AGENDA

Notice is hereby given that the Carthage Water & Electric Plant Board will meet May 12, 2025, 3:00 p.m. at the CWEP Complex, 627 W. Centennial, Carthage. The tentative agenda of the regular meeting includes:

ADDITIONS TO THE AGENDA

APPROVAL OF THE BOARD MINUTES: April 16, 2025

APPROVAL OF DISBURSEMENTS: April 2025 $6,273,610.13

FINANCIAL STATEMENT: April 2025

COMMITTEE REPORTS:

CITIZENS PARTICIPATION PERIOD:

OLD BUSINESS: None.

NEW BUSINESS:

1. Consideration of 2025 Strategic Plan
2. Consideration of bids for sludge hauling
3. Consideration of bids for construction of Feeder 20

STAFF REPORTS

BOARD MEMBER COMMENTS

Persons with disabilities who need special assistance may call 417-237-7300 or 1-800-735-2466 (TDD via Relay Missouri) at least 24 hours prior to meeting. Representatives of the news media may obtain copies of this notice by contacting: Meagan Milliken, PO Box 611 Carthage, MO 64836 417-237-7300

CWEP
BOARD MEETING MINUTES

The Carthage Water & Electric Plant Board met in regular session April 16, 2025, 12:30 p.m. at the CWEP Office, 627 W Centennial, Carthage, MO.

Board:

☒Brian Schmidt -Secretary	☒ Sid Teel - Member
☒Ron Ross- President	☒Tom Garrison – Member
☒Darren Collier -Vice President	☒ Mark Gier - Member
☒Lori Leece -Liaison	

Staff:

☒Chuck Bryant-General Manager	☒Jason Choate-Director of Water Services
☒Cassandra Ludwig-General Counsel	☒Kelli Nugent/CFO
☒Jason Peterson-Director of IT & Broadband	☒Kevin Emery-Director of Power Services
☒Megan Kirby- Executive Assistant	☒Stephanie Howard-Economic Development Manager

Others present: Accountant Ben Schwarting and Accountant Mandy Bates

President Ross called the meeting to order at 12:34 p.m.

ADDITIONS/CHANGES TO THE AGENDA:

APPROVAL OF MINUTES:

A motion by Collier and seconded by Gier to approve the minutes as presented of the regular meeting of March 26, 2025, passed unanimously.

APPROVAL OF DISBURSEMENTS:

A motion by Schmidt and seconded by Teel to approve disbursements for March in the amount of $4,599,442.79, passed unanimously.

FINANCIAL STATEMENT:

CFO Nugent presented the March 2025 financials to the Board, noting that combined operating revenues were below budget for the month and year to date, combined operating expenses were over budget for the month..

A motion by Gier and seconded by Garrison to approve the March 2025 financials passed unanimously.

COMMITTEE REPORTS: None.

CITIZENS PARTICIPATION PERIOD: None.

OLD BUSINESS: None.

NEW BUSINESS:

1. **Consideration of Fiscal Year 2025-2026 Budget**

General Manager Bryant and staff presented a budget draft for fiscal year 2025-2026. Board members discussed major items including revenues, operating expenses, capital expenditures, cash reserve projections, ongoing infrastructure needs, rate adjustments, wages/staffing, procurement issues, and cost of service models.

A motion by Schmidt and seconded by Garrison to approve the proposed CWEP Fiscal Year 2025-2026 budget as presented, for presentation to the Carthage City Council, passed unanimously.

2. **Consideration of Utility Rate Adjustments**

General Manager Bryant and staff presented the Utility Rate Adjustments for the 2025-2026 fiscal year budget with an overall revenue increase of 1% for Electric service, 1% for Wastewater service, and 3% for Water service.

A motion by Gier and seconded by Garrison to approve the utility rate adjustments as presented in the FY2026 budget, passed unanimously.

3. **Consideration of revisions to CWEP's Salary Administration Guidelines Policy**

The Board discussed wage increase projections and cost-of-living figures. Based on data received from CWEP's compensation consultants, the Board discussed providing salary adjustments for up to 3.6% for those employees not eligible for promotions to new positions. This increase is comprised of a 2% cost-of-living adjustment and 1.6% potential merit-based adjustment. The Board also discussed aging the salary structure 2% based off data and recommendations received. General Manager Bryant presented the revisions to CWEP's Salary Administration Guidelines Policy, explaining that the policy will need revised in order to age the salary scale.

A motion by Schmidt and seconded by Collier to approve adjusting salaries for FY26 up to 3.6%, to include a 2% cost-of-living adjustment and 1.6% merit-based adjustment, and to amend the Salary Administration Guidelines Policy to age the salary scale by 2%, passed unanimously.

STAFF REPORTS:

GM Bryant noted June is the month to renew Board leadership roles and asked the Board to be thinking about recommendations for that. He commended Accountants Ben Schwarting and Mandy Bates for all their efforts during the budget process. He noted that he and the five directors attended the MPUA roundtable event in Nixa last week and it was great seeing all the interactions with the other utilities.

CFO Nugent thanked all staff for their efforts in the budget process.

General Counsel and Director of Customer Relations Ludwig reported the workers' compensation plan renews on June 1 and the EMOD (experience modification rate/factor) will increase from 0.70 to 0.74. However, the premium is decreasing by approximately $3,000.

Director of Power Services Emery noted that some of CWEP's lineworkers visited the Capitol in Jefferson City this week to celebrate Lineworker Appreciation Day. He thanked Jill Carter for taking the time to meet with our employees and introduce them on the Senate floor.

Executive Assistant Kirby announced the CWEP Company Picnic will be held on Saturday, May 31st at Municipal Park.

BOARD MEMBER COMMENTS:

Board Member Gier commended staff on a great job with the budget presentation.

Board Member Ross echoed Board Member Gier's comments.

At 4:51 pm a motion by Schmidt and seconded by Collier to adjourn the meeting passed unanimously.

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President – Ron Ross

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Secretary – Brian Schmidt

CARTHAGE WATER AND ELECTRIC PLANT BOARD
DISBURSEMENT SCHEDULE - APRIL 2025
BOARD MEETING OF MAY 12, 2025

Check or Wire	Date	Vendor	Description	Amount
92658	04/03/2025	KDMO AM	ADVERTISING - BILL ODELL TOURNAMENT	346.00
92742	04/15/2025	JOPLIN GLOBE	ADVERTISING - LEGAL AD	142.41
92841	04/24/2025	JOPLIN GLOBE	ADVERTISING - LEGAL AD	478.08
92873	04/29/2025	JOPLIN GLOBE	ADVERTISING - LEGAL AD	132.23
92804	04/22/2025	AUTOZONE INC	ASSORTED ITEMS	23.95
92810	04/22/2025	FASTENAL CO	ASSORTED ITEMS	34.89
92728	04/10/2025	MILLER AUTO SUPPLY	ASSORTED ITEMS	112.98
92826	04/24/2025	ADMIRAL EXPRESS LLC	ASSORTED ITEMS	302.30
92668	04/08/2025	BANK OF AMERICA BUSINESS CARD	BOA CC EXPENSE - ECONOMIC DEVELOPMENT	6.53
92668	04/08/2025	BANK OF AMERICA BUSINESS CARD	BOA CC EXPENSE - EDUCATION AND TRAINING	22,191.12
92668	04/08/2025	BANK OF AMERICA BUSINESS CARD	BOA CC EXPENSE - MEETINGS AND EDUCATION	2,490.31
92668	04/08/2025	BANK OF AMERICA BUSINESS CARD	BOA CC EXPENSE - MISC GENERAL EXPENSE	53.98
92668	04/08/2025	BANK OF AMERICA BUSINESS CARD	BOA CC EXPENSE - PROCUREMENT	15,100.11
92668	04/08/2025	BANK OF AMERICA BUSINESS CARD	BOA CC EXPENSE - SOFTWARE MAINTENANCE AGREEMENTS	167.50
92668	04/08/2025	BANK OF AMERICA BUSINESS CARD	BOA CC EXPENSE - WELLNESS, OTHER BENEFITS	1,327.11
92830	04/24/2025	CARTHAGE YOUTH SOFTBALL	COMMUNITY - 2025 SOFTBALL SEASON	250.00
92893	04/29/2025	HECTOR VASQUEZ	CREDIT REFUNDS	300.04
92700	04/08/2025	MICHAEL PITTMAN	CREDIT REFUNDS	163.65
92892	04/29/2025	KINDEL HUNTER	CREDIT REFUNDS	303.42
92698	04/08/2025	MO DEPT OF SOCIAL SERVICES	CREDIT REFUNDS	522.20
92761	04/15/2025	DEBBIE RUARK	CREDIT REFUNDS	4.15
92762	04/15/2025	BREYLI JUAREZ JUAREZ	CREDIT REFUNDS	492.78
92763	04/15/2025	ROSA GARCIA	CREDIT REFUNDS	235.06
92895	04/29/2025	DELSIN ESCOBAR	CREDIT REFUNDS	76.53
92701	04/08/2025	TIMOTHY DELCOUR	CREDIT REFUNDS	234.21
92759	04/15/2025	JANET SCHNELLER	CREDIT REFUNDS	187.15
92764	04/15/2025	ASHLEY MURILLO	CREDIT REFUNDS	145.54
92894	04/29/2025	RACHAEL BAINE	CREDIT REFUNDS	267.17
92702	04/08/2025	HEYLEE GRIFFOTH	CREDIT REFUNDS	105.73
92797	04/17/2025	ANA K SALAS	CREDIT REFUNDS	126.18
92703	04/08/2025	COLTON JAURIEGUI	CREDIT REFUNDS	151.00
92704	04/08/2025	LISA MCCURLEY	CREDIT REFUNDS	1.44
92765	04/15/2025	STEIN ANZJON	CREDIT REFUNDS	72.98
92896	04/29/2025	ALEXIS SHETLEY	CREDIT REFUNDS	169.82
92705	04/08/2025	JOSEPH MASH	CREDIT REFUNDS	182.54
92798	04/17/2025	HANNAH FEARN	CREDIT REFUNDS	89.38
92766	04/15/2025	CASSANDRA GARCIA	CREDIT REFUNDS	106.44
92767	04/15/2025	RADMACHER BROTHERS EXCAVATING	CREDIT REFUNDS	966.21
92706	04/08/2025	GILTNER TRANSPORTATION	CREDIT REFUNDS	523.03
92707	04/08/2025	RACHEAL LEE	CREDIT REFUNDS	254.43
92708	04/08/2025	NOLAN BAYLESS	CREDIT REFUNDS	150.79
92699	04/08/2025	MAGNUM BORING	CREDIT REFUNDS	292.98
92768	04/15/2025	KIMBERLY MCDUEL	CREDIT REFUNDS	34.69
92769	04/15/2025	ESGAR AJTUM GOMEZ	CREDIT REFUNDS	343.34
92760	04/15/2025	SILVIA CANCINOS GOMEZ	CREDIT REFUNDS	167.91
92811	04/22/2025	BARBARA GRAUE	CUSTOMER REIMBURSEMENT	450.00
8803529	04/24/2025	UMB BANK NA	DEBT PAYMENT - SERIES 2022 COP	828,052.30
8803516	04/17/2025	UMB BANK NA	DEBT PAYMENT - UMB ELECTRIC CATALYST	11,773.07
8803532	04/28/2025	UMB BANK NA	DEBT PAYMENT - UMB FIBER EXPANSION	46,509.20
8803531	04/28/2025	SECURITY BANK OF KANSAS CITY	DEBT SERVICE - COP SERIES 2015	13,508.12
92691	04/08/2025	SAME DAY CDL LLC	EDUCATION - CDL TRAINING	1,800.00
92730	04/10/2025	MWWC SOUTHWEST SECTION	EDUCATION - COURSE 2505282	540.00
92747	04/15/2025	MWWC SOUTHWEST SECTION	EDUCATION - COURSE 2505282	240.00
92846	04/24/2025	MO DEPARTMENT OF NATURAL RESOURCES	EDUCATION - DS-I, CERT 16766	60.00
92685	04/08/2025	MO WATER & WASTEWATER CONF	EDUCATION - DUES	965.00
92746	04/15/2025	MO WATER & WASTEWATER CONF	EDUCATION - DUES	70.00
92667	04/08/2025	AMAZON CAPITAL SERVICES INC	EDUCATION - GUIDE TO AUTOMATION BODY OF KNOWLEDGE	266.98
92692	04/08/2025	TOMO DRUG TESTING CORP	EDUCATION - SUPERVISOR, DOT COMPLIANCE	5,515.00
92632	04/01/2025	MO DEPARTMENT OF NATURAL RESOURCES	EDUCATION - WW-A, CERT 15864	45.00
92715	04/10/2025	C A SHORT CO	EMPLOYEE - ANNIVERSARY PINS & TIE TACKS	422.48
92813	04/22/2025	JOPLIN GLOBE	EMPLOYEE - ANNUAL SUBSCRIPTION	415.87
92656	04/03/2025	HIGH VOLTAGE WORKWEAR	EMPLOYEE - APPAREL	26.00
92676	04/08/2025	HIGH VOLTAGE WORKWEAR	EMPLOYEE - APPAREL	92.00
92629	04/01/2025	HIGH VOLTAGE WORKWEAR	EMPLOYEE - APPAREL	707.00
92812	04/22/2025	HIGH VOLTAGE WORKWEAR	EMPLOYEE - APPAREL	396.00
92651	04/03/2025	EMBASSY EMBROIDERY LLC	EMPLOYEE - APPAREL	76.88
92776	04/17/2025	EMBASSY EMBROIDERY LLC	EMPLOYEE - APPAREL	35.24
92789	04/17/2025	RACE BROTHERS FARM & HOME SUPPLY	EMPLOYEE - APPAREL	1,053.17
92854	04/24/2025	UNITED WAY OF CARTHAGE	EMPLOYEE - CONTRIBUTIONS FOR APRIL	1,164.92
92652	04/03/2025	FAIR ACRES FAMILY YMCA	EMPLOYEE - MEMBERSHIP FEE	1,010.00
92781	04/17/2025	HOUSE OF BOUNCE	EMPLOYEE - PICNIC - ENTERTAINMENT	200.00
92640	04/01/2025	BEN SCHWARTING	EMPLOYEE - TRAVEL REIMBURSEMENT	628.37
92714	04/10/2025	CHUCK BRYANT	EMPLOYEE - TRAVEL REIMBURSEMENT	1,342.59
92726	04/10/2025	CLIFTON KESTER	EMPLOYEE - TRAVEL REIMBURSEMENT	36.00
92816	04/22/2025	DAVID LIPSCOMB	EMPLOYEE - TRAVEL REIMBURSEMENT	152.00
92625	04/01/2025	DEREK CROWE	EMPLOYEE - TRAVEL REIMBURSEMENT	1,184.97
92671	04/08/2025	DEREK CROWE	EMPLOYEE - TRAVEL REIMBURSEMENT	385.00
92649	04/03/2025	ELVIS CASTOR	EMPLOYEE - TRAVEL REIMBURSEMENT	1,224.97
92773	04/17/2025	IVY ARTYM	EMPLOYEE - TRAVEL REIMBURSEMENT	164.80
92622	04/01/2025	JASON CHOATE	EMPLOYEE - TRAVEL REIMBURSEMENT	36.00
92636	04/01/2025	JASON PETERSON	EMPLOYEE - TRAVEL REIMBURSEMENT	117.00
92687	04/08/2025	JASON PETERSON	EMPLOYEE - TRAVEL REIMBURSEMENT	60.00
92850	04/24/2025	KELLI STINEBROOK	EMPLOYEE - TRAVEL REIMBURSEMENT	211.20
92627	04/01/2025	KEVIN EMERY	EMPLOYEE - TRAVEL REIMBURSEMENT	183.02
92801	04/17/2025	KEVIN EMERY	EMPLOYEE - TRAVEL REIMBURSEMENT	353.86
92734	04/10/2025	KRISTIAN TERRY	EMPLOYEE - TRAVEL REIMBURSEMENT	197.00
92822	04/22/2025	KRISTIAN TERRY	EMPLOYEE - TRAVEL REIMBURSEMENT	152.00
92673	04/08/2025	KYLE FEWIN	EMPLOYEE - TRAVEL REIMBURSEMENT	197.00
92681	04/08/2025	MARK KIENZLE	EMPLOYEE - TRAVEL REIMBURSEMENT	36.00
92802	04/17/2025	NOAH SMITH	EMPLOYEE - TRAVEL REIMBURSEMENT	152.00
92628	04/01/2025	RICHARD GRAVES	EMPLOYEE - TRAVEL REIMBURSEMENT	1,184.97
92675	04/08/2025	RICHARD GRAVES	EMPLOYEE - TRAVEL REIMBURSEMENT	257.00
92693	04/08/2025	TONER CONNECTION	EQUIPMENT - KYOCERA 5054 COPIER/PRINTER	7,510.01
92836	04/24/2025	GRAINGER	EQUIPMENT - MOTOR	98.77
92819	04/22/2025	PENNSYLVANIA TRANSFORMER TECHNOLOGY LLC	EQUIPMENT - POWER TRANSFORMER & ACCESSORIES	233,913.45

