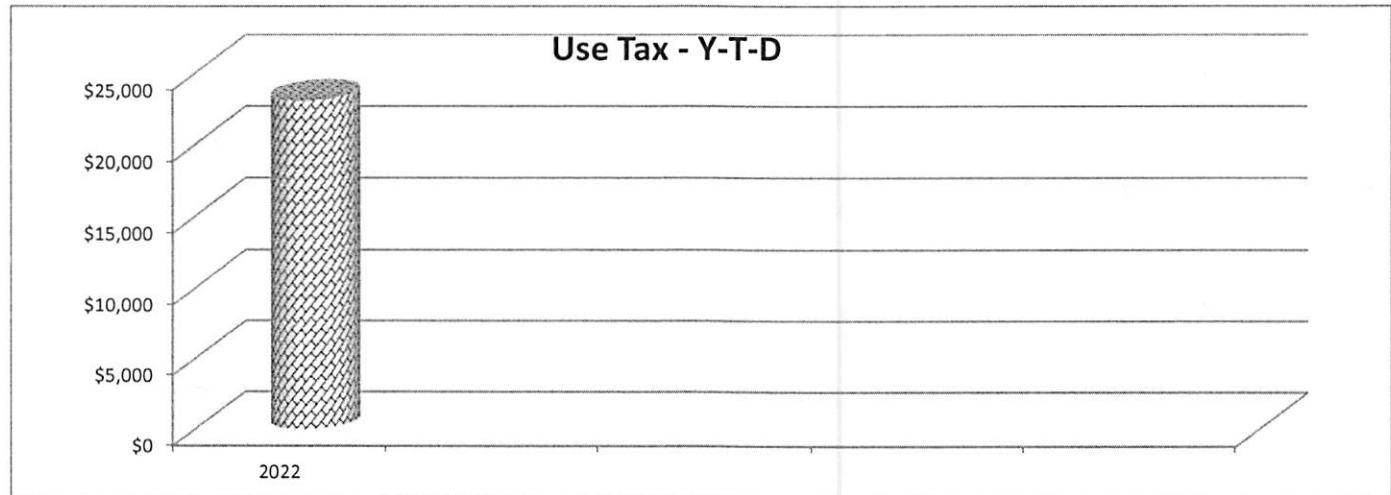
FY
2022

Y-T-D

23,091.28

% Change

\$Change



Comments:

The Department of Revenue received notification by the City-as required by Section 144.757, RSMo, that it had imposed a 2.75% City local option Use Tax at the same rate as the local sales tax rate. The tax became effective October 1, 2021 with no expiration date. The City had indicated that it would distribute the funds as follows: 30% Public Safety; 30% Roads & Bridges and 40% Parks & Recreation for the first 3 years of collections. City receipts lag collections by approximately 2 months. Monthly use tax distributions are distributed by means of electronic funds transfers from the State to the City. The Missouri Municipal League's estimate for first year collections was approximately \$704,294. Six (6) months of receipts (half of the fiscal year) would amount to \$352,147. At this point it appears that the City will not realize this anticipated amount. Hopefully, receipts will increase in future months.

\$20,185,000

City of Carthage, Missouri
General Obligation Bonds, Series 2022
Road and Bridge Projects

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\$20,185,000

City of Carthage, Missouri
General Obligation Bonds, Series 2022
Road and Bridge Projects

Sources & Uses

Dated 12/01/2022 | Delivered 12/01/2022

Sources Of Funds

Par Amount of Bonds..... \$20,185,000.00

Total Sources..... \$20,185,000.00

Uses Of Funds

Deposit to Project Construction Fund..... 20,000,000.00

Total Underwriter's Discount (0.500%)..... 100,925.00

Costs of Issuance..... 80,000.00

Rounding Amount..... 4,075.00

Total Uses..... \$20,185,000.00

\$20,185,000

City of Carthage, Missouri
General Obligation Bonds, Series 2022
Road and Bridge Projects