CARTHAGE WATER AND ELECTRIC PLANT BOARD
DISBURSEMENT SCHEDULE - APRIL 2025
BOARD MEETING OF MAY 12, 2025

Check or Wire	Date	Vendor	Description	Amount
92756	04/15/2025	US PAYMENTS LLC	FEE - CASH SAVER KIOSK	8.00
92664	04/03/2025	TONER CONNECTION	FEE - COPIER PRINTS	148.89
8800351	04/03/2025	PAYMENT SERVICE NETWORK	FEE - CREDIT CARD TRANSACTIONS	9.529.32
8800352	04/03/2025	CARD CONNECT	FEE - KIOSK PAYMENTS	284.22
92680	04/08/2025	JASPER COUNTY RECORDER	FEE - UTILITY EASEMENT	27.00
92725	04/10/2025	JASPER COUNTY RECORDER	FEE - UTILITY EASEMENT	30.00
92661	04/03/2025	MCMASTER CARR SUPPLY CO	HIGH STRENGTH STEEL THREADED RODS	66.24
92809	04/22/2025	DELTA DENTAL OF MISSOURI	INSURANCE - EMPLOYEE DENTAL FOR MAY	3,889.99
92808	04/22/2025	COX HEALTH SYSTEMS	INSURANCE - EMPLOYEE HEALTH & LIFE	83.741.00
92855	04/24/2025	VISION SERVICE PLAN - (IC)	INSURANCE - EMPLOYEE VISION	1.225.23
92634	04/01/2025	MUTUAL OF OMAHA	INSURANCE - LIFE & DISABILITY FOR APRIL	3.373.38
92880	04/29/2025	MUTUAL OF OMAHA	INSURANCE - LIFE & DISABILITY FOR MAY	3.122.42
8803501	04/03/2025	MO EMPLOYERS MUTUAL INSURANCE	INSURANCE - MEM	6.304.00
8803534	04/28/2025	MO EMPLOYERS MUTUAL INSURANCE	INSURANCE - MEM	6,244.00
92770	04/17/2025	AFLAC	INSURANCE - PREMIUM FOR APRIL	1.004.28
92864	04/29/2025	CATERPILLAR FINANCIAL SERVICES CORP	LEASE - BACKHOE LOADERS	51.011.77
92750	04/15/2025	PITNEY BOWES INC	LEASE - BILLING INSERT SYSTEM	2.371.20
92820	04/22/2025	PITNEY BOWES INC	LEASE - MAILER	1.070.25
92648	04/03/2025	CARTHAGE CRUSHED LIMESTONE	MATERIAL - LIMESTONE	140.79
92806	04/22/2025	CARTHAGE CRUSHED LIMESTONE	MATERIAL - LIMESTONE	458.09
92829	04/24/2025	CARTHAGE CRUSHED LIMESTONE	MATERIAL - LIMESTONE	631.47
92827	04/24/2025	AMAZON CAPITAL SERVICES INC	MULTIMETER AMP CLAMP	493.78
92694	04/08/2025	TRICO CORPORATION	OIL SAMPLE TEST	80.00
92834	04/24/2025	EXLINE INC	PARTS - GAS VALVE REPAIR	554.36
8803502	04/10/2025	INTERNAL REVENUE SERVICE	PAYROLL - FEDERAL W/H TAX	66.011.87
8803524	04/24/2025	INTERNAL REVENUE SERVICE	PAYROLL - FEDERAL W/H TAX	67.911.91
8803509	04/10/2025	MISSIONSQUARE RETIREMENT	PAYROLL - ICMA MATCHING	17.150.53
8803527	04/24/2025	MISSIONSQUARE RETIREMENT	PAYROLL - ICMA MATCHING	17.683.78
8803508	04/10/2025	MISSIONSQUARE RETIREMENT	PAYROLL - ICMA ROTH	2.378.97
8803526	04/24/2025	MISSIONSQUARE RETIREMENT	PAYROLL - ICMA ROTH	1.763.01
8803537	04/28/2025	MO LAGERS	PAYROLL - LAGERS	95.509.01
8803503	04/10/2025	MO DEPARTMENT OF REVENUE TAX	PAYROLL - MO W/H TAX	9.061.14
8803525	04/24/2025	MO DEPARTMENT OF REVENUE TAX	PAYROLL - MO W/H TAX	9.377.25
8800353	04/10/2025	TASC	PAYROLL - TASC PR 1	5.615.56
8800354	04/24/2025	TASC	PAYROLL - TASC PR 2	5.615.56
92688	04/08/2025	POSTMASTER	POSTAGE FOR CUSTOMER NEWSLETTER	2.530.00
8803528	04/24/2025	CLEARWATER ENTERPRISES LLC	POWER BILL - CLEARWATER	3.032.45
8803495	04/01/2025	MIDCONTINENT INDEPENDENT SYSTEM OPERATOR	POWER BILL - MISO	63.350.33
8803496	04/01/2025	MIDCONTINENT INDEPENDENT SYSTEM OPERATOR	POWER BILL - MISO	201.60
8803498	04/08/2025	MIDCONTINENT INDEPENDENT SYSTEM OPERATOR	POWER BILL - MISO	42.793.74
8803499	04/08/2025	MIDCONTINENT INDEPENDENT SYSTEM OPERATOR	POWER BILL - MISO	201.60
8803505	04/14/2025	MIDCONTINENT INDEPENDENT SYSTEM OPERATOR	POWER BILL - MISO	66.640.95
8803506	04/14/2025	MIDCONTINENT INDEPENDENT SYSTEM OPERATOR	POWER BILL - MISO	993.39
8803507	04/14/2025	MIDCONTINENT INDEPENDENT SYSTEM OPERATOR	POWER BILL - MISO	2.763.26
8803511	04/15/2025	MIDCONTINENT INDEPENDENT SYSTEM OPERATOR	POWER BILL - MISO	50.363.91
8803512	04/15/2025	MIDCONTINENT INDEPENDENT SYSTEM OPERATOR	POWER BILL - MISO	201.60
8803517	04/22/2025	MIDCONTINENT INDEPENDENT SYSTEM OPERATOR	POWER BILL - MISO	51.337.47
8803518	04/22/2025	MIDCONTINENT INDEPENDENT SYSTEM OPERATOR	POWER BILL - MISO	215.04
8803535	04/29/2025	MIDCONTINENT INDEPENDENT SYSTEM OPERATOR	POWER BILL - MISO	71.511.09
8803536	04/29/2025	MIDCONTINENT INDEPENDENT SYSTEM OPERATOR	POWER BILL - MISO	225.12
8803515	04/17/2025	MO PUBLIC UTILITY ALLIANCE	POWER BILL - MPUA - DOGWOOD	417.794.54
8803510	04/15/2025	MO PUBLIC UTILITY ALLIANCE	POWER BILL - MPUA - PLUM POINT	478.266.01
8803514	04/17/2025	SIKESTON POWER & LIGHT	POWER BILL - SIKESTON	597.943.89
8803513	04/16/2025	SOUTHWEST POWER POOL INC	POWER BILL - SPP	190.561.54
8803530	04/28/2025	SOUTHWESTERN POWER ADMINISTRATION	POWER BILL - SWPA	50.781.40
92716	04/10/2025	CENTRAL POWER SYSTEMS AND SERVICES LLC	POWER CONTROLLER AND INSTALLATION	3.503.31
92891	04/29/2025	ZOLL MEDICAL CORP	SAFETY - AED BATTERIES & PADS	365.72
92862	04/29/2025	AMAZON CAPITAL SERVICES INC	SAFETY - ARC FLASH FACE SHIELD	2,877.08
92877	04/29/2025	MID AMERICA TESTING & SUPPLY LLC	SAFETY - GLOVE TESTING	798.69
92783	04/17/2025	MID AMERICA TESTING & SUPPLY LLC	SAFETY - GLOVES. COVER	1.437.30
92719	04/10/2025	FLETCHER REINHARDT CO	SAFETY - HARNESS & LANYARD KIT	1.343.04
92771	04/17/2025	AMAZON CAPITAL SERVICES INC	SAFETY - LEATHER GLOVES	676.43
92683	04/08/2025	MID AMERICA TESTING & SUPPLY LLC	SAFETY - TESTING	467.00
92869	04/29/2025	GME SUPPLY	SAFETY - TOWER CLIMBING KIT	1.905.31
8803533	04/22/2025	MO DEPARTMENT OF REVENUE TAX	SALES TAX FOR MARCH	43.129.24
92838	04/24/2025	INDEPENDENT ELECTRIC MACHINERY CO INC	SERVICE - ANNUAL INSPECTION	1.680.00
92843	04/24/2025	KIMHEC LLC	SERVICE - ANNUAL REPORT REVIEW	522.50
92644	04/03/2025	ACE PIPE CLEANING INC	SERVICE - ARPA SANITARY SEWER LINE RENOVATION	144.198.15
92860	04/29/2025	ACE PIPE CLEANING INC	SERVICE - ARPA SANITARY SEWER LINE RENOVATION	376.648.70
92849	04/24/2025	RANDY DUBRY CONSTRUCTION LLC	SERVICE - BATHROOM REPAIR	33,759.68
92793	04/17/2025	TOTAL ELECTRONICS CONTRACTING INC	SERVICE - CELLULAR QUARTERLY MONITORING	290.55
92884	04/29/2025	RANDY DUBRY CONSTRUCTION LLC	SERVICE - CONCRETE	70.804.00
92753	04/15/2025	TFB ENGINEERING LLC	SERVICE - CONSULTING	1.473.00
92852	04/24/2025	TOTH & ASSOCIATES INC	SERVICE - COST OF SERVICE STUDY REVIEW	437.50
92678	04/08/2025	INFOGUARD PROFESSIONALS	SERVICE - DOCUMENT SHREDDING	38.00
92839	04/24/2025	INFOGUARD PROFESSIONALS	SERVICE - DOCUMENT SHREDDING	38.00
92682	04/08/2025	KONE INC	SERVICE - ELEVATOR MAINTENANCE AGREEMENT	372.96
92618	04/01/2025	ALLGEIER MARTIN & ASSOCIATES INC	SERVICE - ENGINEERING	51.292.04
92709	04/10/2025	ALLGEIER MARTIN & ASSOCIATES INC	SERVICE - ENGINEERING	5.587.00
92861	04/29/2025	ALLGEIER MARTIN & ASSOCIATES INC	SERVICE - ENGINEERING	58.384.36
92824	04/22/2025	ZANEVAN ENGINEERING LLC	SERVICE - ENGINEERING	27.564.00
92828	04/24/2025	B & L ELECTRIC INC	SERVICE - FEEDER 17 UPGRADE	302.146.48
92721	04/10/2025	GPS INSIGHT LLC	SERVICE - GPSI VEHICLE MONITORING	592.35
92717	04/10/2025	CINTAS FIRE PROTECTION	SERVICE - INSPECTION - FOAM DELUGE SYSTEM	2.585.00
92881	04/29/2025	OVERHEAD DOOR CO OF SPRINGFIELD	SERVICE - INSPECTION & REPAIR	1.412.85
92732	04/10/2025	RANDY DUBRY CONSTRUCTION LLC	SERVICE - INSTALLATION OF COUNTER	6.000.00
92744	04/15/2025	MO NETWORK ALLIANCE LLC	SERVICE - IP BANDWIDTH	3.812.40
92626	04/01/2025	DREW'S CLEANING CREW	SERVICE - JANITORIAL	7.400.00
92731	04/10/2025	PACE ANALYTICAL SERVICES LLC	SERVICE - LAB ANALYSIS	2.502.00
92785	04/17/2025	PACE ANALYTICAL SERVICES LLC	SERVICE - LAB ANALYSIS	395.00
92818	04/22/2025	PACE ANALYTICAL SERVICES LLC	SERVICE - LAB ANALYSIS	597.00
92848	04/24/2025	PACE ANALYTICAL SERVICES LLC	SERVICE - LAB ANALYSIS	379.00
92882	04/29/2025	PACE ANALYTICAL SERVICES LLC	SERVICE - LAB ANALYSIS	936.00
92633	04/01/2025	MPUA RESOURCE SERVICES CORP	SERVICE - LINE CREW SERVICES	5.624.18
92879	04/29/2025	MPUA RESOURCE SERVICES CORP	SERVICE - LINE CREW SERVICES	33.545.45

CARTHAGE WATER AND ELECTRIC PLANT BOARD
DISBURSEMENT SCHEDULE - APRIL 2025
BOARD MEETING OF MAY 12, 2025

Check or Wire	Date	Vendor	Description	Amount
92619	04/01/2025	ALLIED REFRIGERATION INC	SERVICE - MAINTENANCE	751.17
92697	04/08/2025	ZIPPER LAWN CARE	SERVICE - MOWING	1,960.00
92825	04/22/2025	ZIPPER LAWN CARE	SERVICE - MOWING	1,960.00
92672	04/08/2025	DOBLE ENGINEERING CO	SERVICE - OIL TESTING	1,679.60
92621	04/01/2025	CARTHAGE PRINTING SERVICES	SERVICE - PRINTING	58.50
92858	04/24/2025	WOW PRINTING LLC	SERVICE - PRINTING - CUSTOMER NEWSLETTER	3,165.12
92666	04/08/2025	ALL SEASONS	SERVICE - PRINTING - FIBER POSTCARDS	231.68
92775	04/17/2025	CARTHAGE PRINTING SERVICES	SERVICE - PRINTING - SHUT OFF DOOR HANGERS	127.26
92677	04/08/2025	HILLHOUSE PUMPING CO LLC	SERVICE - PUMPING	33,480.00
92733	04/10/2025	SPECIALTY AIR CONDITIONING SERVICES INC	SERVICE - REPAIR A/C	2,411.96
92872	04/29/2025	JCI INDUSTRIES INC	SERVICE - REPAIR	13,488.59
92689	04/08/2025	RANDY DUBRY CONSTRUCTION LLC	SERVICE - REPAIR ON CENTRAL	3,927.74
92638	04/01/2025	RANDY DUBRY CONSTRUCTION LLC	SERVICE - REPAIRS ON CENTRAL ST	3,140.91
92669	04/08/2025	CITY OF CARTHAGE - ST/ENG	SERVICE - STREET CUT	172.00
92805	04/22/2025	BBC ELECTRICAL SERVICES INC	SERVICE - SUBSTATION NO1 PROJECT - RETENTION	156,357.60
92663	04/03/2025	POOR BOY TREE SERVICE INC	SERVICE - TREE TRIMMING	11,198.56
92736	04/10/2025	ZIPPER LAWN CARE	SERVICE - TRIM SHRUBS, CLEAN BEDS	3,660.00
92817	04/22/2025	MO ONE CALL SYSTEM INC	SERVICE - UTILITY LOCATING	1,136.70
92795	04/17/2025	USIC LOCATING SERVICES INC	SERVICE - UTILITY LOCATING	3,081.50
92823	04/22/2025	USIC LOCATING SERVICES INC	SERVICE - UTILITY LOCATING	14,236.00
92690	04/08/2025	RELIABLE ROLLOFFS LLC	SERVICE - WASTE DISPOSAL	1,221.40
92662	04/03/2025	ONLINE INFORMATION SERVICES	SERVICE - WEB ACCESS FEE	30.00
92859	04/24/2025	ZIPPER LAWN CARE	SERVICE - WEED CONTROL	3,540.00
92832	04/24/2025	CRYSTAL CLEAR WINDOW CLEANING	SERVICE - WINDOW WASHING	230.00
8803497	04/04/2025	UPS	SHIPPING FEES	31.53
8803521	04/22/2025	UPS	SHIPPING FEES	149.76
8803522	04/22/2025	UPS	SHIPPING FEES	168.46
8803523	04/22/2025	UPS	SHIPPING FEES	106.03
92788	04/17/2025	PROFESSIONAL COMPUTER SOLUTIONS LLC	SOFTWARE SUPPORT - AMAZON CLOUD	3,101.11
92684	04/08/2025	MILSOFT UTILITY SOLUTIONS INC	SOFTWARE SUPPORT - DISSPATCH	1,010.63
92695	04/08/2025	TRUSTED TECH TEAM LLC	SOFTWARE SUPPORT - MICROSOFT 365	18.00
92718	04/10/2025	CONVERGEONE INC	SOFTWARE SUPPORT - VEAAM ANNUAL BASIC MAINTENANCE	1,119.92
92735	04/10/2025	US SIGNAL COMPANY LLC	SOFTWARE SUPPORT - VEEAM CLOUD CONNECT	1,200.00
92729	04/10/2025	MILSOFT UTILITY SOLUTIONS INC	SOFTWARE SUPPORT - WINDMIL SUPPORT	8,119.13
92670	04/08/2025	CITY OF CARTHAGE	SOLID WASTE BILLING, PILOT AND TRANSFER FOR MARCH	337,505.61
92865	04/29/2025	CDW GOVERNMENT INC	STOCK - COMMUNICATION	2,475.63
92655	04/03/2025	GRAYBAR ELECTRIC CO INC	STOCK - COMMUNICATION	3,111.41
92722	04/10/2025	GRAYBAR ELECTRIC CO INC	STOCK - COMMUNICATION	2,581.29
92837	04/24/2025	GRAYBAR ELECTRIC CO INC	STOCK - COMMUNICATION	4,402.91
92883	04/29/2025	POWER MOTION SALES INC	STOCK - COMMUNICATION	363.08
92737	04/15/2025	ANIXTER INC	STOCK - ELECTRIC DISTRIBUTION	9,664.36
92738	04/15/2025	CONSOLIDATED ELECTRICAL DISTRIBUTORS	STOCK - ELECTRIC DISTRIBUTION	490.00
92739	04/15/2025	COVERT ELECTRIC SUPPLY CO	STOCK - ELECTRIC DISTRIBUTION	924.86
92650	04/03/2025	DESOTO TREATED MATERIALS INC	STOCK - ELECTRIC DISTRIBUTION	27,162.00
92654	04/03/2025	FLETCHER REINHARDT CO	STOCK - ELECTRIC DISTRIBUTION	1,659.20
92868	04/29/2025	FLETCHER REINHARDT CO	STOCK - ELECTRIC DISTRIBUTION	2,217.92
92779	04/17/2025	GRAYBAR ELECTRIC CO INC	STOCK - ELECTRIC DISTRIBUTION	24,428.40
92657	04/03/2025	JOPLIN SUPPLY CO	STOCK - ELECTRIC DISTRIBUTION	2,502.03
92814	04/22/2025	JOPLIN SUPPLY CO	STOCK - ELECTRIC DISTRIBUTION	31.48
92842	04/24/2025	JOPLIN SUPPLY CO	STOCK - ELECTRIC DISTRIBUTION	3,559.24
92752	04/15/2025	STUART C IRBY CO	STOCK - ELECTRIC DISTRIBUTION	23,644.10
92796	04/17/2025	WALLIS LUBRICANT LLC	STOCK - POWER PRODUCTION	6,501.25
92624	04/01/2025	CORE & MAIN LP	STOCK - WATER DISTRIBUTION	206.94
92831	04/24/2025	CORE & MAIN LP	STOCK - WATER DISTRIBUTION	1,319.40
92867	04/29/2025	CORE & MAIN LP	STOCK - WATER DISTRIBUTION	10,094.10
92878	04/29/2025	MO ASSOCIATION MUNICIPAL UTILITIES	SUBSCRIPTION - ON-LINE ENERGY AUDIT	3,721.97
92743	04/15/2025	MATHESON TRI-GAS INC	SUPPLIES - ACETYLENE, ARGON, OXYGEN	181.29
92821	04/22/2025	TANNER INDUSTRIES INC	SUPPLIES - AMMONIA	2,236.80
92778	04/17/2025	GRAINGER	SUPPLIES - AUTO DRAIN VALVE	240.04
92620	04/01/2025	AMAZON CAPITAL SERVICES INC	SUPPLIES - BINDERS, BINDER DIVIDERS	68.55
92727	04/10/2025	LAKELAND OFFICE SYSTEMS LLC	SUPPLIES - CANON PLOTTER PAPER	556.00
92755	04/15/2025	USA BLUEBOOK	SUPPLIES - CHEMICALS, GLOVES, THERMOMETER	1,580.67
92780	04/17/2025	HACH CO	SUPPLIES - CHLORINE, SULFURIC ACID	985.52
92712	04/10/2025	ANIXTER INC	SUPPLIES - CLEANER/DEGREASER	6,586.68
92886	04/29/2025	REDICO INDUSTRIAL SUPPLY INC	SUPPLIES - COMMERCIAL LAUNDRY DETERGENT	158.66
92659	04/03/2025	LOWES CO LLC LAR 8918	SUPPLIES - CONDUIT FITTINGS	1,166.93
92833	04/24/2025	DOBLE ENGINEERING CO	SUPPLIES - DGA TEST KITS	24.00
92890	04/29/2025	WALMART COMMUNITY CARD	SUPPLIES - DISTILLED WATER	622.08
92623	04/01/2025	CONSOLIDATED ELECTRICAL DISTRIBUTORS	SUPPLIES - DU RATED LUGS	188.16
92724	04/10/2025	IDEXX LABORATORIES INC	SUPPLIES - ECOLI TESTING SUPPLIES	1,223.50
92745	04/15/2025	MOTION INDUSTRIES INC	SUPPLIES - ELECTRIC REPAIR PARTS	254.59
92794	04/17/2025	USA BLUEBOOK	SUPPLIES - FILTERS	112.85
92875	04/29/2025	LUBRICATION ENGINEERS INC	SUPPLIES - GRASE, OIL	976.21
92866	04/29/2025	CONSOLIDATED ELECTRICAL DISTRIBUTORS	SUPPLIES - HUBS, CLAMPS, WALLPLATES	72.58
92851	04/24/2025	TONER CONNECTION	SUPPLIES - INK CARTRIDGES	338.80
92790	04/17/2025	RED EQUIPMENT LLC	SUPPLIES - JETTING NOZZLES	4,374.52
92757	04/15/2025	VERNON MANUFACTURING CO INC	SUPPLIES - KEY SWITCH OVERRIDE	200.00
92803	04/22/2025	AMAZON CAPITAL SERVICES INC	SUPPLIES - LED LIGHT BULBS	610.42
92853	04/24/2025	ULINE INC	SUPPLIES - MAGNETIC LABELS ON A ROLL	61.50
92646	04/03/2025	AMERICAN HIGHWAY PRODUCTS LTD	SUPPLIES - MANHOLE RISERS	372.20
92660	04/03/2025	MATHESON TRI-GAS INC	SUPPLIES - NITROGEN	196.87
92888	04/29/2025	SHERWIN WILLIAMS	SUPPLIES - PAINT	36.46
92637	04/01/2025	PITNEY BOWES BANK INC	SUPPLIES - POSTAGE RESERVE ACCOUNT	3,000.00
92782	04/17/2025	JAYTECH INC	SUPPLIES - PUMP REBUILD KIT	510.35
92889	04/29/2025	STAR WHOLESALE SUPPLY	SUPPLIES - PVC, CLAMP, CLEAR PVC TUBING	47.18
92639	04/01/2025	REDICO INDUSTRIAL SUPPLY INC	SUPPLIES - ROLL TOWELS	453.87
92887	04/29/2025	RELIABLE EQUIPMENT & SERVICE CO INC	SUPPLIES - SLING CHAIN	169.61
92870	04/29/2025	GRAINGER	SUPPLIES - SOCKET	134.34
92784	04/17/2025	MIDWEST AG SUPPLY	SUPPLIES - STRAW, GRASS SEED	172.50
92751	04/15/2025	RACE BROTHERS FARM & HOME SUPPLY	SUPPLIES - TEFLON TAPE, HARDWARE, OIL DRY	218.43
92641	04/01/2025	TONER CONNECTION	SUPPLIES - TONER CARTRIDGES	423.80
92871	04/29/2025	HENRY KRAFT INC	SUPPLIES - TRASH BAGS - 13 GALLON, 55-60 GALLON	195.96
92653	04/03/2025	FASTENAL CO	SUPPLIES - VENDING MACHINE	61.05
92740	04/15/2025	FASTENAL CO	SUPPLIES - VENDING MACHINE	252.46
92754	04/15/2025	ULINE INC	SUPPLIES - WATERHOG MAT, SCRAPER MAT	263.50

CARTHAGE WATER AND ELECTRIC PLANT BOARD
DISBURSEMENT SCHEDULE - APRIL 2025
BOARD MEETING OF MAY 12, 2025

Check or Wire	Date	Vendor	Description	Amount
92645	04/03/2025	AMAZON CAPITAL SERVICES INC	SUPPLIES - WIRELESS MOUSE	474.97
92711	04/10/2025	AMAZON CAPITAL SERVICES INC	SUPPLIES - TUBE 6 WATT BULB	179.83
92845	04/24/2025	MILLER AUTO SUPPLY	TOGGLE SWITCH, CONNECTOR, SLIDE TERMINAL	89.45
92874	04/29/2025	LOWES CO LLC LAR 8918	TOOLS - BUCKET OPENER	1,417.38
92791	04/17/2025	SMC ELECTRIC SUPPLY	TOOLS - FIBER STRIPPERS & SCISSORS	167.54
92713	04/10/2025	BORDER STATES INDUSTRIES INC	TOOLS - UTILITY CRIMPER CUTTER BAG	4,568.99
92807	04/22/2025	CARTHAGE WATER & ELECTRIC PLANT	UTILITIES - DEPARTMENTAL	65,316.00
92815	04/22/2025	LIBERTY - MO	UTILITIES - ELECTRIC SERVICE	11,963.23
92748	04/15/2025	NEW-MAC ELECTRIC COOPERATIVE INC	UTILITIES - ELECTRIC SERVICE	62.48
8803500	04/09/2025	SPIRE MO INC	UTILITIES - GAS SERVICE	1,892.69
8803519	04/22/2025	SPIRE MO INC	UTILITIES - GAS SERVICE	214.88
8803520	04/22/2025	SPIRE MO INC	UTILITIES - GAS SERVICE	246.56
92863	04/29/2025	AT & T MOBILITY	UTILITIES - TELEPHONE SERVICE	1,954.73
92674	04/08/2025	FUSION CLOUD SERVICES LLC	UTILITIES - TELEPHONE SERVICE	348.14
92720	04/10/2025	GOTO COMMUNICATIONS INC	UTILITIES - TELEPHONE SERVICE	2,315.61
92631	04/01/2025	MILLER AUTO SUPPLY	VEHICLE - MAINTENANCE	4.29
92840	04/24/2025	JOHN FABICK TRACTOR CO	VEHICLE - BOLTS	862.08
8803504	04/10/2025	WEX FLEET UNIVERSAL	VEHICLE - FUEL EXPENSE	9,846.04
92835	04/24/2025	GPS INSIGHT LLC	VEHICLE - GPSI VEHICLE MONITORING EQUIPMENT	251.50
92647	04/03/2025	AUTOZONE INC	VEHICLE - MAINTENANCE	59.90
92723	04/10/2025	HYSPECO INC	VEHICLE - MAINTENANCE	23.55
92630	04/01/2025	JACKSON TIRE INC	VEHICLE - MAINTENANCE	20.00
92741	04/15/2025	JOHN FABICK TRACTOR CO	VEHICLE - MAINTENANCE	3,578.45
92686	04/08/2025	OREILLY AUTO PARTS	VEHICLE - MAINTENANCE	20.57
92749	04/15/2025	OREILLY AUTO PARTS	VEHICLE - MAINTENANCE	378.37
92758	04/15/2025	WEST FAIRVIEW AUTO & DIESEL GARAGE	VEHICLE - MAINTENANCE	241.66
92847	04/24/2025	OREILLY AUTO PARTS	VEHICLE - MAINTENANCE SUPPLIES	63.87
92856	04/24/2025	WOOD CARTHAGE CDJR	VEHICLE - OIL & FILTER	272.31
92710	04/10/2025	ALTEC INDUSTRIES INC	VEHICLE - PARTS	3,268.77
92885	04/29/2025	RED EQUIPMENT LLC	VEHICLE - PARTS	3,951.96
92643	04/01/2025	WOOD FORD OF CARTHAGE	VEHICLE - PARTS	179.20
92876	04/29/2025	MATHESON TRI-GAS INC	VEHICLE - PROPANE	201.66
92844	04/24/2025	MHC KENWORTH JOPLIN	VEHICLE - REPAIR	702.46
92642	04/01/2025	WEST FAIRVIEW AUTO & DIESEL GARAGE	VEHICLE - REPAIR	3,807.03
92665	04/03/2025	WEST FAIRVIEW AUTO & DIESEL GARAGE	VEHICLE - REPAIR	1,084.86
92696	04/08/2025	WEST FAIRVIEW AUTO & DIESEL GARAGE	VEHICLE - REPAIR	1,085.84
92857	04/24/2025	WOOD FORD OF CARTHAGE	VEHICLE - REPAIR	902.37
92679	04/08/2025	JACKSON TIRE INC	VEHICLE - TIRES, REPAIR	2,824.56
92635	04/01/2025	OREILLY AUTO PARTS	VEHICLE - WIPER BLADES	120.04
89837	04/17/2025	ANA K SALAS	VOID & REISSUE STALE DATED CREDIT FINAL 89837	(126.18)
90786	04/17/2025	HANNAH FEARN	VOID & REISSUE STALE DATED CREDIT FINAL 90786	(89.38)
92565	04/30/2025	EDUCATION & OUTREACH CO	VOID & REISSUE STALE DATED VENDOR CHECK 92565	(730.00)
92774	04/17/2025	JAKE BRUNNERT	VOID CHECKS TO BE PAID THRU PAYROLL	-
92787	04/17/2025	JAMES PITTMAN	VOID CHECKS TO BE PAID THRU PAYROLL	-
92772	04/17/2025	JOHN AMERSHEK	VOID CHECKS TO BE PAID THRU PAYROLL	-
92777	04/17/2025	KEVIN EMERY	VOID CHECKS TO BE PAID THRU PAYROLL	-
92792	04/17/2025	NOAH SMITH	VOID CHECKS TO BE PAID THRU PAYROLL	-
92799	04/17/2025	KEVIN EMERY	VOID CHECKS TO BE PAID THRU PAYROLL	-
92800	04/17/2025	NOAH SMITH	VOID CHECKS TO BE PAID THRU PAYROLL	-
92786	04/17/2025	CHRISTOPHER PERRY	VOID CHECKS TO BE PAID THRU PAYROLL	-