Debt Service Schedule

Date	Principal	Coupon	Interest	Total P+I
11/15/2023	845,000.00	1.300%	490,329.00	1,335,329.00
11/15/2024	830,000.00	1.400%	502,150.00	1,332,150.00
11/15/2025	840,000.00	1.500%	490,530.00	1,330,530.00
11/15/2026	855,000.00	1.650%	477,930.00	1,332,930.00
11/15/2027	870,000.00	1.850%	463,822.50	1,333,822.50
11/15/2028	885,000.00	2.050%	447,727.50	1,332,727.50
11/15/2029	905,000.00	2.200%	429,585.00	1,334,585.00
11/15/2030	925,000.00	2.300%	409,675.00	1,334,675.00
11/15/2031	945,000.00	2.400%	388,400.00	1,333,400.00
11/15/2032	965,000.00	2.600%	365,720.00	1,330,720.00
11/15/2033	990,000.00	2.700%	340,630.00	1,330,630.00
11/15/2034	1,020,000.00	2.750%	313,900.00	1,333,900.00
11/15/2035	1,045,000.00	2.900%	285,850.00	1,330,850.00
11/15/2036	1,080,000.00	2.950%	255,545.00	1,335,545.00
11/15/2037	1,110,000.00	3.000%	223,685.00	1,333,685.00
11/15/2038	1,145,000.00	3.000%	190,385.00	1,335,385.00
11/15/2039	1,175,000.00	3.050%	156,035.00	1,331,035.00
11/15/2040	1,215,000.00	3.150%	120,197.50	1,335,197.50
11/15/2041	1,250,000.00	3.200%	81,925.00	1,331,925.00
11/15/2042	1,290,000.00	3.250%	41,925.00	1,331,925.00
Total	\$20,185,000.00	-	\$6,475,946.50	\$26,660,946.50

Yield Statistics

Bond Year Dollars..... \$227,297.89
Average Life..... 11.261 Years
Average Coupon..... 2.8491010%

Net Interest Cost (NIC)..... 2.8935031%
True Interest Cost (TIC)..... 2.8770275%
Bond Yield for Arbitrage Purposes..... 2.8232280%
All Inclusive Cost (AIC)..... 2.9199468%

IRS Form 8038

Net Interest Cost..... 2.8491010%
Weighted Average Maturity..... 11.261 Years

\$20,185,000

City of Carthage, Missouri
General Obligation Bonds, Series 2022
Road and Bridge Projects

Disclosure

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Series 2022 \$20M 11.3.21 | SINGLE PURPOSE | 11/5/2021 | 9:02 AM

\$21,695,000

City of Carthage, Missouri
Sales Tax Revenue Bonds, Series 2022

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\$21,695,000

City of Carthage, Missouri
Sales Tax Revenue Bonds, Series 2022

Sources & Uses

Dated 12/01/2022 | Delivered 12/01/2022

Sources Of Funds

Par Amount of Bonds..... \$21,695,000.00

Total Sources..... \$21,695,000.00

Uses Of Funds

Deposit to Project Construction Fund..... 20,000,000.00

Deposit to Debt Service Reserve Fund (DSRF)..... 1,503,032.50

Total Underwriter's Discount (0.500%)..... 108,475.00

Costs of Issuance..... 80,000.00

Rounding Amount..... 3,492.50

Total Uses..... \$21,695,000.00

\$21,695,000

City of Carthage, Missouri
Sales Tax Revenue Bonds, Series 2022

Proof of Reserve Fund Requirement

Date	Principal	Interest	TOTAL P+I
11/15/2023	865,000.00	634,082.78	1,499,082.78
11/15/2024	855,000.00	648,005.00	1,503,005.00
11/15/2025	870,000.00	631,760.00	1,501,760.00
11/15/2026	885,000.00	614,360.00	1,499,360.00
11/15/2027	905,000.00	595,332.50	1,500,332.50
11/15/2028	925,000.00	574,065.00	1,499,065.00
11/15/2029	950,000.00	550,477.50	1,500,477.50
11/15/2030	975,000.00	524,827.50	1,499,827.50
11/15/2031	1,005,000.00	497,527.50	1,502,527.50
11/15/2032	1,030,000.00	468,382.50	1,498,382.50
11/15/2033	1,065,000.00	436,452.50	1,501,452.50
11/15/2034	1,100,000.00	402,372.50	1,502,372.50
11/15/2035	1,135,000.00	366,622.50	1,501,622.50
11/15/2036	1,175,000.00	328,032.50	1,503,032.50
11/15/2037	1,215,000.00	287,495.00	1,502,495.00
11/15/2038	1,255,000.00	244,970.00	1,499,970.00
11/15/2039	1,300,000.00	201,045.00	1,501,045.00
11/15/2040	1,345,000.00	154,895.00	1,499,895.00
11/15/2041	1,395,000.00	105,802.50	1,500,802.50
11/15/2042	1,445,000.00	54,187.50	1,499,187.50
Total	\$21,695,000.00	\$8,320,695.28	\$30,015,695.28