TOTAL CHECKS AND WIRE TRANSFERS		$ 5,876,306.20
NET PAYROLL	04/07/2025	195,881.49
NET PAYROLL	04/24/2025	201,422.44
TOTAL DISBURSEMENTS FOR APRIL 2025		**$ 6,273,610.13**

APPROVED:

RON ROSS — DARREN COLLIER

BRIAN SCHMIDT — SID TEEL

TOM GARRISON — MARK GIER

GENERAL MANAGER

Carthage Water & Electric Plant

Unaudited Interim Financial Statements

April 30, 2025

Carthage Water & Electric Plant

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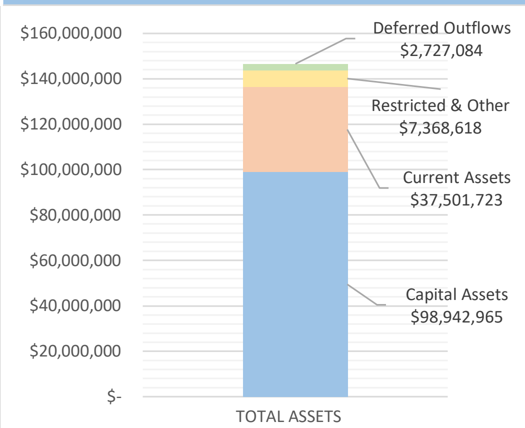
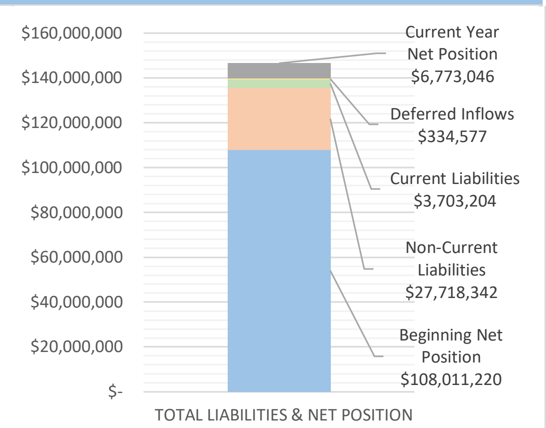
CONSOLIDATED DASHBOARD
APRIL 2025

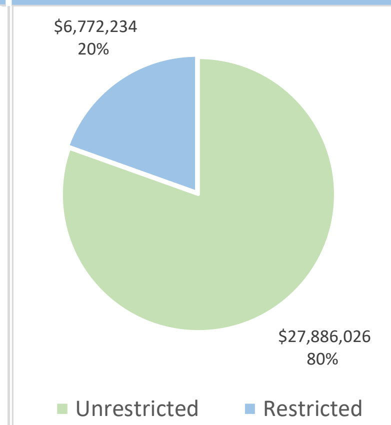
Carthage Water & Electric Plant

BALANCE SHEET
As of April 30, 2025

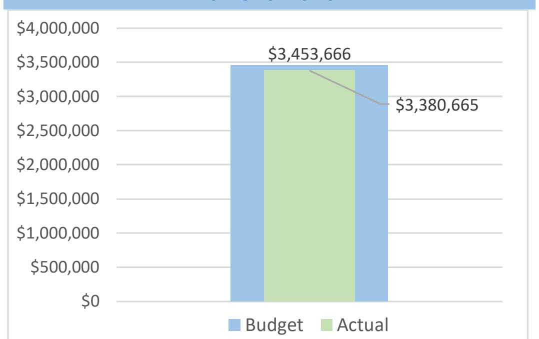




Cash & Cash Equivalents



Operating Revenue
Current Month

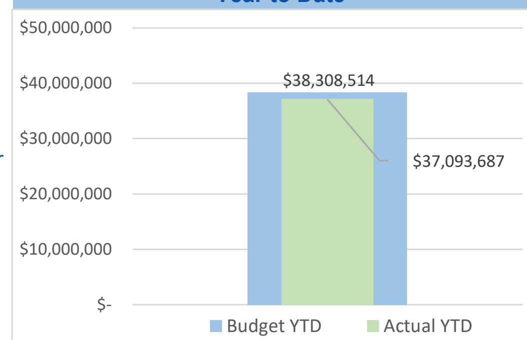


Comments

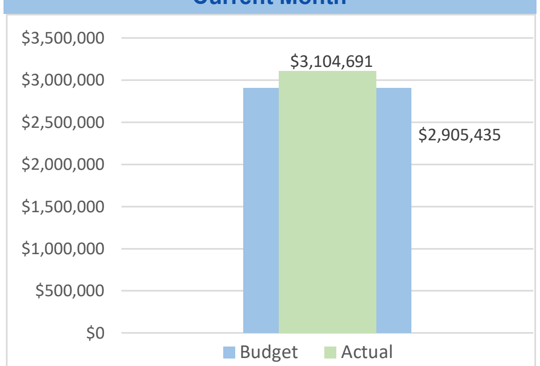
Unrestricted days cash on hand equals 282.

Combined operating revenues were below budget for the month and for year to date.

Operating Revenue
Year to Date



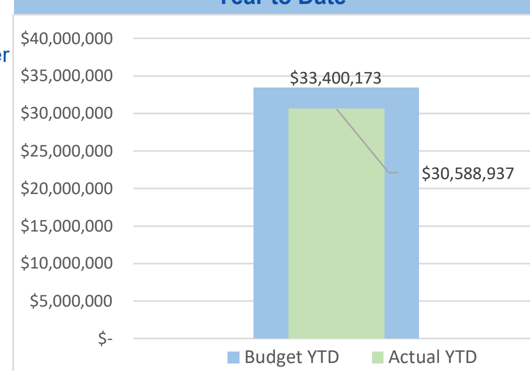
Operating Expense
Current Month



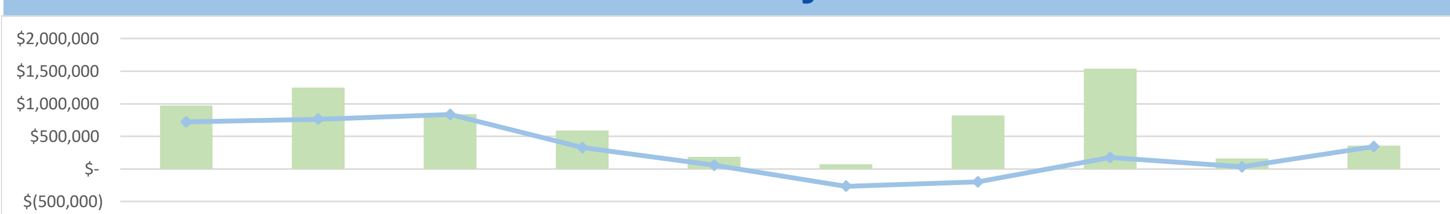
Comments

Combined operating expenses were over budget for the month yet under budget for the year to date.

Operating Expense
Year to Date



Net Position by Month



	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25
Actual	$972,605.20	$1,244,183.60	$839,289.45	$590,946.23	$181,232.50	$69,544.11	$820,647.15	$1,538,054.17	$161,231.49	$355,311.70
Budget	$720,256.00	$761,885.00	$834,948.00	$328,441.00	$55,617.00	-$268,082.00	-$201,054.00	$174,189.00	$34,510.00	$339,377.00

Carthage Water & Electric Plant

FINANCIAL SUMMARY
For the Month of
April 30, 2025

	CURRENT MONTH							YEAR TO DATE						
				BUDGET VARIANCE		PRIOR YEAR VARIANCE					BUDGET VARIANCE		PRIOR YEAR VARIANCE	
	ACTUAL	BUDGET	PRIOR YEAR	AMOUNT	PERCENT	AMOUNT	PERCENT	ACTUAL	BUDGET	PRIOR YEAR	AMOUNT	PERCENT	AMOUNT	PERCENT
COMBINED UTILITY														
Operating Revenues	$ 3,380,665	$ 3,453,666	$ 3,228,197	$ (73,001)	-2.11%	$ 152,468	4.72%	$ 37,093,687	$ 38,308,514	$ 36,402,805	$ (1,214,827)	-3.17%	$ 690,882	1.90%
Operating Expenses	(3,104,691)	(2,905,435)	(2,695,922)	(199,256)	-6.86%	(408,769)	-15.16%	(30,588,937)	(33,400,173)	(31,183,720)	2,811,236	8.42%	594,783	1.91%
Net Operating Income Total	275,975	548,231	532,275	(272,256)	-49.66%	(256,300)	-48.15%	6,504,750	4,908,341	5,219,085	1,596,409	32.52%	1,285,664	24.63%
Other Income & Expense Total	79,337	(208,854)	(61,259)	288,191	137.99%	140,596	229.51%	268,296	(2,128,254)	(172,470)	2,396,550	112.61%	440,766	255.56%
Change in Net Position	**$ 355,312**	**$ 339,377**	**$ 471,016**	**$ 15,935**	**4.70%**	**$ (115,705)**	**-24.56%**	**$ 6,773,046**	**$ 2,780,087**	**$ 5,046,615**	**$ 3,992,959**	**143.63%**	**$ 1,726,430**	**34.21%**
ELECTRIC														
Operating Revenues	$ 2,409,473	$ 2,526,802	$ 2,375,565	$ (117,329)	-4.64%	$ 33,908	1.43%	$ 27,263,536	$ 28,821,703	$ 27,798,753	$ (1,558,167)	-5.41%	$ (535,217)	-1.93%
Operating Expenses	(2,218,276)	(2,064,338)	(1,945,726)	(153,938)	-7.46%	(272,549)	-14.01%	(22,000,892)	(24,448,117)	(23,310,431)	2,447,225	10.01%	1,309,539	5.62%
Net Operating Income Total	191,198	462,464	429,839	(271,266)	-58.66%	(238,641)	-55.52%	5,262,643	4,373,586	4,488,322	889,057	20.33%	774,322	17.25%
Other Income & Expense Total	(54,366)	(178,591)	(47,486)	124,225	69.56%	(6,880)	-14.49%	(411,472)	(1,839,667)	(20,883)	1,428,195	77.63%	(390,590)	-1870.41%
Change in Net Position	**$ 136,832**	**$ 283,873**	**$ 382,353**	**$ (147,041)**	**-51.80%**	**$ (245,521)**	**-64.21%**	**$ 4,851,171**	**$ 2,533,919**	**$ 4,467,439**	**$ 2,317,252**	**91.45%**	**$ 383,732**	**8.59%**
WATER														
Operating Revenues	$ 374,664	$ 347,592	$ 325,710	$ 27,072	7.79%	$ 48,954	15.03%	$ 3,877,057	$ 3,765,467	$ 3,494,118	$ 111,590	2.96%	$ 382,939	10.96%
Operating Expenses	(335,661)	(351,464)	(304,570)	15,803	4.50%	(31,091)	-10.21%	(3,843,779)	(3,879,201)	(3,464,509)	35,422	0.91%	(379,270)	-10.95%
Net Operating Income Total	39,003	(3,872)	21,140	42,875	-1107.31%	17,863	84.50%	33,278	(113,734)	29,609	147,012	-129.26%	3,669	12.39%
Other Income & Expense Total	9,158	(3,036)	5,190	12,194	401.63%	3,968	-76.46%	99,712	8,140	85,958	91,572	-1124.96%	13,754	-16.00%
Change in Net Position	**$ 48,160**	**$ (6,908)**	**$ 26,330**	**$ 55,068**	**-797.17%**	**$ 21,831**	**82.91%**	**$ 132,990**	**$ (105,594)**	**$ 115,567**	**$ 238,584**	**-225.94%**	**$ 17,423**	**15.08%**

Carthage Water & Electric Plant

FINANCIAL SUMMARY (continued)
For the Month of
April 30, 2025

	CURRENT MONTH							YEAR TO DATE						
				BUDGET VARIANCE		PRIOR YEAR VARIANCE					BUDGET VARIANCE		PRIOR YEAR VARIANCE	
	ACTUAL	BUDGET	PRIOR YEAR	AMOUNT	PERCENT	AMOUNT	PERCENT	ACTUAL	BUDGET	PRIOR YEAR	AMOUNT	PERCENT	AMOUNT	PERCENT
WASTEWATER														
Operating Revenues	$ 363,692	$ 345,296	$ 323,599	$ 18,396	5.33%	$ 40,093	12.39%	$ 3,705,465	$ 3,461,074	$ 3,208,551	$ 244,391	7.06%	$ 496,914	15.49%
Operating Expenses	(314,166)	(311,446)	(280,425)	(2,720)	-0.87%	(33,740)	-12.03%	(3,092,618)	(3,217,365)	(2,908,782)	124,747	3.88%	(183,835)	-6.32%
Net Operating Income Total	49,526	33,850	43,173	15,676	46.31%	6,353	14.71%	612,847	243,709	299,768	369,138	151.47%	313,079	104.44%
Other Income & Expense Total	141,192	(9,821)	(1,890)	151,013	1537.65%	143,082	7568.68%	747,423	(119,289)	(63,737)	866,712	726.57%	811,160	1272.67%
Change in Net Position	**$ 190,718**	**$ 24,029**	**$ 41,283**	**$ 166,689**	**693.70%**	**$ 149,435**	**361.98%**	**$ 1,360,271**	**$ 124,420**	**$ 236,032**	**$ 1,235,851**	**993.29%**	**$ 1,124,239**	**476.31%**
COMMUNICATION														
Operating Revenues	$ 232,837	$ 233,976	$ 203,323	$ (1,139)	-0.49%	$ 29,513	14.52%	$ 2,247,629	$ 2,260,270	$ 1,901,384	$ (12,641)	-0.56%	$ 346,246	18.21%
Operating Expenses	(236,589)	(178,187)	(165,200)	(58,402)	-32.78%	(71,388)	-43.21%	(1,651,648)	(1,855,490)	(1,499,997)	203,842	10.99%	(151,651)	-10.11%
Net Operating Income Total	(3,752)	55,789	38,123	(59,541)	-106.73%	(41,875)	-109.84%	595,981	404,780	401,387	191,201	47.24%	194,595	48.48%
Other Income & Expense Total	(16,647)	(17,406)	(17,072)	759	4.36%	425	2.49%	(167,367)	(177,438)	(173,809)	10,071	5.68%	6,442	3.71%
Change in Net Position	**$ (20,399)**	**$ 38,383**	**$ 21,051**	**$ (58,782)**	**-153.15%**	**$ (41,450)**	**-196.90%**	**$ 428,614**	**$ 227,342**	**$ 227,578**	**$ 201,272**	**88.53%**	**$ 201,036**	**88.34%**

Carthage Water & Electric Plant

Statement of Net Position

April 30, 2025 & 2024

		April 30, 2024	April 30, 2025
Current Assets	**Unrestricted Cash & Cash Equivalents**	23,716,017.14	27,886,026.20
	Accounts Receivable, net	2,400,014.60	2,932,471.34
	Materials & Supplies Inventory	5,875,925.44	5,938,996.73
	Prepayments & Other Current Assets	767,450.78	744,228.23
Current Assets Total		**32,759,407.96**	**37,501,722.50**
Utility Plant	**Utility Plant in Service - Depreciable**	165,654,313.44	169,317,466.53
	Utility Plant in Service - Nondepreciable	578,991.13	490,065.23
	Construction in Progress	10,118,327.22	17,664,962.70
	Accumulated Depreciation	(85,025,691.90)	(88,703,923.19)
	Lease Assets, Net	40,114.38	174,393.31
Utility Plant Total		**91,366,054.27**	**98,942,964.58**
Noncurrent Assets	**Restricted Cash & Cash Equivalents**	11,909,059.42	6,772,233.85
	Leases Receivable (GASB 87)	124,348.83	50,580.69
	Interest & Other Receivables	586,928.66	545,803.11
	Net Pension Asset	-	-
Noncurrent Assets Total		**12,620,336.91**	**7,368,617.65**
Deferred Outflows of Resources	**Deferred Pension Outflows**	1,485,093.00	2,727,084.00
Deferred Outflows of Resources Total		**1,485,093.00**	**2,727,084.00**
		138,230,892.14	**146,540,388.73**
Current Liabilities		**3,550,362.30**	**3,703,203.60**
Noncurrent Liabilities	**Long Term Debt (due after 1 year)**	26,617,665.25	26,633,273.24
	Lease Obligations Payable	8,151.81	72,750.07
	Compensated Absences	488,353.20	1,012,318.61
Noncurrent Liabilities Total		**27,114,170.26**	**27,718,341.92**
Deferred Inflows of Resources	**Deferred Lease Inflows**	148,639.33	144,371.36
	Deferred Pension Inflows	308,019.00	190,206.00
Deferred Inflows of Resources Total		**456,658.33**	**334,577.36**
Net Position	**Beginning Year Net Position**	102,063,085.88	108,011,220.25
	Current Year Net Position	5,046,615.37	6,773,045.60
Net Position Total		**107,109,701.25**	**114,784,265.85**
		138,230,892.14	**146,540,388.73**

Carthage Water & Electric Plant

Statement of Revenues, Expenses and Changes in Net Position
For the one month of April 30, 2025 & 2024 with prior year comparison

Consolidated

		Month of April 2024	Month of April 2025	Monthly $ Variance	Monthly % Variance
Operating Income	**Operating Revenues**	3,228,197.06	3,380,665.46	152,468.40	4.72%
	Operating Expenses	(2,695,922.03)	(3,104,690.56)	(408,768.53)	-15.16%
Operating Income Total		**532,275.03**	**275,974.90**	**(256,300.13)**	**-48.15%**
Other Income & Expense	**Non-Operating Revenues**	125,343.65	275,526.36	150,182.71	119.82%
	Non-Operating Expenses	(186,602.44)	(196,189.56)	(9,587.12)	-5.14%
Other Income & Expense Total		**(61,258.79)**	**79,336.80**	**140,595.59**	**229.51%**
Change in Net Position		**471,016.24**	**355,311.70**	**(115,704.54)**	**-24.56%**

Carthage Water & Electric Plant

Statement of Revenues, Expenses and Changes in Net Position
For the 10 months ending April 30, 2025 & 2024 with prior year comparison

Consolidated

		Year to Date at April 30, 2024	Year to Date at April 30, 2025	Year to Date $ Variance	Year to Date % Variance
Operating Income	**Operating Revenues**	36,402,805.41	37,093,687.01	690,881.60	1.90%
	Operating Expenses	(31,183,719.95)	(30,588,937.09)	594,782.86	1.91%
Operating Income Total		**5,219,085.46**	**6,504,749.92**	**1,285,664.46**	**24.63%**
Other Income & Expense	**Non-Operating Revenues**	1,732,577.94	2,255,008.22	522,430.28	30.15%
	Non-Operating Expenses	(1,905,048.03)	(1,986,712.54)	(81,664.51)	-4.29%
Other Income & Expense Total		**(172,470.09)**	**268,295.68**	**440,765.77**	**255.56%**
Change in Net Position		**5,046,615.37**	**6,773,045.60**	**1,726,430.23**	**34.21%**

Carthage Water & Electric Plant

Statement of Revenues, Expenses and Changes in Net Position
For the one month of April 30, 2025 & 2024 with budget comparison

Consolidated

		Month of April 2024	Month of April 2025	Monthly Budget	Monthly $ Variance	Monthly % Variance
Operating Income	**Operating Revenues**	3,228,197.06	3,380,665.46	3,453,666.00	(73,000.54)	-2.11%
	Operating Expenses	(2,695,922.03)	(3,104,690.56)	(2,905,435.00)	(199,255.56)	-6.86%
Operating Income Total		**532,275.03**	**275,974.90**	**548,231.00**	**(272,256.10)**	**-49.66%**
Other Income & Expense	**Non-Operating Revenues**	125,343.65	275,526.36	70,916.00	204,610.36	288.52%
	Non-Operating Expenses	(186,602.44)	(196,189.56)	(279,770.00)	83,580.44	29.87%
Other Income & Expense Total		**(61,258.79)**	**79,336.80**	**(208,854.00)**	**288,190.80**	**137.99%**
Change in Net Position		**471,016.24**	**355,311.70**	**339,377.00**	**15,934.70**	**4.70%**

Carthage Water & Electric Plant

Statement of Revenues, Expenses and Changes in Net Position
For the 10 months ending April 30, 2025 & 2024 with remaining budget

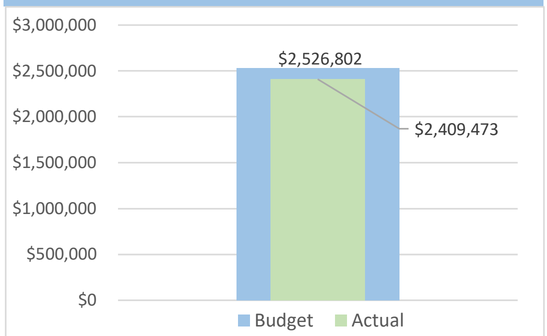
Consolidated

		Year to Date at April 30, 2024	Year to Date at April 30, 2025	Full Year Budget	$ Budget Remaining	% Budget Used
Operating Income	**Operating Revenues**	36,402,805.41	37,093,687.01	45,319,320.00	8,225,632.99	81.85%
	Operating Expenses	(31,183,719.95)	(30,588,937.09)	(39,490,683.00)	(8,901,745.91)	77.46%
Operating Income Total		**5,219,085.46**	**6,504,749.92**	**5,828,637.00**	**(676,112.92)**	**111.60%**
Other Income & Expense	**Non-Operating Revenues**	1,732,577.94	2,255,008.22	2,938,000.00	682,991.78	76.75%
	Non-Operating Expenses	(1,905,048.03)	(1,986,712.54)	(3,476,499.00)	(1,489,786.46)	57.15%
Other Income & Expense Total		**(172,470.09)**	**268,295.68**	**(538,499.00)**	**(806,794.68)**	**-49.82%**
Change in Net Position		**5,046,615.37**	**6,773,045.60**	**5,290,138.00**	**(1,482,907.60)**	**128.03%**

ELECTRIC DASHBOARD
APRIL 2025

Carthage Water & Electric Plant

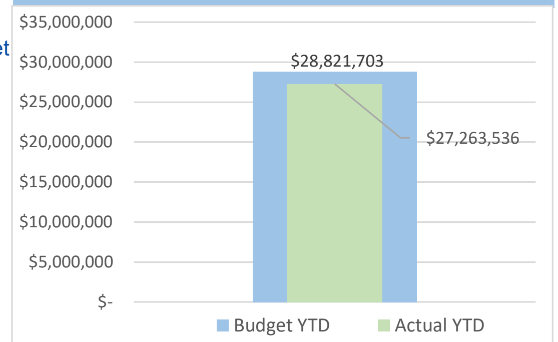
Operating Revenue
Current Month



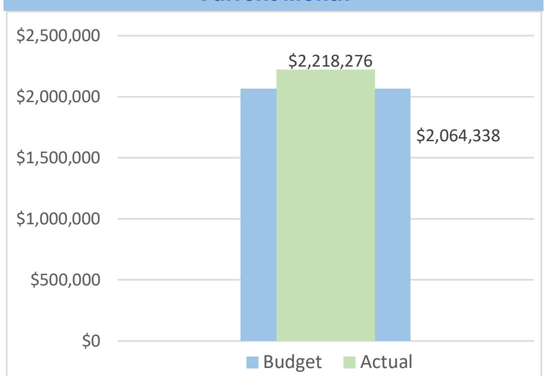
Comments

Operating revenues were short of budget for the month and year to date.

Operating Revenue
Year to Date



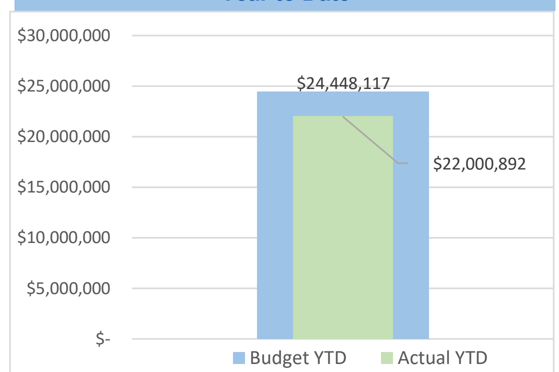
Operating Expense
Current Month



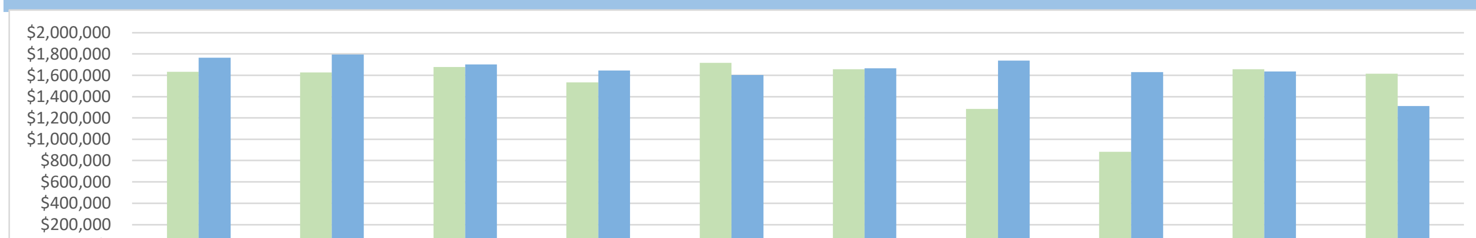
Comments

Operating expenses were over budget for the month yet remain under budget for the year to date.

Operating Expense
Year to Date

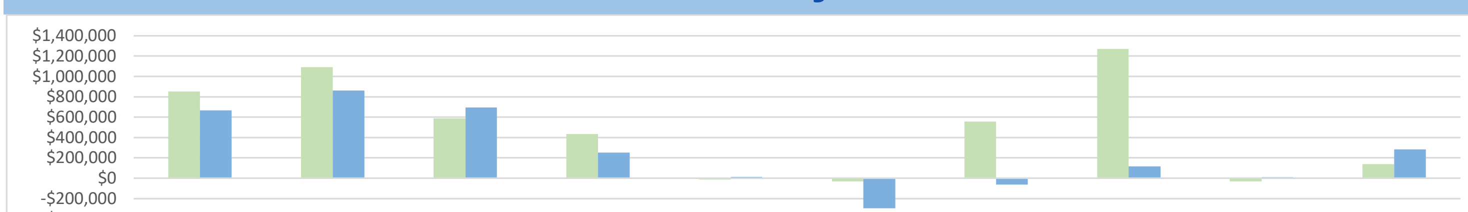


Purchase Power Expense



	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25
Actual	$1,630,940	$1,627,211	$1,677,959	$1,535,066	$1,716,555	$1,657,590	$1,285,090	$883,463	$1,656,734	$1,616,225
Budget	$1,765,890	$1,794,111	$1,701,439	$1,647,002	$1,604,195	$1,666,552	$1,738,637	$1,630,386	$1,635,922	$1,313,831

Net Position by Month



	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25
Actual	$849,836	$1,091,456	$588,561	$433,587	-$13,637	-$30,884	$556,322	$1,270,742	-$31,645	$137,832
Budget	$666,251	$861,275	$696,449	$251,324	$12,005	-$296,495	-$63,154	$115,712	$6,679	$283,873

Carthage Water & Electric Plant

Statement of Revenues, Expenses and Changes in Net Position
For the one month of April 30, 2025 & 2024 with budget comparison

Electric

				Month of April 2024	Month of April 2025	Monthly Budget	Monthly $ Variance	Monthly % Variance
Operating Income	**Operating Revenues**	**Sales by Revenue Class**	ELEC RESIDENTIAL REVENUES	733,243.90	729,011.13	792,134.00	(63,122.87)	-7.97%
			ELEC COMMERCIAL REVENUES	485,032.41	476,555.38	510,530.00	(33,974.62)	-6.65%
			ELEC INDUSTRIAL REVENUES	1,056,767.54	1,111,177.36	1,123,926.00	(12,748.64)	-1.13%
			CITY SERVICES	19,184.42	19,229.24	19,030.00	199.24	1.05%
			DEPARTMENTAL UTILITIES	52,493.51	47,791.08	55,591.00	(7,799.92)	-14.03%
		Sales by Revenue Class Total		**2,346,721.78**	**2,383,764.19**	**2,501,211.00**	**(117,446.81)**	**-4.70%**
		Other Operating Revenues		28,843.58	25,709.23	25,591.00	118.23	0.46%
	Operating Revenues Total			**2,375,565.36**	**2,409,473.42**	**2,526,802.00**	**(117,328.58)**	**-4.64%**
	Operating Expenses	**Cost of Power Production - Operations**		(36,217.41)	(52,570.16)	(54,582.00)	2,011.84	3.69%
		Cost of Power Production - Maintenance		(28,908.05)	(38,770.34)	(36,243.00)	(2,527.34)	-6.97%
		Cost of Purchased Power		(1,397,403.65)	(1,616,224.70)	(1,313,831.00)	(302,393.70)	-23.02%
		Electric Distribution Expense - Operations		(55,080.28)	(61,172.25)	(61,482.00)	309.75	0.50%
		Electric Distribution Expense - Maintenance		(72,091.47)	(34,576.91)	(127,717.00)	93,140.09	72.93%
		Electric Distribution Expense - Municipal		(22,413.48)	(24,432.03)	(28,386.00)	3,953.97	13.93%
		Customer Service Expense		(24,630.04)	(29,561.61)	(32,945.00)	3,383.39	10.27%
		Administrative & General Expense		(162,639.66)	(211,171.51)	(219,856.00)	8,684.49	3.95%
		Depreciation Expense		(146,342.36)	(146,910.76)	(189,296.00)	42,385.24	22.39%
		Amortization Expense		-	(2,885.28)	-	(2,885.28)	0.00%
	Operating Expenses Total			**(1,945,726.40)**	**(2,218,275.55)**	**(2,064,338.00)**	**(153,937.55)**	**-7.46%**
Operating Income Total				**429,838.96**	**191,197.87**	**462,464.00**	**(271,266.13)**	**-58.66%**
Other Income & Expense	**Non-Operating Revenues**	**Investment Income**		95,795.50	97,336.90	56,083.00	41,253.90	73.56%
		Other Non-Operating Income		3.43	36.24	625.00	(588.76)	-94.20%
		Gain (Loss) on Asset Disposition		-	-	-	-	0.00%
	Non-Operating Revenues Total			**95,798.93**	**97,373.14**	**56,708.00**	**40,665.14**	**71.71%**
	Non-Operating Expenses	**Interest Expense**		(59,026.67)	(57,383.42)	(141,231.00)	83,847.58	59.37%
		Transfer to City		(83,358.68)	(93,258.36)	(93,258.00)	(0.36)	0.00%
		Other Non-Operating Expense		(899.71)	(1,097.01)	(810.00)	(287.01)	-35.43%
	Non-Operating Expenses Total			**(143,285.06)**	**(151,738.79)**	**(235,299.00)**	**83,560.21**	**35.51%**
Other Income & Expense Total				**(47,486.13)**	**(54,365.65)**	**(178,591.00)**	**124,225.35**	**69.56%**
Change in Net Position				**382,352.83**	**136,832.22**	**283,873.00**	**(147,040.78)**	**-51.80%**

Carthage Water & Electric Plant

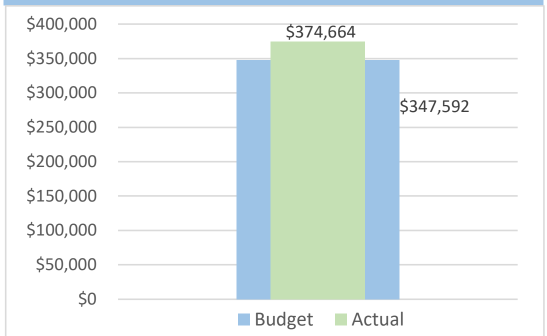
Statement of Revenues, Expenses and Changes in Net Position
For the 10 months ending April 30, 2025 & 2024 with remaining budget

Electric

				Year to Date at April 30, 2024	Year to Date at April 30, 2025	Full Year Budget	$ Budget Remaining	% Budget Used
Operating Income	**Operating Revenues**	**Sales by Revenue Class**	ELEC RESIDENTIAL REVENUES	9,816,703.98	9,638,124.63	11,745,500.00	2,107,375.37	82.06%
			ELEC COMMERCIAL REVENUES	5,606,086.50	5,440,007.32	6,872,500.00	1,432,492.68	79.16%
			ELEC INDUSTRIAL REVENUES	11,209,734.31	11,075,804.88	14,016,000.00	2,940,195.12	79.02%
			CITY SERVICES	192,239.35	202,130.51	228,500.00	26,369.49	88.46%
			DEPARTMENTAL UTILITIES	609,189.75	587,853.17	756,500.00	168,646.83	77.71%
		Sales by Revenue Class Total		**27,433,953.89**	**26,943,920.51**	**33,619,000.00**	**6,675,079.49**	**80.14%**
		Other Operating Revenues		364,799.31	319,615.36	357,500.00	37,884.64	89.40%
	Operating Revenues Total			**27,798,753.20**	**27,263,535.87**	**33,976,500.00**	**6,712,964.13**	**80.24%**
	Operating Expenses	**Cost of Power Production - Operations**		(484,905.44)	(492,658.96)	(677,850.00)	(185,191.04)	72.68%
		Cost of Power Production - Maintenance		(345,701.46)	(532,119.90)	(613,980.00)	(81,860.10)	86.67%
		Cost of Purchased Power		(16,124,273.24)	(15,286,831.45)	(19,813,400.00)	(4,526,568.55)	77.15%
		Electric Distribution Expense - Operations		(529,306.42)	(593,528.26)	(753,250.00)	(159,721.74)	78.80%
		Electric Distribution Expense - Maintenance		(924,899.84)	(849,990.97)	(1,288,280.00)	(438,289.03)	65.98%
		Electric Distribution Expense - Municipal		(218,269.98)	(246,222.27)	(343,000.00)	(96,777.73)	71.78%
		Customer Service Expense		(228,863.71)	(305,139.58)	(419,593.00)	(114,453.42)	72.72%
		Administrative & General Expense		(3,004,069.94)	(2,209,137.45)	(2,921,401.00)	(712,263.55)	75.62%
		Depreciation Expense		(1,450,141.45)	(1,456,410.78)	(2,271,556.00)	(815,145.22)	64.12%
		Amortization Expense		-	(28,852.80)	(16,500.00)	12,352.80	174.87%
	Operating Expenses Total			**(23,310,431.48)**	**(22,000,892.42)**	**(29,118,810.00)**	**(7,117,917.58)**	**75.56%**
Operating Income Total				**4,488,321.72**	**5,262,643.45**	**4,857,690.00**	**(404,953.45)**	**108.34%**
Other Income & Expense	**Non-Operating Revenues**	**Investment Income**		1,376,509.94	1,071,847.72	673,000.00	(398,847.72)	159.26%
		Other Non-Operating Income		43,759.50	42,181.13	56,000.00	13,818.87	75.32%
		Gain (Loss) on Asset Disposition		-	313.00	-	(313.00)	0.00%
	Non-Operating Revenues Total			**1,420,269.44**	**1,114,341.85**	**729,000.00**	**(385,341.85)**	**152.86%**
	Non-Operating Expenses	**Interest Expense**		(598,830.81)	(580,083.23)	(1,183,813.00)	(603,729.77)	49.00%
		Transfer to City		(833,586.79)	(932,583.60)	(1,119,100.00)	(186,516.40)	83.33%
		Other Non-Operating Expense		(8,734.42)	(13,147.40)	(616,700.00)	(603,552.60)	2.13%
	Non-Operating Expenses Total			**(1,441,152.02)**	**(1,525,814.23)**	**(2,919,613.00)**	**(1,393,798.77)**	**52.26%**
Other Income & Expense Total				**(20,882.58)**	**(411,472.38)**	**(2,190,613.00)**	**(1,779,140.62)**	**18.78%**
Change in Net Position				**4,467,439.14**	**4,851,171.07**	**2,667,077.00**	**(2,184,094.07)**	**181.89%**

WATER DASHBOARD
APRIL 2025

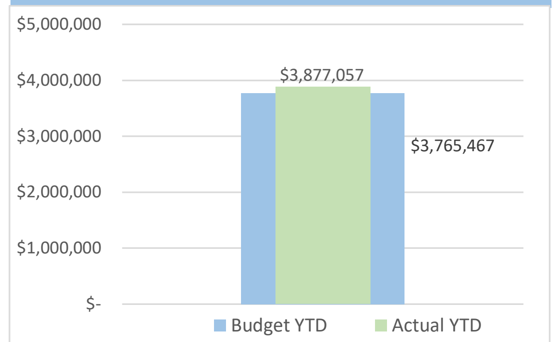
Operating Revenue
Current Month



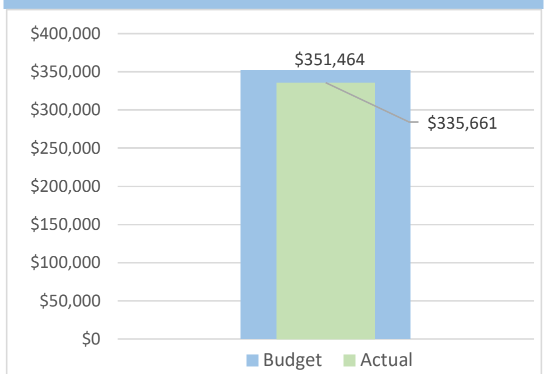
Comments

Operating revenues exceeded budget for the month and year to date.

Operating Revenue
Year to Date



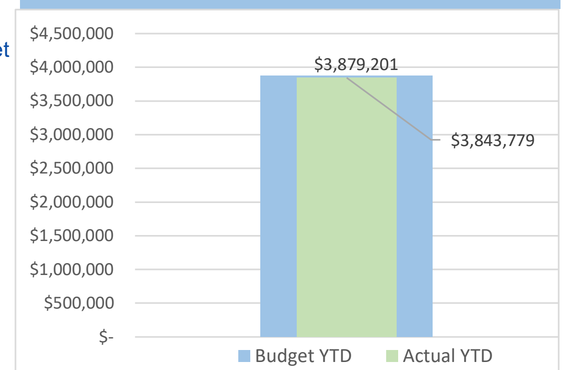
Operating Expense
Current Month



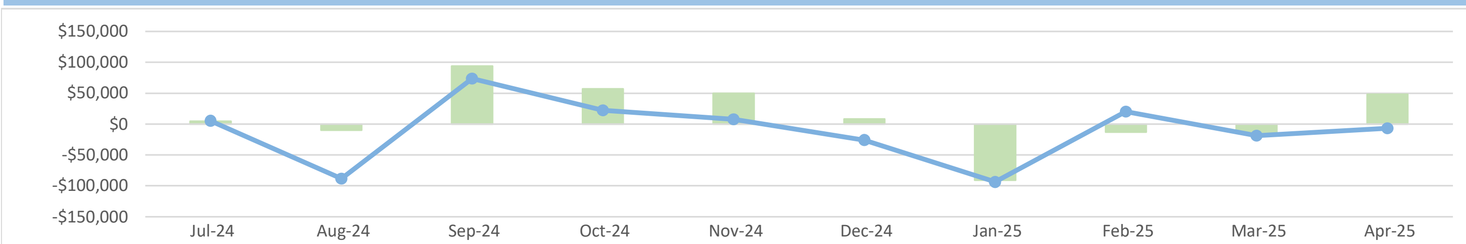
Comments

Operating expenses were under budget for the month and year to date.