PROOF OF RESERVE FUND

MAXIMUM PERIODIC DEBT SERVICE

100 % of the Maximum Periodic Debt Service..... 1,503,032.50

AVERAGE PERIODIC DEBT SERVICE

Total P+I..... 30,015,695.28

Bond Years (Delivery Date)..... 19.96

125 % of the Average Periodic Debt Service..... 1,880,159.09

PERCENT OF PAR

10 % of Par..... 2,169,500.00

RESERVE REQUIREMENT

Computed Requirement..... 1,503,032.50

Proof's Requirement..... 1,503,032.50

\$21,695,000
City of Carthage, Missouri
Sales Tax Revenue Bonds, Series 2022

NET DEBT SERVICE SCHEDULE

Date	Principal	Coupon	Interest	Total P+I	DSR	Net New D/S	Revenue	Coverage	Surplus(Deficit)
11/15/2023	865,000.00	1.800%	634,082.78	1,499,082.78	-	1,499,082.78	2,040,000.00	1.3608321x	540,917.22
11/15/2024	855,000.00	1.900%	648,005.00	1,503,005.00	-	1,503,005.00	2,040,000.00	1.3572809x	536,995.00
11/15/2025	870,000.00	2.000%	631,760.00	1,501,760.00	-	1,501,760.00	2,040,000.00	1.3584061x	538,240.00
11/15/2026	885,000.00	2.150%	614,360.00	1,499,360.00	-	1,499,360.00	2,040,000.00	1.3605805x	540,640.00
11/15/2027	905,000.00	2.350%	595,332.50	1,500,332.50	-	1,500,332.50	2,040,000.00	1.3596986x	539,667.50
11/15/2028	925,000.00	2.550%	574,065.00	1,499,065.00	-	1,499,065.00	2,040,000.00	1.3608483x	540,935.00
11/15/2029	950,000.00	2.700%	550,477.50	1,500,477.50	-	1,500,477.50	2,040,000.00	1.3595672x	539,522.50
11/15/2030	975,000.00	2.800%	524,827.50	1,499,827.50	-	1,499,827.50	2,040,000.00	1.3601564x	540,172.50
11/15/2031	1,005,000.00	2.900%	497,527.50	1,502,527.50	-	1,502,527.50	2,040,000.00	1.3577123x	537,472.50
11/15/2032	1,030,000.00	3.100%	468,382.50	1,498,382.50	-	1,498,382.50	2,040,000.00	1.3614681x	541,617.50
11/15/2033	1,065,000.00	3.200%	436,452.50	1,501,452.50	-	1,501,452.50	2,040,000.00	1.3586843x	538,547.50
11/15/2034	1,100,000.00	3.250%	402,372.50	1,502,372.50	-	1,502,372.50	2,040,000.00	1.3578523x	537,627.50
11/15/2035	1,135,000.00	3.400%	366,622.50	1,501,622.50	-	1,501,622.50	2,040,000.00	1.3585305x	538,377.50
11/15/2036	1,175,000.00	3.450%	328,032.50	1,503,032.50	-	1,503,032.50	2,040,000.00	1.3572561x	536,967.50
11/15/2037	1,215,000.00	3.500%	287,495.00	1,502,495.00	-	1,502,495.00	2,040,000.00	1.3577416x	537,505.00
11/15/2038	1,255,000.00	3.500%	244,970.00	1,499,970.00	-	1,499,970.00	2,040,000.00	1.3600272x	540,030.00
11/15/2039	1,300,000.00	3.550%	201,045.00	1,501,045.00	-	1,501,045.00	2,040,000.00	1.3590532x	538,955.00
11/15/2040	1,345,000.00	3.650%	154,895.00	1,499,895.00	-	1,499,895.00	2,040,000.00	1.3600952x	540,105.00
11/15/2041	1,395,000.00	3.700%	105,802.50	1,500,802.50	-	1,500,802.50	2,040,000.00	1.3592728x	539,197.50
11/15/2042	1,445,000.00	3.750%	54,187.50	1,499,187.50	(1,503,032.50)	1,499,187.50	2,040,000.00	1.3607371x	540,812.50
Total	\$21,695,000.00	-	\$8,320,695.28	\$30,015,695.28	(1,503,032.50)	\$30,015,695.28	\$40,800,000.00		\$10,784,304.72

SIGNIFICANT DATES

Dated.....	12/01/2022
Delivery Date.....	12/01/2022
First Coupon Date.....	5/15/2023

Yield Statistics

Bond Year Dollars.....	\$247,770.78
Average Life.....	11.421 Years
Average Coupon.....	3.3582230%

Net Interest Cost (NIC).....	3.4020034%
True Interest Cost (TIC).....	3.3835474%
Bond Yield for Arbitrage Purposes.....	3.3286047%
All Inclusive Cost (AIC).....	3.4243223%

Net Interest Cost in Dollars.....	8,320,695.28
Weighted Average Maturity.....	11.421 Years

Series 2022 1.3x coverage | SINGLE PURPOSE | 11/5/2021 | 8:36 AM

\$21,695,000

City of Carthage, Missouri
Sales Tax Revenue Bonds, Series 2022

Disclosure

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