Operating Expense
Year to Date

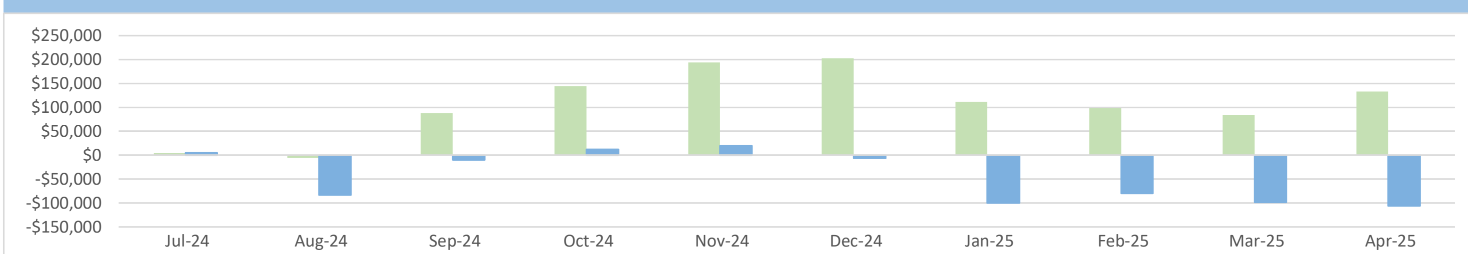


Net Position by Month



	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25
Actual	$4,203	-$10,010	$93,656	$56,828	$49,641	$8,237	-$90,692	-$13,396	-$13,639	$48,160
Budget	$4,982	-$88,192	$73,609	$21,917	$7,671	-$26,184	-$93,760	$20,081	-$18,810	-$6,908

Year to Date Net Position



	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25
Actual	$4,203	-$5,807	$87,849	$144,677	$194,318	$202,555	$111,864	$98,468	$84,829	$132,990
Budget	$4,982	-$83,210	-$9,601	$12,316	$19,987	-$6,197	-$99,957	-$79,876	-$98,686	-$105,594

Carthage Water & Electric Plant

Statement of Revenues, Expenses and Changes in Net Position
For the one month of April 30, 2025 & 2024 with budget comparison

Water

				Month of April 2024	Month of April 2025	Monthly Budget	Monthly $ Variance	Monthly % Variance
Operating Income	**Operating Revenues**	**Sales by Revenue Class**	WATER RESIDENTIAL REVENUE	159,404.18	174,366.25	172,575.00	1,791.25	1.04%
			WATER-COMMERCIAL REVENUE	71,962.81	84,593.39	76,331.00	8,262.39	10.82%
			WATER-INDUSTRIAL REVENUE	85,364.63	105,056.48	91,835.00	13,221.48	14.40%
			WATER CITY SERVICES	36.59	13.01	29.00	(15.99)	-55.14%
			WATER DEPT UTILITIES	1,076.42	6,240.79	2,631.00	3,609.79	137.20%
		Sales by Revenue Class Total		**317,844.63**	**370,269.92**	**343,401.00**	**26,868.92**	**7.82%**
		Other Operating Revenues		7,865.20	4,393.69	4,191.00	202.69	4.84%
	Operating Revenues Total			**325,709.83**	**374,663.61**	**347,592.00**	**27,071.61**	**7.79%**
	Operating Expenses	**Cost of Water Production**		(27,349.75)	(27,877.85)	(35,803.00)	7,925.15	22.14%
		Cost of Water Treatment		(57,774.06)	(52,255.79)	(58,721.00)	6,465.21	11.01%
		Cost of Water Distribution		(72,472.36)	(82,807.29)	(82,772.00)	(35.29)	-0.04%
		Cost of Water Distribution - Municipal		(5,790.79)	(14,066.81)	(8,025.00)	(6,041.81)	-75.29%
		Customer Service Expense		(17,969.13)	(21,484.27)	(23,943.00)	2,458.73	10.27%
		Administrative & General Expense		(17,764.40)	(31,655.62)	(32,957.00)	1,301.38	3.95%
		Depreciation Expense		(105,449.38)	(103,541.66)	(109,243.00)	5,701.34	5.22%
		Amortization Expense		-	(1,971.43)	-	(1,971.43)	0.00%
	Operating Expenses Total			**(304,569.87)**	**(335,660.72)**	**(351,464.00)**	**15,803.28**	**4.50%**
Operating Income Total				**21,139.96**	**39,002.89**	**(3,872.00)**	**42,874.89**	**1107.31%**
Other Income & Expense	**Non-Operating Revenues**	**Investment Income**		15,590.86	17,540.88	7,958.00	9,582.88	120.42%
		Other Non-Operating Income		-	2,879.87	-	2,879.87	0.00%
		Gain (Loss) on Asset Disposition		-	-	-	-	0.00%
	Non-Operating Revenues Total			**15,590.86**	**20,420.75**	**7,958.00**	**12,462.75**	**156.61%**
	Non-Operating Expenses	**Interest Expense**		-	(197.72)	-	(197.72)	0.00%
		Transfer to City		(10,307.78)	(10,975.09)	(10,975.00)	(0.09)	0.00%
		Other Non-Operating Expense		(93.33)	(90.34)	(19.00)	(71.34)	-375.47%
	Non-Operating Expenses Total			**(10,401.11)**	**(11,263.15)**	**(10,994.00)**	**(269.15)**	**-2.45%**
Other Income & Expense Total				**5,189.75**	**9,157.60**	**(3,036.00)**	**12,193.60**	**401.63%**
Change in Net Position				**26,329.71**	**48,160.49**	**(6,908.00)**	**55,068.49**	**797.17%**

Carthage Water & Electric Plant

Statement of Revenues, Expenses and Changes in Net Position
For the 10 months ending April 30, 2025 & 2024 with remaining budget

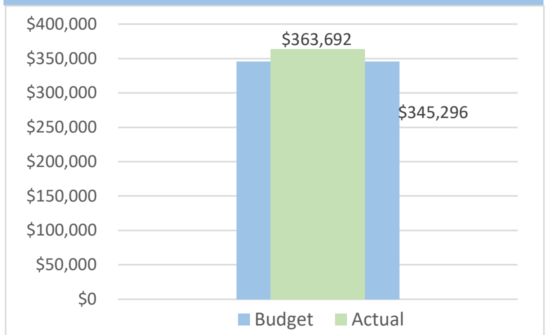
Water

				Year to Date at April 30, 2024	Year to Date at April 30, 2025	Full Year Budget	$ Budget Remaining	% Budget Used
Operating Income	**Operating Revenues**	**Sales by Revenue Class**	WATER RESIDENTIAL REVENUE	1,701,943.28	1,848,271.20	2,191,000.00	342,728.80	84.36%
			WATER-COMMERCIAL REVENUE	825,525.84	921,871.18	1,056,000.00	134,128.82	87.30%
			WATER-INDUSTRIAL REVENUE	860,319.78	1,013,214.01	1,146,500.00	133,285.99	88.37%
			WATER CITY SERVICES	1,591.57	1,488.95	1,800.00	311.05	82.72%
			WATER DEPT UTILITIES	34,173.03	43,719.02	49,300.00	5,580.98	88.68%
		Sales by Revenue Class Total		**3,423,553.50**	**3,828,564.36**	**4,444,600.00**	**616,035.64**	**86.14%**
		Other Operating Revenues		70,564.40	48,492.72	33,500.00	(14,992.72)	144.75%
	Operating Revenues Total			**3,494,117.90**	**3,877,057.08**	**4,478,100.00**	**601,042.92**	**86.58%**
	Operating Expenses	**Cost of Water Production**		(361,613.21)	(348,324.63)	(446,493.00)	(98,168.37)	78.01%
		Cost of Water Treatment		(588,580.11)	(674,436.87)	(766,649.00)	(92,212.13)	87.97%
		Cost of Water Distribution		(891,907.61)	(1,117,646.04)	(1,120,500.00)	(2,853.96)	99.75%
		Cost of Water Distribution - Municipal		(58,293.71)	(91,219.07)	(98,000.00)	(6,780.93)	93.08%
		Customer Service Expense		(166,970.15)	(221,764.02)	(305,015.00)	(83,250.98)	72.71%
		Administrative & General Expense		(328,121.03)	(331,160.29)	(437,753.00)	(106,592.71)	75.65%
		Depreciation Expense		(1,069,023.15)	(1,039,513.55)	(1,310,910.00)	(271,396.45)	79.30%
		Amortization Expense		-	(19,714.30)	(5,500.00)	14,214.30	358.44%
	Operating Expenses Total			**(3,464,508.97)**	**(3,843,778.77)**	**(4,490,820.00)**	**(647,041.23)**	**85.59%**
Operating Income Total				**29,608.93**	**33,278.31**	**(12,720.00)**	**(45,998.31)**	**-261.62%**
Other Income & Expense	**Non-Operating Revenues**	**Investment Income**		151,419.07	184,190.69	95,500.00	(88,690.69)	192.87%
		Other Non-Operating Income		38,329.13	29,536.17	38,500.00	8,963.83	76.72%
		Gain (Loss) on Asset Disposition		-	-	-	-	0.00%
	Non-Operating Revenues Total			**189,748.20**	**213,726.86**	**134,000.00**	**(79,726.86)**	**159.50%**
	Non-Operating Expenses	**Interest Expense**		-	(2,879.58)	(490.00)	2,389.58	587.67%
		Transfer to City		(103,077.80)	(109,750.90)	(131,700.00)	(21,949.10)	83.33%
		Other Non-Operating Expense		(712.74)	(1,384.88)	(230.00)	1,154.88	602.12%
	Non-Operating Expenses Total			**(103,790.54)**	**(114,015.36)**	**(132,420.00)**	**(18,404.64)**	**86.10%**
Other Income & Expense Total				**85,957.66**	**99,711.50**	**1,580.00**	**(98,131.50)**	**6310.85%**
Change in Net Position				**115,566.59**	**132,989.81**	**(11,140.00)**	**(144,129.81)**	**-1193.80%**

WASTEWATER DASHBOARD
APRIL 2025

Carthage Water & Electric Plant

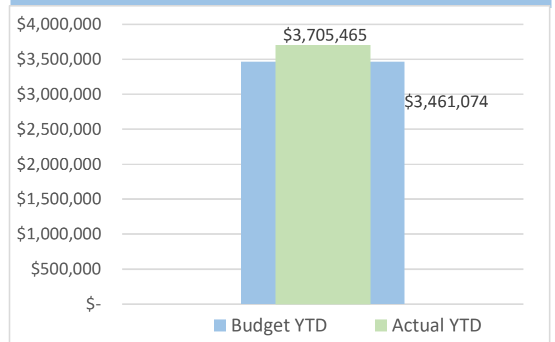
Operating Revenue
Current Month



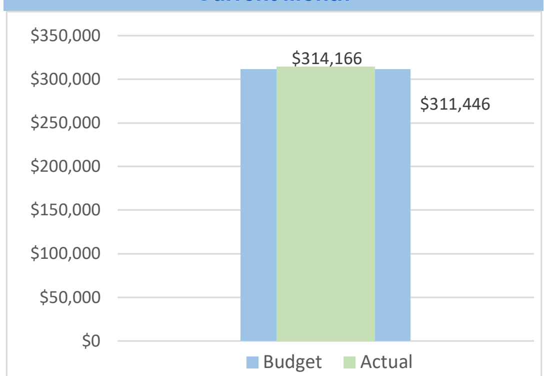
Comments

Operating revenues exceeded budget for the month and year to date.

Operating Revenue
Year to Date



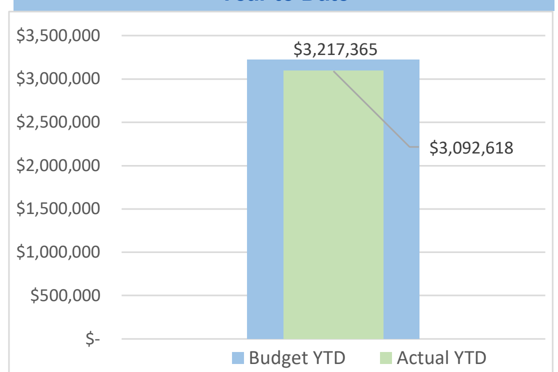
Operating Expense
Current Month



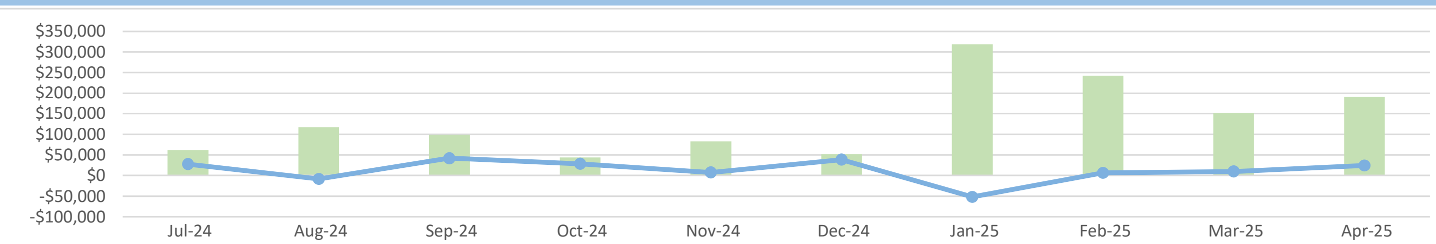
Comments

Operating expenses were over budget for the month but under budget for the year to date.

Operating Expense
Year to Date

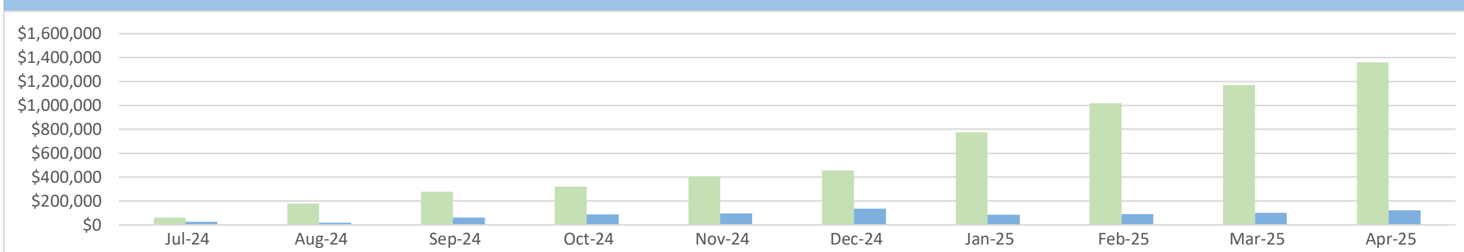


Net Position by Month



	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25
Actual	$61,801	$117,006	$99,285	$43,891	$83,147	$51,431	$318,655	$242,277	$152,060	$190,718
Budget	$27,641	-$8,607	$41,877	$28,608	$7,638	$38,814	-$51,865	$6,429	$9,856	$24,029

Year to Date Net Position



	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25
Actual	$61,801	$178,807	$278,092	$321,983	$405,130	$456,651	$775,216	$1,017,493	$1,169,553	$1,360,271
Budget	$27,641	$19,034	$60,911	$89,519	$97,157	$135,971	$84,106	$90,535	$100,391	$124,420

Carthage Water & Electric Plant

Statement of Revenues, Expenses and Changes in Net Position
For the one month of April 30, 2025 & 2024 with budget comparison

Wastewater

				Month of April 2024	Month of April 2025	Monthly Budget	Monthly $ Variance	Monthly % Variance
Operating Income	**Operating Revenues**	**Sales by Revenue Class**	WW SERVICE BILLINGS-RESID	175,354.77	194,232.97	190,564.00	3,668.97	1.93%
			WW SERVICE BILLINGS-COMM	62,192.82	69,184.83	67,379.00	1,805.83	2.68%
			WW SERVICE BILLINGS-INDUS	83,892.58	96,743.06	85,560.00	11,183.06	13.07%
			PRETREATMENT REVENUE	250.00	-	-	-	0.00%
			WW DEPARTMENT UTILITIES	259.73	271.55	353.00	(81.45)	-23.07%
		Sales by Revenue Class Total		**321,949.90**	**360,432.41**	**343,856.00**	**16,576.41**	**4.82%**
		Other Operating Revenues		1,648.63	3,259.41	1,440.00	1,819.41	126.35%
	Operating Revenues Total			**323,598.53**	**363,691.82**	**345,296.00**	**18,395.82**	**5.33%**
	Operating Expenses	**Operating Expenses- Wastewater**		(133,754.60)	(160,795.23)	(147,842.00)	(12,953.23)	-8.76%
		Pretreatment Expenses		(15,087.95)	(5,685.36)	(10,080.00)	4,394.64	43.60%
		Customer Service Expense		(17,370.57)	(20,735.32)	(23,108.00)	2,372.68	10.27%
		Administrative & General Expense		(16,038.51)	(25,641.19)	(26,693.00)	1,051.81	3.94%
		Depreciation Expense		(98,173.67)	(101,308.56)	(103,723.00)	2,414.44	2.33%
	Operating Expenses Total			**(280,425.30)**	**(314,165.66)**	**(311,446.00)**	**(2,719.66)**	**-0.87%**
Operating Income Total				**43,173.23**	**49,526.16**	**33,850.00**	**15,676.16**	**46.31%**
Other Income & Expense	**Non-Operating Revenues**	**Investment Income**		13,953.86	13,200.73	6,250.00	6,950.73	111.21%
		Other Non-Operating Income		-	144,198.15	-	144,198.15	0.00%
		Gain (Loss) on Asset Disposition		-	-	-	-	0.00%
	Non-Operating Revenues Total			**13,953.86**	**157,398.88**	**6,250.00**	**151,148.88**	**2418.38%**
	Non-Operating Expenses	**Interest Expense**		(5,783.42)	(5,237.10)	(5,633.00)	395.90	7.03%
		Transfer to City		(9,277.86)	(9,680.62)	(9,681.00)	0.38	0.00%
		Other Non-Operating Expense		(783.03)	(1,289.49)	(757.00)	(532.49)	-70.34%
	Non-Operating Expenses Total			**(15,844.31)**	**(16,207.21)**	**(16,071.00)**	**(136.21)**	**-0.85%**
Other Income & Expense Total				**(1,890.45)**	**141,191.67**	**(9,821.00)**	**151,012.67**	**1537.65%**
Change in Net Position				**41,282.78**	**190,717.83**	**24,029.00**	**166,688.83**	**693.70%**

Carthage Water & Electric Plant

Statement of Revenues, Expenses and Changes in Net Position
For the 10 months ending April 30, 2025 & 2024 with remaining budget

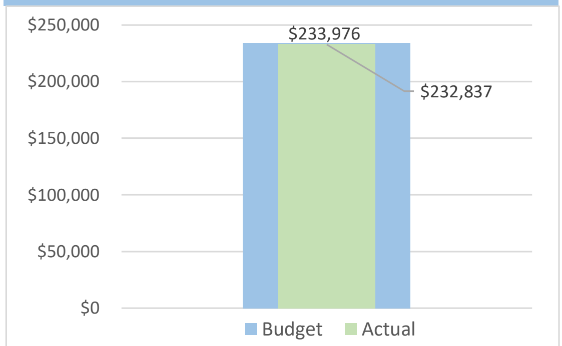
Wastewater

				Year to Date at April 30, 2024	Year to Date at April 30, 2025	Full Year Budget	$ Budget Remaining	% Budget Used
Operating Income	**Operating Revenues**	**Sales by Revenue Class**	WW SERVICE BILLINGS-RESID	1,748,792.69	1,942,483.98	2,274,500.00	332,016.02	85.40%
			WW SERVICE BILLINGS-COMM	655,506.05	724,843.03	849,500.00	124,656.97	85.33%
			WW SERVICE BILLINGS-INDUS	766,620.16	993,679.57	986,000.00	(7,679.57)	100.78%
			PRETREATMENT REVENUE	11,750.00	17,750.00	-	(17,750.00)	0.00%
			WW DEPARTMENT UTILITIES	3,994.22	3,075.99	4,700.00	1,624.01	65.45%
		Sales by Revenue Class Total		**3,186,663.12**	**3,681,832.57**	**4,114,700.00**	**432,867.43**	**89.48%**
		Other Operating Revenues		21,887.46	23,632.08	20,000.00	(3,632.08)	118.16%
	Operating Revenues Total			**3,208,550.58**	**3,705,464.65**	**4,134,700.00**	**429,235.35**	**89.62%**
	Operating Expenses	**Operating Expenses- Wastewater**		(1,375,786.01)	(1,526,881.82)	(1,766,100.00)	(239,218.18)	86.46%
		Pretreatment Expenses		(100,551.88)	(80,733.22)	(125,150.00)	(44,416.78)	64.51%
		Customer Service Expense		(161,408.29)	(214,033.25)	(294,372.00)	(80,338.75)	72.71%
		Administrative & General Expense		(296,242.70)	(268,241.30)	(354,698.00)	(86,456.70)	75.63%
		Depreciation Expense		(974,793.46)	(1,002,727.99)	(1,244,672.00)	(241,944.01)	80.56%
	Operating Expenses Total			**(2,908,782.34)**	**(3,092,617.58)**	**(3,784,992.00)**	**(692,374.42)**	**81.71%**
Operating Income Total				**299,768.24**	**612,847.07**	**349,708.00**	**(263,139.07)**	**175.25%**
Other Income & Expense	**Non-Operating Revenues**	**Investment Income**		132,131.41	135,118.95	75,000.00	(60,118.95)	180.16%
		Other Non-Operating Income		-	785,958.99	2,000,000.00	1,214,041.01	39.30%
		Gain (Loss) on Asset Disposition		(9,817.99)	-	-	-	0.00%
	Non-Operating Revenues Total			**122,313.42**	**921,077.94**	**2,075,000.00**	**1,153,922.06**	**44.39%**
	Non-Operating Expenses	**Interest Expense**		(62,417.73)	(55,954.36)	(67,600.00)	(11,645.64)	82.77%
		Transfer to City		(92,778.60)	(96,806.20)	(116,170.00)	(19,363.80)	83.33%
		Other Non-Operating Expense		(30,853.76)	(20,893.93)	(28,680.00)	(7,786.07)	72.85%
	Non-Operating Expenses Total			**(186,050.09)**	**(173,654.49)**	**(212,450.00)**	**(38,795.51)**	**81.74%**
Other Income & Expense Total				**(63,736.67)**	**747,423.45**	**1,862,550.00**	**1,115,126.55**	**40.13%**
Change in Net Position				**236,031.57**	**1,360,270.52**	**2,212,258.00**	**851,987.48**	**61.49%**

COMMUNICATION DASHBOARD
APRIL 2025

Carthage Water & Electric Plant

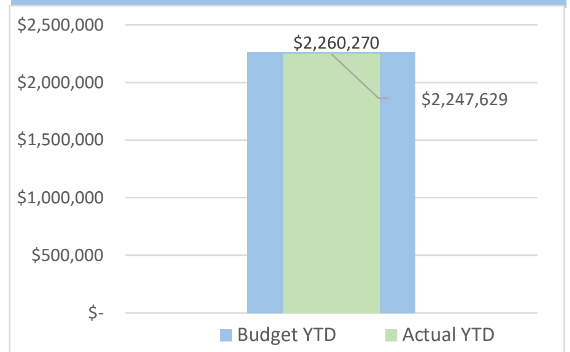
Operating Revenue
Current Month



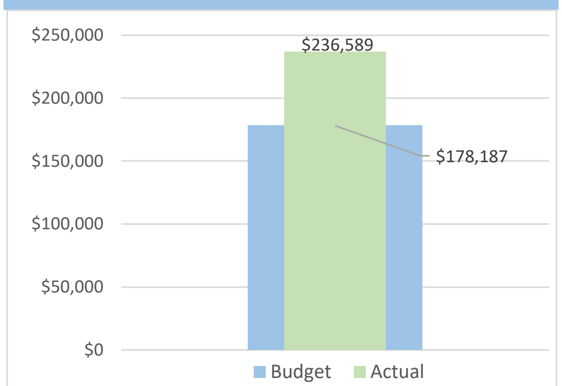
Comments

Operating revenues were under budget for the month and slightly under budget for the year to date.

Operating Revenue
Year to Date



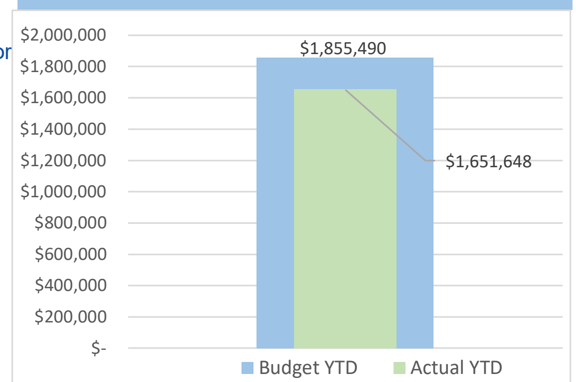
Operating Expense
Current Month



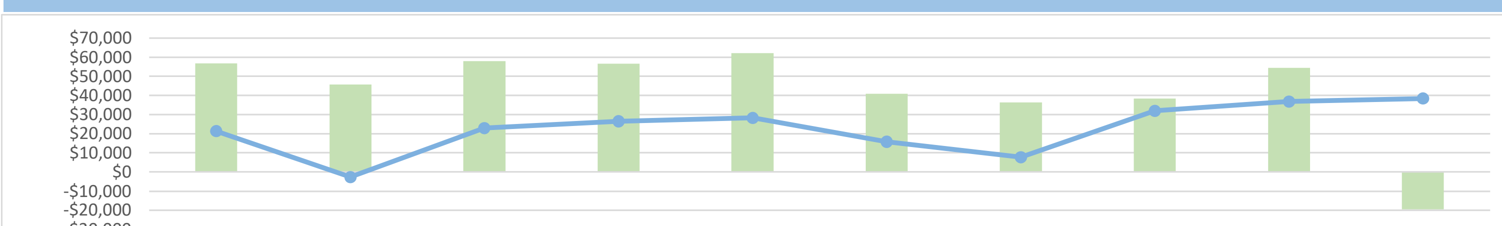
Comments

Operating expenses were over budget for the month yet remain under budget for the year to date.

Operating Expense
Year to Date

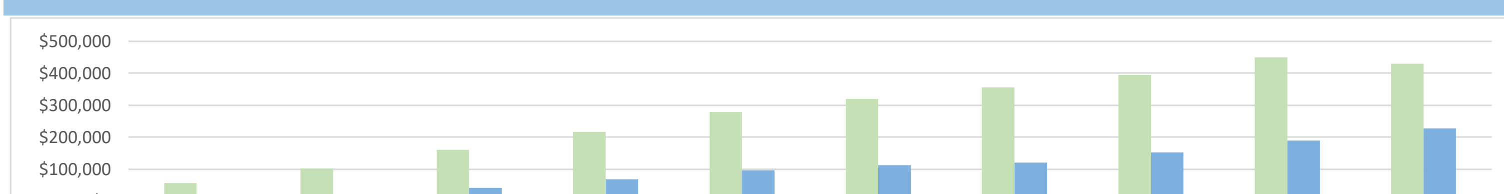


Net Position by Month



	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25
Actual	$56,765	$45,732	$57,787	$56,640	$62,081	$40,760	$36,362	$38,430	$54,455	-$19,399
Budget	$21,382	-$2,591	$23,013	$26,592	$28,303	$15,783	$7,725	$31,967	$36,785	$38,383

Year to Date Net Position



	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25
Actual	$56,765	$102,497	$160,284	$216,924	$279,005	$319,765	$356,127	$394,558	$449,013	$429,614
Budget	$21,382	$18,791	$41,804	$68,396	$96,699	$112,482	$120,207	$152,174	$188,959	$227,342

Carthage Water & Electric Plant

Statement of Revenues, Expenses and Changes in Net Position
For the one month of April 30, 2025 & 2024 with budget comparison

Communication

				Month of April 2024	Month of April 2025	Monthly Budget	Monthly $ Variance	Monthly % Variance
Operating Income	**Operating Revenues**	**Sales by Revenue Class**	WIRELESS RESIDENTIAL	16,191.90	13,347.08	10,992.00	2,355.08	21.43%
			FIBER RESIDENTIAL	116,449.83	148,049.86	156,482.00	(8,432.14)	-5.39%
			WIRELESS COMMERCIAL	3,271.45	2,604.78	1,500.00	1,104.78	73.65%
			FIBER COMMERCIAL	39,202.46	41,239.06	39,767.00	1,472.06	3.70%
			FIBER INDUSTRIAL	10,173.00	5,960.08	9,000.00	(3,039.92)	-33.78%
			FIBER DARK	4,115.00	4,115.00	3,500.00	615.00	17.57%
			CWEP WIRELESS	279.70	279.70	342.00	(62.30)	-18.22%
			CWEP FIBER	9,090.00	9,240.00	9,083.00	157.00	1.73%
		Sales by Revenue Class Total		**198,773.34**	**224,835.56**	**230,666.00**	**(5,830.44)**	**-2.53%**
		Other Operating Revenues		4,550.00	8,001.05	3,310.00	4,691.05	141.72%
	Operating Revenues Total			**203,323.34**	**232,836.61**	**233,976.00**	**(1,139.39)**	**-0.49%**
	Operating Expenses	**Operating Expenses - Fiber**		(66,892.37)	(123,319.82)	(66,120.00)	(57,199.82)	-86.51%
		Operating Expenses - Wireless		(15,177.05)	(18,341.97)	(16,895.00)	(1,446.97)	-8.56%
		Customer Service Expense		(5,795.31)	(7,979.23)	(8,893.00)	913.77	10.28%
		Administrative & General Expense		(5,304.53)	(6,917.70)	(7,202.00)	284.30	3.95%
		Depreciation Expense		(72,031.20)	(80,029.91)	(79,077.00)	(952.91)	-1.21%
	Operating Expenses Total			**(165,200.46)**	**(236,588.63)**	**(178,187.00)**	**(58,401.63)**	**-32.78%**
Operating Income Total				**38,122.88**	**(3,752.02)**	**55,789.00**	**(59,541.02)**	**106.73%**
Other Income & Expense	**Non-Operating Revenues**	**Investment Income**		-	333.59	-	333.59	0.00%
		Other Non-Operating Income		-	-	-	-	0.00%
		Gain (Loss) on Asset Disposition		-	-	-	-	0.00%
	Non-Operating Revenues Total			**-**	**333.59**	**-**	**333.59**	**0.00%**
	Non-Operating Expenses	**Interest Expense**		(11,526.06)	(10,670.37)	(10,670.00)	(0.37)	0.00%
		Transfer to City		(4,722.35)	(5,538.35)	(5,538.00)	(0.35)	-0.01%
		Other Non-Operating Expense		(823.55)	(771.69)	(1,198.00)	426.31	35.59%
	Non-Operating Expenses Total			**(17,071.96)**	**(16,980.41)**	**(17,406.00)**	**425.59**	**2.45%**
Other Income & Expense Total				**(17,071.96)**	**(16,646.82)**	**(17,406.00)**	**759.18**	**4.36%**
Change in Net Position				**21,050.92**	**(20,398.84)**	**38,383.00**	**(58,781.84)**	**153.15%**

Carthage Water & Electric Plant

Statement of Revenues, Expenses and Changes in Net Position
For the 10 months ending April 30, 2025 & 2024 with remaining budget

Communication

				Year to Date at April 30, 2024	Year to Date at April 30, 2025	Full Year Budget	$ Budget Remaining	% Budget Used
Operating Income	**Operating Revenues**	**Sales by Revenue Class**	WIRELESS RESIDENTIAL	173,284.51	143,359.49	144,500.00	1,140.51	99.21%
			FIBER RESIDENTIAL	1,003,809.78	1,381,830.41	1,765,000.00	383,169.59	78.29%
			WIRELESS COMMERCIAL	33,629.09	26,419.14	22,200.00	(4,219.14)	119.01%
			FIBER COMMERCIAL	375,313.77	411,519.56	474,500.00	62,980.44	86.73%
			FIBER INDUSTRIAL	101,352.50	68,461.31	108,000.00	39,538.69	63.39%
			FIBER DARK	40,675.00	44,197.02	42,000.00	(2,197.02)	105.23%
			CWEP WIRELESS	3,827.41	2,797.00	4,100.00	1,303.00	68.22%
			CWEP FIBER	91,070.00	92,400.00	109,000.00	16,600.00	84.77%
		Sales by Revenue Class Total		**1,822,962.06**	**2,170,983.93**	**2,669,300.00**	**498,316.07**	**81.33%**
		Other Operating Revenues		78,421.67	76,645.48	60,720.00	(15,925.48)	126.23%
	Operating Revenues Total			**1,901,383.73**	**2,247,629.41**	**2,730,020.00**	**482,390.59**	**82.33%**
	Operating Expenses	**Operating Expenses - Fiber**		(482,172.47)	(587,474.41)	(823,500.00)	(236,025.59)	71.34%
		Operating Expenses - Wireless		(172,029.89)	(126,555.81)	(114,400.00)	12,155.81	110.63%
		Customer Service Expense		(53,850.34)	(82,362.89)	(113,220.00)	(30,857.11)	72.75%
		Administrative & General Expense		(97,978.54)	(72,368.40)	(96,008.00)	(23,639.60)	75.38%
		Depreciation Expense		(693,965.92)	(782,886.81)	(948,933.00)	(166,046.19)	82.50%
	Operating Expenses Total			**(1,499,997.16)**	**(1,651,648.32)**	**(2,096,061.00)**	**(444,412.68)**	**78.80%**
Operating Income Total				**401,386.57**	**595,981.09**	**633,959.00**	**37,977.91**	**94.01%**
Other Income & Expense	**Non-Operating Revenues**	**Investment Income**		-	5,269.07	-	(5,269.07)	0.00%
		Other Non-Operating Income		-	-	-	-	0.00%
		Gain (Loss) on Asset Disposition		246.88	592.50	-	(592.50)	0.00%
	Non-Operating Revenues Total			**246.88**	**5,861.57**	**-**	**(5,861.57)**	**0.00%**
	Non-Operating Expenses	**Interest Expense**		(118,405.78)	(109,932.39)	(131,056.00)	(21,123.61)	83.88%
		Transfer to City		(47,223.50)	(55,383.50)	(66,460.00)	(11,076.50)	83.33%
		Other Non-Operating Expense		(8,426.10)	(7,912.57)	(14,500.00)	(6,587.43)	54.57%
	Non-Operating Expenses Total			**(174,055.38)**	**(173,228.46)**	**(212,016.00)**	**(38,787.54)**	**81.71%**
Other Income & Expense Total				**(173,808.50)**	**(167,366.89)**	**(212,016.00)**	**(44,649.11)**	**78.94%**
Change in Net Position				**227,578.07**	**428,614.20**	**421,943.00**	**(6,671.20)**	**101.58%**

Carthage Water & Electric Plant

Statement of Cash Flows
For the 10 months ending April 30, 2025 & 2024

	at April 30	
	2024	2025
Cash Flows from Operating Activities		
Cash Received From		
Customers	$ 36,481,587.88	$ 37,088,779.76
Cash Paid To		
Suppliers for Goods & Services	(22,502,942.98)	(22,108,549.97)
Employees for Services	(5,022,298.44)	(5,808,389.43)
Net Cash Provided (Used) by Operating Activities	8,956,346.46	9,171,840.36
Cash Flows from Noncapital Financing Activities		
Cash Received From		
Other non operating sources+	72,517.52	858,581.79
Cash Paid To		
Transfer to City	(1,076,666.69)	(1,194,524.20)
Other non operating sources-	(48,727.02)	53,510.19
Net Cash Provided (Used) by Noncapital Financing Activities	(1,052,876.19)	(282,432.22)

Carthage Water & Electric Plant

Statement of Cash Flows (continued)
For the 10 months ending April 30, 2025 & 2024

	at April 30 2024	2025
Cash Flows from Capital and Related Financing Activities		
Cash Received From		
Non Operating Sources	$ -	$ -
Cash Paid To		
Net Additions to Utility Plant	(10,028,812.62)	(9,458,167.40)
Principal Payments on Long Term Debt	(1,362,231.07)	(1,468,323.48)
Interest Payment on Long Term Debt	(915,613.59)	(878,531.94)
Net Additions to Arbitrage	-	-
Net Cash Provided (Used) by Capital and Related Financing Activities	(12,306,657.28)	(11,805,022.82)
Cash Flow from Investing Activities		
Cash Received From		
Earnings on Investments	1,473,638.87	1,501,183.08
Sale of Investments	-	-
Cash Paid To		
Purchase of Investment Securities	-	-
Net Cash Provided (Used) by Investing Activities	1,473,638.87	1,501,183.08
Net Increase (Decrease) in Cash and Cash Equivalents	(2,929,548.14)	(1,414,431.60)
Cash and Cash Equivalents - at July 1	38,554,624.70	36,072,691.65
Cash and Cash Equivalents - at April 30	**$ 35,625,076.56**	**$ 34,658,260.05**

Carthage Water & Electric Plant

Statement of Cash Flows (continued)
For the 10 months ending April 30, 2025 & 2024

	at April 30	
	2024	2025
Reconciliation of Operating Income to Net Cash Provided (Used) by Operating Activities		
Net Operating Income (Loss)	$ 5,219,085.46	$ 6,504,749.92
Adjustments to Reconcile Operating Income to Net Cash Provided (Used) by Operating Activities		
Depreciation Expense	4,270,297.88	4,384,914.02
Amortization Expense	-	48,567.10
Change in Assets and Liabilities		
(Increase) Decrease in Accounts Receivable	32,259.76	(54,646.57)
(Increase) Decrease in Inventories	(317,735.41)	(414,166.38)
(Increase) Decrease in Prepayments	230,965.99	537,649.87
Increase (Decrease) in Accounts Payable and Accrued Expenses	(498,707.01)	(2,026,523.74)
Increase (Decrease) in Customer Deposits	46,522.71	49,739.32
Increase (Decrease) in Compensated Absences	(26,342.92)	273,353.23
Increase (Decrease) in Unearned Revenue	-	-
Increase (decrease) in Pension	-	-
Increase (decrease) in Deferred Lease Inflows	-	(131,796.41)
Net Cash Provided (Used) by Operating Activities	$ 8,956,346.46	$ 9,171,840.36

Supplementary Information

Carthage Water & Electric Plant

Production & Disposition
For the month and 10 months ending April 30, 2025 & 2024

	Current Month	Prior Year Month	Current Year to Date	Prior Year to Date
ELECTRIC-Kilowatthours:				
Generation:				
Gross Generation	805,639	-	3,322,995	1,439,000
Less: Station Use	(795,685)	(343,197)	(3,536,332)	(1,231,091)
Net Generation	9,954	(343,197)	(213,337)	207,909
Gross Purchased Power	20,772,500	20,684,000	245,439,100	239,208,137
Transmission Losses	(219,000)	(196,000)	(2,428,000)	(2,342,000)
Net Purchased Power	20,553,500	20,488,000	243,011,100	236,866,137
Total System Load	20,563,454	20,144,803	242,797,763	237,074,046
Energy Imbalance (+/-)	3,500	234,000	(1,405,100)	(858,137)
Real Time Imports Into SPP	-	-	-	-
Meter / Accumulator Differential	5,000	-	(52,800)	3,000
Total to Distribution System	20,571,954	20,378,803	241,339,863	236,218,909
Disposition:				
Residential Sales	4,741,892	4,678,279	70,513,103	68,992,425
Commercial Sales	3,608,640	3,458,252	43,454,543	43,198,282
Industrial Sales	11,464,290	10,253,980	116,889,530	112,035,785
City Billings	131,196	138,586	1,423,763	1,470,343
Total Sales	19,946,018	18,529,097	232,280,939	225,696,835
Company Use	513,804	574,172	6,944,232	6,830,723
Total Accounted For	20,459,822	19,103,269	239,225,171	232,527,558
Distrib. & Other Losses	112,132	1,275,534	2,114,692	3,691,351
Net to Distribution System	20,571,954	20,378,803	241,339,863	236,218,909
Power loss percentage **(Industry = 4%-5%)**	0.55%	6.26%	0.88%	1.56%
Peak Load in KW	41,000			
Peak day and time	4/23/2025	6:00 PM		

	Current Month	Prior Year Month	Current Year to Date	Prior Year to Date
WATER-Gallons:				
Production:				
Gross Pumped	63,272,800	67,717,100	687,548,500	697,873,700
Filter & Prod. Use	(1,883,800)	(2,010,800)	(25,164,822)	(24,071,100)
Total to Distribution System	61,389,000	65,706,300	662,383,678	673,802,600
Disposition:				
Residential Sales	20,147,431	19,533,429	226,313,301	223,361,650
Commercial Sales	11,085,260	10,589,293	135,939,891	128,117,166
Industrial Sales	21,026,772	18,419,522	202,777,291	185,711,331
Bulk Water Sales	2,545,660	118,600	4,492,814	1,198,000
City Billings	2,650	8,060	303,250	350,565
Total Sales	54,807,773	48,668,904	569,826,547	538,738,712
Company Use - not billed	315,400	315,830	4,885,227	5,843,580
Company Use - billed	1,345,860	305,880	9,674,169	8,201,030
Total Accounted For	56,469,033	49,290,614	584,385,943	552,783,322
Distrib. & Other Losses	4,919,967	16,415,686	77,997,735	121,019,278
Net to Distribution System	61,389,000	65,706,300	662,383,678	673,802,600
Water loss percentage **(Industry goal <= 10%)**	8.01%	24.98%	11.78%	17.96%
Maximum Gallons	2,469,200			
Peak day	4/30/2025			

Carthage Water & Electric Plant

Construction In Progress Report
For the 10 months ending April 30, 2025

OPEN WORK ORDERS

W.O. NUMBER	DESCRIPTION	ESTIMATE	CURRENT BALANCE
	Electric Dept:		
1346	Scada Upgrades	$ 750,000	$ 905,594
1373	East 69KV Line Improvements	2,500,000	2,640,304
1374	Relocate Feeders 1-5 to Sub 1	5,500,000	5,537,823
1375	Replace Transformer 2-1	3,500,000	4,127,029
1376	Feeder 17 Extension	1,000,000	744,283
1408	Sub 3 Automatic Reclosers	350,000	188,982
1415	Secondary CT Service Upgrades	40,000	5,547
1416	Chapel Road Electric Conduit Extension	25,000	47,171
1424	Line Changes 2nd Half FY25	812,750	648,540
1425	Street Lighting 2nd Half FY25	77,500	34,169
1426	Service Changes 2nd Half FY25	241,500	196,858
1427	Area Lights 2nd Half FY25	26,000	13,448
1428	Reinstall Old Sub 2 Transformer	50,000	46,685
1429	MPUA Pole Replacements - Poles	250,000	58,093
1431	MPUA Pole Replacements - Conductors & Devices	N/A	(1,704)
1432	Old Transformer 2-1 Rewind	1,500,000	5,166
1433	Sub 4 69KV Line Improvements & Station	17,600,000	26,369
1434	Feeder 20 Extension	605,000	60,999
1435	Mutual Aid - Lamar, MO	N/A	4,114
1436	Substation Security Camera System	50,000	74
	Total Electric	**$ 34,877,750**	**$ 15,289,545**
	Water Dept:		
2202	Water & Lift Station Scada Upgrade	$ 375,000	$ 65,837
2205	New Services FY25	129,500	85,863
2206	Renewed Services FY25	25,500	30,616
2207	Hydrants	35,000	38,826
2208	New Valves FY25	20,000	2,878
2211	2025 Water Line Replacements - Zapletal & Forest	800,000	18,221
2213	Expand Concrete Drive at Water Salesman	30,000	4,580
	Total Water	**$ 1,415,000**	**$ 246,822**

W.O. NUMBER	DESCRIPTION	ESTIMATE	CURRENT BALANCE
	Wastewater Dept:		
3089	Collection System Rehabilitation FY24 ARPA CIPP	$ 2,075,000	$ 1,277,841
3090	Water & Lift Station Scada Upgrade	175,000	32,666
3096	Manhole Installation FY25	20,000	4,754
3098	Replace piers for catwalk	32,000	5,555
3102	Lift Station Electrical Upgrade	187,000	16,660
3104	Lift Station Generators	80,000	1,428
	Total Wastewater	**$ 2,569,000**	**$ 1,338,904**
	Communication Dept:		
4110	Chapel Road Fiber Extension	$ 44,000	$ 92,464
4111	Wireless Internet 2nd Half FY25	8,450	9,946
4112	Fiber Extensions 2nd Half FY25	777,250	323,307
	Total Communication	**$ 829,700**	**$ 425,717**
	Office & Joint		
9078	CEDC FY25	$ 100,000	$ 111,585
9079	Virtual Server Infrastructure Upgrades	60,000	69,347
9082	Truck Barn Extension	524,500	126,869
9087	Enterprise Switches & Routers	45,000	894
9088	New Forest & Centennial Parking Lot	100,000	6,984
9089	River Street Warehouse Rock Pack	50,000	48,295
	Total Office and Joint	**$ 879,500**	**$ 363,974**
	Total Construction in Progress	**$ 40,570,950**	**$ 17,664,962**

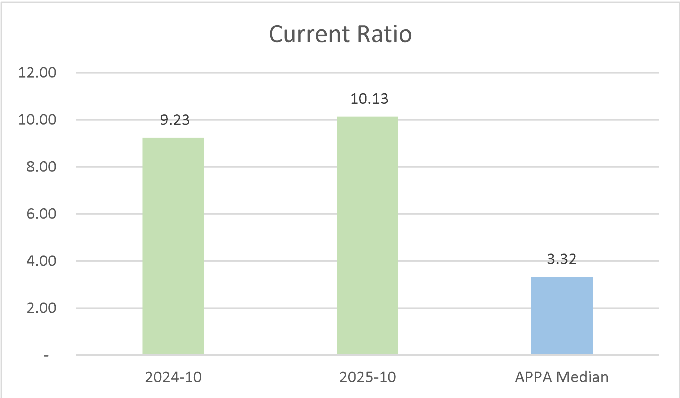
CLOSED WORK ORDERS

W.O. NUMBER	DESCRIPTION	ESTIMATE	TOTAL COSTS
	Electric Work Orders closed in April 2025		
1422	Mutual Aid - Orlando, FL	N/A	$ (7,233)
	Water Work Orders closed in April 2025		None

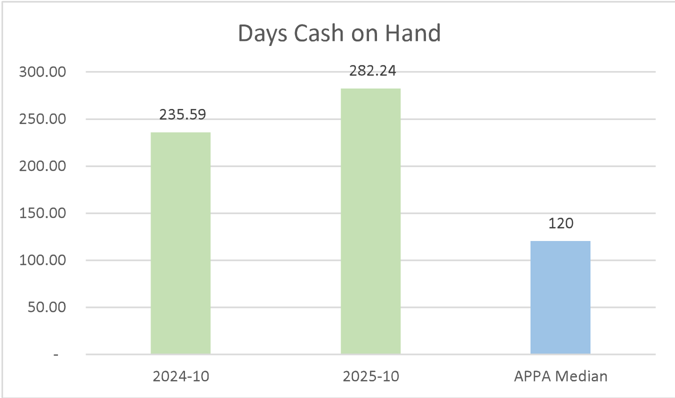
W.O. NUMBER	DESCRIPTION	ESTIMATE	TOTAL COSTS
	Wastewater Work Orders closed in April 2025		None
	Communication Work Orders closed in April 2025		None
	Joint Work Orders closed in April 2025		
9080	Office Furniture	$ 30,000	$ 42,011
9081	Breakroom Counter	6,500	6,120

Carthage Water & Electric Plant

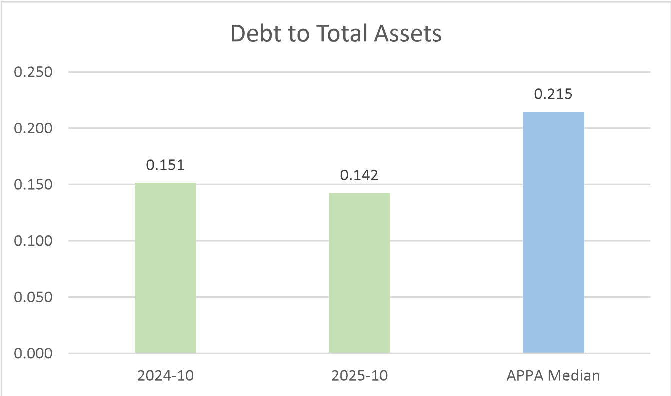
Financial Ratios
For the 10 months ending April 30, 2025 & 2024



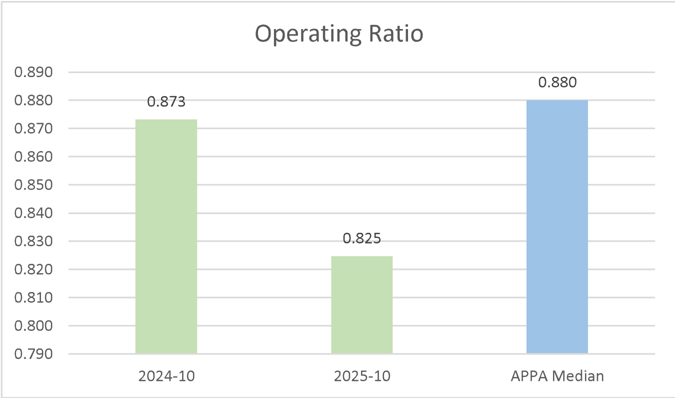
The ratio of total current and accrued assets to total current and accrued liabilities. Measures CW&EP's short-term liquidity (the ability to pay bills). The higher the ratio, the more capable the company is of paying its obligations, as it has a larger proportion of asset value relative to the value of its liabilities.



Represents the number of days that CW&EP can continue to pays its operating expenses, given the amount of cash available. The average days cash on hand is 90-120 days, with 200 days preferable for a high bond rating.

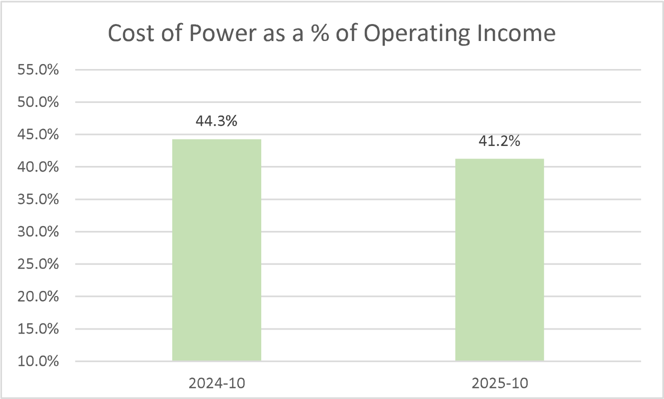


This ratio measures CW&EP's ability to meet its current and long-term liabilities based on the availability of assets.

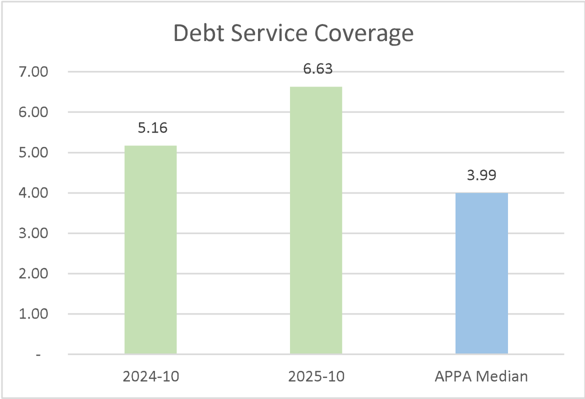


The ratio of total operation and maintenance expenses to total operating revenues. The smaller the ratio, the greater CW&EP's ability to generate profit if revenues decrease.

Financial Ratios (continued)
For the 10 months ending April 30, 2025 & 2024



Represents the total dollar amount of Purchased Power as a percentage of the Electric Department's operating income.



Debt service coverage ratio is a measure of the cash flow available to pay current debt obligations. A debt service coverage ratio greater than 1 means the entity has sufficient income to pay its current debt obligations.

Carthage Water & Electric Plant

Customer Service Expense and Administrative & General Expense Detail
For the 10 months ending April 30, 2025 & 2024 with remaining budget

		Year to Date at April 30, 2024	Year to Date at April 30, 2025	Full Year Budget	$ Budget Remaining	% Budget Used
Customer Service Expense	SUPERVISION-CUST ACCTING	(77,036.01)	(106,922.14)	(109,000.00)	(2,077.86)	98.09%
	CUSTOMER RECORDS & COLL	(361,605.46)	(522,244.08)	(624,500.00)	(102,255.92)	83.63%
	UNCOLLECTIBLE ACCOUNTS	736.77	867.39	(50,000.00)	(50,867.39)	-1.73%
	RESIDENTIAL ENERGY AUDITS	(6,775.22)	(3,721.97)	(3,800.00)	(78.03)	97.95%
	CUSTOMER SERVICE & INFO	(33,320.33)	(42,151.15)	(41,100.00)	1,051.15	102.56%
	MISC CUSTOMER SERVICE & INFORMATION	(133,092.24)	(137,242.42)	(289,000.00)	(151,757.58)	47.49%
	AMORTIZATION EXPENSE (GASB 87)	-	(10,172.20)	(13,300.00)	(3,127.80)	76.48%
	INTEREST EXPENSE (GASB 87)	-	(1,713.17)	(1,500.00)	213.17	114.21%
	CUSTOMER SERVICE EXP ALLOCATED TO ELECTRIC	228,863.71	305,139.58	419,593.00	114,453.42	72.72%
	CUSTOMER SERVICE EXP ALLOCATED TO WATER	166,970.15	221,764.02	305,015.00	83,250.98	72.71%
	CUSTOMER SERVICE EXP ALLOCATED TO WASTEWATER	161,408.29	214,033.25	294,372.00	80,338.75	72.71%
	CUSTOMER SERVICE EXP ALLOCATED TO COMMUNICATION	53,850.34	82,362.89	113,220.00	30,857.11	72.75%
Administrative & General Expense	GENERAL OFFICERS SALARIES	(453,781.97)	(538,081.19)	(655,000.00)	(116,918.81)	82.15%
	GENERAL CLERKS SALARIES	(422,724.12)	(528,840.34)	(843,500.00)	(314,659.66)	62.70%
	OFFICE SUPPLIES & EXPENSE	(14,352.34)	(18,608.15)	(24,300.00)	(5,691.85)	76.58%
	NETWORK SERVICES	(265,769.93)	(433,999.98)	(442,500.00)	(8,500.02)	98.08%
	COMPUTER EQUIPMENT, SOFTWARE & ACCESSORIES	(34,219.21)	(38,294.39)	(56,700.00)	(18,405.61)	67.54%
	GENERAL ADM EXP CAPTLZD	94,676.87	97,185.32	250,500.00	153,314.68	38.80%
	OUTSIDE SERVICES EMPLOYED	(212,913.62)	(126,201.34)	(210,000.00)	(83,798.66)	60.10%
	PROPERTY INSURANCE	(6,807.40)	(7,256.94)	(8,800.00)	(1,543.06)	82.47%
	INJURIES AND DAMAGES	(104,674.19)	(99,080.89)	(132,000.00)	(32,919.11)	75.06%
	DISABILITY & LIFE INSURANCE	(19,250.35)	(22,946.88)	(25,400.00)	(2,453.12)	90.34%
	GASB 68 ADJUSTMENT (LAGERS)	-	-	(50,000.00)	(50,000.00)	0.00%
	PHYSICAL EXAMINATIONS	(2,889.80)	(2,364.82)	(7,000.00)	(4,635.18)	33.78%
	UNIFORMS/SAFETY SHOES ETC.	(17,235.79)	(4,907.59)	(5,500.00)	(592.41)	89.23%
	WELLNESS, OTHER BENEFITS	(36,532.68)	(30,208.68)	(37,600.00)	(7,391.32)	80.34%
	CAFETERIA BENEFITS	(4,696.10)	(4,874.44)	(7,000.00)	(2,125.56)	69.63%
	GENERAL ADVERTISING	(3,513.14)	(1,800.00)	(9,500.00)	(7,700.00)	18.95%
	MISC GENERAL EXPENSE	(3,533.49)	(4,506.13)	(4,400.00)	106.13	102.41%
	ECON DEVELOP/PUB RELATION	(1,914,719.04)	(416,423.64)	(683,500.00)	(267,076.36)	60.93%
	COMMUNICATION	(26,273.65)	(27,240.90)	(33,400.00)	(6,159.10)	81.56%
	TRANSPORTATION COSTS ALLOCATED	-	-	14,000.00	14,000.00	0.00%
	EDUCATION & TRAINING	(44,142.96)	(49,729.15)	(102,500.00)	(52,770.85)	48.52%
	MEMBERSHIP DUES	(32,605.44)	(20,442.30)	(23,000.00)	(2,557.70)	88.88%
	SMALL TOOLS	(272.53)	(2,147.88)	(5,000.00)	(2,852.12)	42.96%
	OFFICE BLDG MAINTENANCE AND SUPPLIES	(330,113.03)	(427,891.05)	(467,500.00)	(39,608.95)	91.53%
	SOFTWARE MAINTENANCE AGREEMENTS	(186,192.18)	(189,216.47)	(258,500.00)	(69,283.53)	73.20%
	GRANT INCOME - RBS GRANT	300,000.00	-	-	-	0.00%
	INTEREST INCOME - RBS GRANT	196.23	125.51	240.00	114.49	52.30%
	MISC GENERAL INCOME	15,927.84	16,844.96	18,000.00	1,155.04	93.58%
	GAIN/LOSS ON DISPOSAL OF FIXED ASSETS	-	-	-	-	0.00%
	ADMIN AND GENERAL ALLOCATED TO ELECTRIC	3,004,069.94	2,209,137.45	2,921,401.00	712,263.55	75.62%
	ADMIN AND GENERAL ALLOCATED TO WATER	328,121.03	331,160.29	437,753.00	106,592.71	75.65%
	ADMIN AND GENERAL ALLOCATED TO WASTEWATER	296,242.70	268,241.30	354,698.00	86,456.70	75.63%
	ADMIN AND GENERAL ALLOCATED TO COMMUNICATION	97,978.54	72,368.40	96,008.00	23,639.60	75.38%

Carthage Water & Electric Plant

Strategic Plan 2025-2028

Overview

The Carthage Water & Electric Plant (CWEP) engaged TVPPA to facilitate a strategic planning session with the board and executive leadership on January 21-22, 2025. The deliverables included the revision of the organization's mission and creation of vision and values statements to set the foundation for the development of a strategic plan for 2025-2028. This was achieved through a process that included SWOT analysis and integrated feedback from the CWEP board, leadership and employees. Results were used to define strategic focus areas, objectives and create action plans to provide a framework within which CWEP can track, execute and implement projects and programs that align with organizational goals. The planning horizon looks forward three years with a short-term planning focus of one year.

Strategic Planning Inputs

Prior to the offsite, TVPPA gathered data from a survey of the CWEP board, leadership and employees for use in the strategic planning process.

Strategic Planning Process

// Defining the Mission, Vision and Values (MVV)

The CWEP board and leadership completed exercises to revise the organizational mission and create vision and values statements. Results can be found on page two (2) of this document.

// SWOT Analysis (Strengths, Weaknesses, Opportunities, and Threats)

Following the MVV exercises, the CWEP board and leadership reviewed survey results to analyze the organization's current state. Areas of internal strength (S), internal weakness (W), and external threats (T) were identified. The completed SWOT analysis can be found on page three (3) of this document.

// Strategic Opportunities

Throughout the SWOT analysis, the CWEP board and leadership brainstormed potential strategic opportunities (O). Participants were then asked to consider which opportunities might build on current strengths or help address current weaknesses or threats. They then plotted all of the identified opportunities on a 2x2 prioritization matrix, showing the level of effort and potential strategic impact associated with each. Participants used a multi-vote exercise to select the most significant opportunities for CWEP to pursue.

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// Strategic Objectives and Action Plans

Based on current capacity and capability, CWEP elected to pursue three strategic priorities over the next year and created a strategic objective associated with each:

1. Business Continuity and Risk Management
2. Infrastructure and Resource Supply Adequacy Analysis
3. Strengthen Stakeholder Relationships and Enhance Communication

For each strategic objective, measures of success and action plans were identified. These can be found on pages 4-6.

Next Steps

Following the offsite, TVPPA prepared a report documenting all of the decisions made by CWEP to be shared with the Board of Directors, employees and other stakeholders.

TVPPA will be available to assist in communicating the strategic planning process results upon request, including preparation of supplemental presentation materials.

In the fall of 2025, TVPPA will facilitate a year-two strategic planning session which will include evaluation of year-one progress on action plans and confirmation of strategic focus areas.

MISSION, VISION & VALUES

Mission: *Carthage Water & Electric Plant (CWEP) provides safe, quality, reliable, and cost-effective utility services in the Carthage area by a dedicated team focused on service and community engagement.*

Vision: *CWEP will be the trusted, innovative, resilient utility provider and partner.*

Values:

- *Integrity*
- *Teamwork*
- *Leadership*
- *Excellence*

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SWOT Analysis

STRENGTHS

- Staff – Deep bench for talent
- IT staff
- Leadership
- Reliability
- Communications
- Customer service
- Local generation – back up and capacity requirements
- Keeping up with technology
- Response time
- Cost/Low Rates
- Low turnover
- Strong culture
- Forward thinking
- Discontent with status quo
- Consistent policy, procedure and structure for reviews and salary – sets expectations and provides path for employee growth
- Community engagement
- Experience, knowledge and support of board
- Sound financial condition
- Cash reserve policy and administration
- Industrial base
- Local, community-owned
- Employee-managed wellness program
- Safety program

WEAKNESSES

- Aging infrastructure
- Potential deferred maintenance
- Nuisance blinks and outages
- Capacity (electric and water)
- Communication failures between different systems and technology
- Internal planning and scheduling
- Single interconnection
- Outdated city ordinances
- Lack of annexation policy/territorial agreement
- Incomplete fiber deployment
- Communication and training on new systems is lacking
- IT and technical support needs improvement
- Pockets where bench depth can be improved
- Relationship with Hispanic community
- Undefined professional development at mid-level

OPPORTUNITIES

- Dual primary feeds/Redundancy
- Expansion of water/wastewater outside city limits
- New fiber territory expansion
- Economic development
- Provide services, sharing resources with other communities
- Partnering on generation projects
- Technology – use and application of emerging capabilities
- Leveraging HR policies to recruit and retain staff
- Managed WiFi services offering
- Improve governmental relationships
- Build or contract for solar
- Change or build on rate structure
- Grant/funding options

THREATS

- Power supply
- Single interconnection
- Unclear charter/ordinances
- External negative social media narrative
- Governmental regulations
- Politics affecting CWEP
- Cybersecurity
- Inflation
- Energy prices
- Supply chain challenges
- Industry curtailment or loss
- Loss of key staff
- Solar installations (particularly industrial)
- Net metering/PURPA
- Stranded cost of infrastructure to support intermittent DER
- Changes at RTO level
- PFAS Application
- Extreme weather
- Changes in electrical sources and loads that impact power quality

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BUSINESS CONTINUITY

//Strategic Focus Area # 1

Business Continuity and Risk Management

Objective

Develop a comprehensive, cross-departmental plan to ensure organizational resilience through individual departmental evaluation of risk and challenges resulting in mitigation plans to address vulnerabilities.

Measure(s) of Success

- Create Business Continuity Team
- Engage consulting partner
- Initiate business impact analysis and continuity plan development process

// Action Plan

Pre-Work	• Assemble Business Continuity Team • Contact peer organizations for suggestions, best practices and potential resources • Include cost in FY25-26 budget
Quarter 1 Plans	• Communicate plan intention to departments • Business Continuity Team to develop a scope of work • Explore consulting options to facilitate development of business continuity plan
Quarter 2 Plans	• If outsourcing, issue RFP • Select consulting partner • Begin business impact analysis process – following guidance of consulting partner
Quarter 3 Plans	• Continue consultant-led process
Quarter 4 Plans	• Continue consultant-let process

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RESOURCE ADEQUACY

// Strategic Focus Area #2

Infrastructure and Resource Supply Adequacy Analysis

Objective

Assess load growth trajectory attributed to organic and targeted economic development growth to evaluate adequacy of existing resources and create a plan to determine appropriate asset mix and secure additional resources, including investment in infrastructure upgrades and expansion, as needed.

Measure(s) of Success

- Secure Board approval of Integrated Resource Plan, incorporating expanded load growth modeling analysis and resource partner options in potential scenarios and strategies

// Action Plan

Pre-Work	• Identify projects feasible for FY25-26 budget cycle • Include feasible projects in FY25-26 proposed budget.
Quarter 1 Plans	• Conduct initial analysis of current load growth modeling to include economic development growth (in addition to organic growth) for inclusion in Integrated Resource Plan (IRP) • Conduct exploratory conversations with industrial group members to determine anticipated growth and resource needs for inclusion in IRP • Engage in potential resource partnership discussions and evaluate feasibility for IRP • Begin IRP development process for inclusion in FY26-27 budget • Finalize financing discussions for substation project
Quarter 2 Plans	• Continue to engage in potential resource partnership discussions and evaluate feasibility for IRP • Evaluate impact of resource partnership discussions on existing, planned substation project scope and parameters • Issuance of debt for substation project • Calculate budgetary estimates for infrastructure improvements needed for load growth • Select IRP consulting partner and initiate scope of work development
Quarter 3 Plans	• Continue calculation of budgetary estimates for infrastructure improvements needed for load growth • Complete IRP scope of work and incorporate into FY26-27 budget
Quarter 4 Plans	• Seek board approval of IRP

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STAKEHOLDER RELATIONS AND COMMUNICATION

// Strategic Focus Area #3

Strengthen Stakeholder Relationships and Enhance Communication

Objective

Develop targeted education and communications plans to stakeholder groups to reinforce fulfillment of roles and responsibilities, resulting in stronger relationships and demonstrated transparency, including clarification and codification of governance structure to benefit all stakeholders.

Measure(s) of Success

- Develop agreed-upon plan for improvements to city ordinance language related to the utility
- Develop and begin execution of internal and external communication plan

// Action Plan

Pre-Work

- Identify targeted internal and external stakeholder groups for communication
- Evaluate need for third-party resource to provide support in creation of stakeholder communications plan and timeline to incorporate into FY25-26 budget
- Begin conversations with elected officials and city staff regarding city ordinances related to the utility

Quarter 1 Plans

- Select third-party resource to provide support in creation of stakeholder communications plan and timeline OR proceed with in-house led development
- Collaborate with elected officials and city staff to draft revised ordinance language for City Council consideration
- Make recommendations on improvements to existing ordinances in coordination with elected officials and city staff
- Map path to agreed-up improvements to city ordinances

Quarter 2 Plans

- Develop key messages for each stakeholder group
- Begin internal and external communication and outreach

Quarter 3 Plans

- Budget for customer satisfaction survey for FY26-27
- Begin planning and development of fiscal year annual report for FY25-26
- Hold preliminary discussion and mid-year update with City Council regarding utility finances

Quarter 4 Plans

- Offer CWEP 101 to newly-elected officials
- Finalize FY25-26 annual report to prepare for distribution in Q1 FY26-27

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May 9, 2025

Mr. Chuck Bryant
General Manager
Carthage Water & Electric Plant
627 W. Centennial
Carthage, MO 64836

RE: Sludge Hauling Services

Dear Mr. Bryant,

Proposals were requested from contractors to provide wastewater sludge hauling services on an as-needed basis to be land applied on agricultural fields within a 15-mile radius of CWEP's Wastewater Treatment Plant.

CWEP received proposals from Hillhouse Pumping, Verona, Missouri, Hodges Farm & Dredging, Lebo, Kansas, and Midwest Injection, Cascade Iowa. During the evaluation process, additional questions and information were needed. Requests were sent to all contractors, with only Hillhouse Pumping and Midwest Injection responding.

After further discussions and consideration with Jason Choate, Director of Water Services, the recommendation is to award this contract to Hillhouse Pumping. The cost per gallon is slightly less with Midwest, however, there is concern that they would be pulling sludge too quickly and the wastewater treatment plant would not have time to decant CWEP's sludge and return the pockets of water back to the wastewater plant. In this case, the sludge to be hauled and spread at a lower percentage of solids means that CWEP would be paying to haul more water. Hillhouse would be hauling at a slower pace allowing the plant sufficient time to decant. This would result in hauling a higher percentage of solids, which means less gallons and total loads.

Upon your consideration and approval, I recommend that CWEP awards this contract to Hillhouse Pumping.

Respectfully,

Kelli Stinebrook

Kelli Stinebrook
Purchasing Agent

Enclosure

627 W Centennial Ave • P.O. Box 611 • Carthage, Missouri 64836 • Phone (417) 237-7300 • Fax (417) 237-7310

TABULATIONS - RFP NO. WW-SLUDGEHAULING3.2025

SLUDGE HAULING SERVICES

BID OPENING 4/30/2025 AT 1:00 P.M.

VENDOR:	Midwest Injection Inc.	Hodges Farm & Dredging LLC	Hillhouse Pumping Co. LLC
SIZE OF TRAILER (gallons):	6000	7000	3400
COST PER LOAD MONDAY – FRIDAY RATE:			
UNDER 5 MILES:	$ 186.00	$ 640.00	$ 125.00
5.1 – 10 MILES:	$ 237.00	$ 660.00	$ 135.00
10.1 – 15 MILES:	$ 338.00	$ 685.00	$ 150.00
COST PER LOAD WEEKEND RATE:			
UNDER 5 MILES:	$ 201.00	$ 685.00	$ 170.00
5.1 – 10 MILES:	$ 252.00	$ 710.00	$ 180.00
10.1 – 15 MILES:	$ 353.00	$ 735.00	$ 190.00
RESPONSE TIME AFTER CONTACTED:			
HAULING SERVICES	7 days	30 days	Next Day
EMERGENCY HAULING SERVICES	24 hours	7 days	3 Hours

May 9, 2025

Mr. Chuck Bryant
General Manager
Carthage Water & Electric Plant
627 W. Centennial Ave.
Carthage, MO 64836

Re: Carthage Water & Electric Plant
Feeder 20 Buildout
CW&EP-25-1LM

Dear Mr. Bryant:

A formal request was issued seeking qualified contractors to construct the Feeder 20 Buildout project.

Proposals were received from Utility Line Construction Services in the amount of $637,283.80, Hawk Line Construction, LLC in the amount of $987,387.74, B&L Electric, Inc. in the amount of $997,090.88, BBC Electrical Services, Inc. in the amount $1,284,456.01, Henkels & McCoy, Inc. in the amount of $1,599,322.43, and KV Power Energy Services, LLC in the amount of $1,997,627.96.

After a thorough assessment, Utility Line Construction Services met all specifications and requirements of AM's request on behalf of CW&EP and offered the lowest project cost. For review, I have included a tabulation sheet of the proposals.

With your approval, I would like to make a recommendation to award this project to Utility Line Construction Services in the amount of $637,283.80.

Respectfully,

ALLGEIER, MARTIN and ASSOCIATES, INC.

Brent Corwin

A. Brent Corwin, P.E.
Electrical Project Manager
Allgeier, Martin and Associates, inc.

ABC/ms
Enclosures

CARTHAGE WATER & ELECTRIC PLANT

CW&EP-25-1LM

FEEDER 20 BUILDOUT

BID TABULATION

(Bids Received 2:00 P.M., May 07,2025)

Bidders:	*Total Proposal Price*
UTILITY LINE CONSTRUCTION SERVICES	$ 637,283.80
HAWK LIINE CONSTRUCTION, LLC	$ 987,387.74
B&L ELECTRIC, INC.	$ 997,090.88
BBC ELECTRICAL SERVICES, INC.	$ 1,284,456.01
HENKELS & MCCOY, INC.	$ 1,599,322.43
KV POWER ENERGY SERVICES, LLC	$ 1,997,627.96
CAPITAL ELECTRIC LINE BUILDERS, LLC	$ NO BID
KILIAN POWER, LLC	$ NO BID
PAR ELECTRICAL CONTRACTORS, LLC	$ NO BID
POWER LINE CONSULTANTS, LLC	$ NO BID
ARKANSAS ELECTRIC COOP., INC.	$ DECLINED
CHAIN ELECTRIC COMPANY	$ DECLINED
MICHELS POWER, INC.	$ DECLINED
RE-CON COMPANY, INC.	$ DECLINED
PRIMORIS T&D SERVICES, LLC	$ DECLINED
R&M POLE LINE CONSTRUCTION, LLC	$ DECLINED
SOUTHERN ELECTRIC CORPORATION OF MISSISSIPPI	$ DECLINED

RECOMMENDATION

The low proposal of **UTILITY LINE CONSTRUCTION SERVICES**, *in the amount of* **$637,283.80**, *is hereby recommended for acceptance.*

ALLGEIER, MARTIN and ASSOCIATES, INC.

By Brent Corwin

Date May 09, 2025

ALLGEIER, MARTIN and ASSOCIATES, INC.

ELECTRIC SYSTEM CONSTRUCTION BID TABULATION WORKSHEET

CONTRACT CW&EP-25-1LM FEEDER 20 BUILDOUT
BID DATE: 2:00 P.M., MAY 07, 2025, AT CW&EP'S OFFICE

PART A: NEW		BBC ELECTRICAL SERVICES			$ 1,284,456.01	B & L ELECTRIC, INC.			$ 997,520.08
	NO. UNITS	LABOR	MATERIAL	UNIT PRICE	EXTENDED L&M PRICE	LABOR	MATERIAL	UNIT PRICE	EXTENDED L&M PRICE
Poles:									
40-4	1	$ 3,500.00	$ 673.39	$ 4,173.39	**$ 4,173.39**	$ 2,015.00	$ 652.60	$ 2,667.60	**$ 2,667.60**
45-1	1	$ 3,700.00	$ 1,249.10	$ 4,949.10	**$ 4,949.10**	$ 2,170.00	$ 1,238.75	$ 3,408.75	**$ 3,408.75**
50-1	1	$ 3,800.00	$ 1,480.94	$ 5,280.94	**$ 5,280.94**	$ 2,170.00	$ 1,519.75	$ 3,689.75	**$ 3,689.75**
50-H1	1	$ 3,800.00	$ 1,818.29	$ 5,618.29	**$ 5,618.29**	$ 2,170.00	$ 1,746.25	$ 3,916.25	**$ 3,916.25**
55-1	3	$ 4,000.00	$ 1,871.69	$ 5,871.69	**$ 17,615.07**	$ 2,325.00	$ 1,798.75	$ 4,123.75	**$ 12,371.25**
55-H1	2	$ 4,000.00	$ 2,108.75	$ 6,108.75	**$ 12,217.50**	$ 2,325.00	$ 2,004.45	$ 4,329.45	**$ 8,658.90**
60-1	1	$ 4,200.00	$ 2,181.69	$ 6,381.69	**$ 6,381.69**	$ 2,480.00	$ 2,142.10	$ 4,622.10	**$ 4,622.10**
60-H1	6	$ 4,200.00	$ 2,395.30	$ 6,595.30	**$ 39,571.80**	$ 2,480.00	$ 2,351.05	$ 4,831.05	**$ 28,986.30**
65-1	6	$ 4,400.00	$ 2,479.96	$ 6,879.96	**$ 41,279.76**	$ 2,635.00	$ 2,471.35	$ 5,106.35	**$ 30,638.10**
65-H1	10	$ 4,400.00	$ 2,760.00	$ 7,160.00	**$ 71,600.00**	$ 2,635.00	$ 2,694.30	$ 5,329.30	**$ 53,293.00**
Conductor Assem:									
*4/0 ACSR	4.357	$ 7,800.00	$ 1,315.53	$ 9,115.53	**$ 39,716.36**	$ 3,100.00	$ 943.00	$ 4,043.00	**$ 17,615.35**
*477 AAC	19.803	$ 8,200.00	$ 1,810.48	$ 10,010.48	**$ 198,237.54**	$ 3,720.00	$ 1,672.00	$ 5,392.00	**$ 106,777.78**
*500 MCM ALUG	5.9	$ 15,000.00	$ 18,235.00	$ 33,235.00	**$ 196,086.50**	$ 5,580.00	$ 15,510.00	$ 21,090.00	**$ 124,431.00**
*750 MCM ALUG	0.216	$ 16,000.00	$ -	$ 16,000.00	**$ 3,456.00**	$ 6,200.00	$ 38,484.00	$ 44,684.00	**$ 9,651.74**
*6" CONDUIT	0.88	$ 5,000.00	$ 6,812.08	$ 11,812.08	**$ 10,394.63**	$ 21,390.00	$ 5,230.00	$ 26,620.00	**$ 23,425.60**
*1/0 AL TPX	0.1	$ 4,800.00	$ 1,979.80	$ 6,779.80	**$ 677.98**	$ 9,300.00	$ 2,695.30	$ 11,995.30	**$ 1,199.53**
*4/0 AL TPX	0.1	$ 5,200.00	$ 3,581.88	$ 8,781.88	**$ 878.19**	$ 9,300.00	$ 4,455.00	$ 13,755.00	**$ 1,375.50**
Single-Phase Assem:									
A1.1	1	$ 300.00	$ 125.00	$ 425.00	**$ 425.00**	$ 232.50	$ 43.16	$ 275.66	**$ 275.66**
A5.3B-4	1	$ 450.00	$ 375.00	$ 825.00	**$ 825.00**	$ 232.50	$ 75.55	$ 308.05	**$ 308.05**
A5.4-4	1	$ 400.00	$ 150.00	$ 550.00	**$ 550.00**	$ 387.50	$ 91.57	$ 479.07	**$ 479.07**
A5.4-6	1	$ 400.00	$ 150.00	$ 550.00	**$ 550.00**	$ 387.50	$ 296.04	$ 683.54	**$ 683.54**
A5F-4	2	$ 400.00	$ 375.00	$ 775.00	**$ 1,550.00**	$ 232.50	$ 263.68	$ 496.18	**$ 992.36**
A5F-6	4	$ 400.00	$ 375.00	$ 775.00	**$ 3,100.00**	$ 232.50	$ 768.16	$ 1,000.66	**$ 4,002.64**
Three-Phase Assem:									
C1F-NH-477	1	$ 525.00	$ 750.00	$ 1,275.00	**$ 1,275.00**	$ 697.50	$ 367.04	$ 1,064.54	**$ 1,064.54**
C5.3B-NH-4/0	1	$ 600.00	$ 350.00	$ 950.00	**$ 950.00**	$ 620.00	$ 168.45	$ 788.45	**$ 788.45**
C5F-NH-4	1	$ 750.00	$ 950.00	$ 1,700.00	**$ 1,700.00**	$ 930.00	$ 680.28	$ 1,610.28	**$ 1,610.28**
C5F-NH-4/0	1	$ 850.00	$ 1,000.00	$ 1,850.00	**$ 1,850.00**	$ 930.00	$ 782.45	$ 1,712.45	**$ 1,712.45**
C5F-NH-477	6	$ 900.00	$ 1,050.00	$ 1,950.00	**$ 11,700.00**	$ 930.00	$ 798.78	$ 1,728.78	**$ 10,372.68**
D1F-NH-477	18	$ 900.00	$ 1,500.00	$ 2,400.00	**$ 43,200.00**	$ 852.50	$ 689.57	$ 1,542.07	**$ 27,757.26**
D6F-NH-477	5	$ 1,950.00	$ 2,000.00	$ 3,950.00	**$ 19,750.00**	$ 1,782.50	$ 2,154.51	$ 3,937.01	**$ 19,685.05**
POLE 4	1	$ 2,400.00	$ 3,000.00	$ 5,400.00	**$ 5,400.00**	$ 8,060.00	$ 2,190.43	$ 10,250.43	**$ 10,250.43**
POLE 12	1	$ 2,800.00	$ 3,900.00	$ 6,700.00	**$ 6,700.00**	$ 9,300.00	$ 3,184.74	$ 12,484.74	**$ 12,484.74**
POLE 13	1	$ 3,200.00	$ 3,900.00	$ 7,100.00	**$ 7,100.00**	$ 3,720.00	$ 3,071.47	$ 6,791.47	**$ 6,791.47**
POLE 18	1	$ 3,300.00	$ 4,500.00	$ 7,800.00	**$ 7,800.00**	$ 3,720.00	$ 3,181.20	$ 6,901.20	**$ 6,901.20**
POLE 31	1	$ 2,600.00	$ 4,100.00	$ 6,700.00	**$ 6,700.00**	$ 2,790.00	$ 1,994.39	$ 4,784.39	**$ 4,784.39**
Guy Assem:									
E1.1L	22	$ 200.00	$ 500.00	$ 700.00	**$ 15,400.00**	$ 279.00	$ 155.28	$ 434.28	**$ 9,554.16**
E1.4L	15	$ 200.00	$ 425.00	$ 625.00	**$ 9,375.00**	$ 310.00	$ 199.32	$ 509.32	**$ 7,639.80**
Anchor Assem:									
F1.10	14	$ 450.00	$ 280.00	$ 730.00	**$ 10,220.00**	$ 542.50	$ 100.44	$ 642.94	**$ 9,001.16**
Secondary Assem:									
J2.1	32	$ 120.00	$ 105.00	$ 225.00	**$ 7,200.00**	$ 77.50	$ 13.54	$ 91.04	**$ 2,913.28**
Transformer Assem:									
G1.2-15	1	$ 400.00	$ 250.00	$ 650.00	**$ 650.00**	$ 465.00	$ 181.11	$ 646.11	**$ 646.11**
G1.2-25	5	$ 400.00	$ 250.00	$ 650.00	**$ 3,250.00**	$ 465.00	$ 181.11	$ 646.11	**$ 3,230.55**
G1.2-100	1	$ 500.00	$ 250.00	$ 750.00	**$ 750.00**	$ 620.00	$ 181.11	$ 801.11	**$ 801.11**
G1.3-15	1	$ 400.00	$ 250.00	$ 650.00	**$ 650.00**	$ 465.00	$ 181.11	$ 646.11	**$ 646.11**
G1.3-25	2	$ 400.00	$ 250.00	$ 650.00	**$ 1,300.00**	$ 465.00	$ 181.11	$ 646.11	**$ 1,292.22**
Miscellaneous Assem:									
H1.1	25	$ 200.00	$ 200.00	$ 400.00	**$ 10,000.00**	$ 232.50	$ 126.28	$ 358.78	**$ 8,969.50**
H3.1	2	$ 300.00	$ 280.00	$ 580.00	**$ 1,160.00**	$ 1,240.00	$ 306.23	$ 1,546.23	**$ 3,092.46**
H5.1	5	$ 150.00	$ 120.00	$ 270.00	**$ 1,350.00**	$ 155.00	$ 138.16	$ 293.16	**$ 1,465.80**
M26-5	10	$ 200.00	$ 325.00	$ 525.00	**$ 5,250.00**	$ 232.50	$ 52.92	$ 285.42	**$ 2,854.20**
P1.3	3	$ 300.00	$ 450.00	$ 750.00	**$ 2,250.00**	$ 620.00	$ 201.63	$ 821.63	**$ 2,464.89**
POLE KEY	3	$ 450.00	$ 250.00	$ 700.00	**$ 2,100.00**	$ 310.00	$ 133.63	$ 443.63	**$ 1,330.89**
Q2.1G	1	$ 900.00	$ 325.00	$ 1,225.00	**$ 1,225.00**	$ 930.00	$ 50.00	$ 980.00	**$ 980.00**
R1.1-TS	2	$ 250.00	$ 4,200.00	$ 4,450.00	**$ 8,900.00**	$ 232.50	$ 171.34	$ 403.84	**$ 807.68**
S1.02	7	$ 250.00	$ 650.00	$ 900.00	**$ 6,300.00**	$ 232.50	$ 441.47	$ 673.97	**$ 4,717.79**
S2.32-9	2	$ 1,600.00	$ 7,900.00	$ 9,500.00	**$ 19,000.00**	$ 2,790.00	$ 6,292.94	$ 9,082.94	**$ 18,165.88**
TERM-750	6	$ 400.00	$ 400.00	$ 800.00	**$ 4,800.00**	$ 930.00	$ 906.26	$ 1,836.26	**$ 11,017.56**
UC7.3	1	$ 4,800.00	$ 3,200.00	$ 8,000.00	**$ 8,000.00**	$ 9,300.00	$ 6,438.48	$ 15,738.48	**$ 15,738.48**
UM5	2	$ 800.00	$ 1,800.00	$ 2,600.00	**$ 5,200.00**	$ 620.00	$ 63.22	$ 683.22	**$ 1,366.44**
US3.PJ.6666	1	$ 2,400.00	$ 5,400.00	$ 7,800.00	**$ 7,800.00**	$ 9,842.50	$ 11,744.88	$ 21,587.38	**$ 21,587.38**
US3.SF3WAY-500DC	1	$ 3,200.00	$ 6,200.00	$ 9,400.00	**$ 9,400.00**	$ 11,935.00	$ 12,229.52	$ 24,164.52	**$ 24,164.52**
BASE ROCK	1	$ 200.00	$ 625.20	$ 825.20	**$ 825.20**	$ 310.00	$ 300.00	$ 610.00	**$ 610.00**
TRENCH 1-2	400	$ 30.00	$ -	$ 30.00	**$ 12,000.00**	$ 18.00		$ 18.00	**$ 7,200.00**
BORE 1-2	400	$ -	$ -	$ -	**$ -**	$ 163.00	$ 26.50	$ 189.50	**$ 75,800.00**
BORE 2-3	563	$ 230.00	$ 12.69	$ 242.69	**$ 136,634.47**	$ 163.00	$ 26.05	$ 189.05	**$ 106,435.15**
POLE ROCK ADDER (ESTIMATED QUANTITY)	1	$ 300.00		$ 300.00	**$ 300.00**	$ 225.00		$ 225.00	**$ 225.00**
BORE ROCK ADDER (ESTIMATED QUANTITY)	200	$ 540.00		$ 540.00	**$ 108,000.00**	$ 280.00		$ 280.00	**$ 56,000.00**
TRENCH ROCK ADDER (ESTIMATED QUANTITY)	100	$ 200.00		$ 200.00	**$ 20,000.00**	$ 47.00		$ 47.00	**$ 4,700.00**
				TOTAL PRICE	***$ 1,198,549.41***			***TOTAL PRICE***	***$ 953,090.88***

PART A: NEW		HAWK LINE CONSTRUCTION			$ 987,387.74	KV POWER, LLC			$ 1,997,627.96
	NO. UNITS	LABOR	MATERIAL	UNIT PRICE	EXTENDED L&M PRICE	LABOR	MATERIAL	UNIT PRICE	EXTENDED L&M PRICE
Poles:									
40-4	1	$ 716.00	$ 605.00	$ 1,321.00	**$ 1,321.00**	$ 17,500.00		$ 17,500.00	**$ 17,500.00**
45-1	1	$ 716.00	$ 1,119.80	$ 1,835.80	**$ 1,835.80**	$ 17,500.00		$ 17,500.00	**$ 17,500.00**
50-1	1	$ 716.00	$ 1,331.00	$ 2,047.00	**$ 2,047.00**	$ 17,500.00		$ 17,500.00	**$ 17,500.00**
50-H1	1	$ 1,595.16	$ 1,567.50	$ 3,162.66	**$ 3,162.66**	$ 17,500.00		$ 17,500.00	**$ 17,500.00**
55-1	3	$ 1,595.16	$ 1,608.20	$ 3,203.36	**$ 9,610.08**	$ 17,500.00		$ 17,500.00	**$ 52,500.00**
55-H1	2	$ 2,126.88	$ 1,369.50	$ 3,496.38	**$ 6,992.76**	$ 17,500.00		$ 17,500.00	**$ 35,000.00**
60-1	1	$ 1,595.16	$ 1,417.90	$ 3,013.06	**$ 3,013.06**	$ 17,500.00		$ 17,500.00	**$ 17,500.00**
60-H1	6	$ 2,126.88	$ 1,634.60	$ 3,761.48	**$ 22,568.88**	$ 17,500.00		$ 17,500.00	**$ 105,000.00**
65-1	6	$ 1,595.16	$ 1,597.20	$ 3,192.36	**$ 19,154.16**	$ 17,500.00		$ 17,500.00	**$ 105,000.00**
65-H1	10	$ 2,126.88	$ 1,914.00	$ 4,040.88	**$ 40,408.80**	$ 17,500.00		$ 17,500.00	**$ 175,000.00**
Conductor Assem:									
*4/0 ACSR	4.357	$ 3,333.00	$ 1,120.00	$ 4,453.00	**$ 19,401.72**	$ 9,999.00		$ 9,999.00	**$ 43,565.64**
*477 AAC	19.803	$ 3,333.00	$ 1,958.00	$ 5,291.00	**$ 104,777.67**	$ 17,999.00		$ 17,999.00	**$ 356,434.20**
*500 MCM ALUG	5.9	$ 7,699.25	$ 18,920.00	$ 26,619.25	**$ 157,053.58**	$ 1,222.00		$ 1,222.00	**$ 7,209.80**
*750 MCM ALUG	0.216			$ -	**$ -**	$ 1,222.00		$ 1,222.00	**$ 263.95**
*6" CONDUIT	0.88	$ 22,392.05	$ 10,040.80	$ 32,432.85	**$ 28,540.91**	$ 1,222.00		$ 1,222.00	**$ 1,075.36**
*1/0 AL TPX	0.1	$ 298.00	$ 255.00	$ 553.00	**$ 55.30**	$ 1,222.00		$ 1,222.00	**$ 122.20**
*4/0 AL TPX	0.1	$ 298.00	$ 255.00	$ 553.00	**$ 55.30**	$ 1,222.00		$ 1,222.00	**$ 122.20**
Single-Phase Assem:									
A1.1	1	$ 265.86	$ 75.43	$ 341.29	**$ 341.29**	$ 4,456.78		$ 4,456.78	**$ 4,456.78**
A5.3B-4	1	$ 265.86	$ 75.43	$ 341.29	**$ 341.29**	$ 4,456.78		$ 4,456.78	**$ 4,456.78**
A5.4-4	1	$ 265.86	$ 101.25	$ 367.11	**$ 367.11**	$ 4,456.78		$ 4,456.78	**$ 4,456.78**
A5.4-6	1	$ 531.72	$ 101.25	$ 632.97	**$ 632.97**	$ 4,456.78		$ 4,456.78	**$ 4,456.78**
A5F-4	2	$ 531.72	$ 101.25	$ 632.97	**$ 1,265.94**	$ 4,456.78		$ 4,456.78	**$ 8,913.56**
A5F-6	4	$ 531.72	$ 207.36	$ 739.08	**$ 2,956.32**	$ 4,456.78		$ 4,456.78	**$ 17,827.12**
Three-Phase Assem:									
C1F-NH-477	1	$ 2,658.60	$ 958.46	$ 3,617.06	**$ 3,617.06**	$ 5,307.14		$ 5,307.14	**$ 5,307.14**
C5.3B-NH-4/0	1	$ 2,658.60	$ 948.45	$ 3,607.05	**$ 3,607.05**	$ 5,307.14		$ 5,307.14	**$ 5,307.14**
C5F-NH-4	1	$ 2,658.60	$ 1,132.56	$ 3,791.16	**$ 3,791.16**	$ 5,307.14		$ 5,307.14	**$ 5,307.14**
C5F-NH-4/0	1	$ 2,658.60	$ 1,664.31	$ 4,322.91	**$ 4,322.91**	$ 5,307.14		$ 5,307.14	**$ 5,307.14**
C5F-NH-477	6	$ 2,658.60	$ 1,976.14	$ 4,634.74	**$ 27,808.44**	$ 5,307.14		$ 5,307.14	**$ 31,842.84**
D1F-NH-477	18	$ 2,658.60	$ 1,423.32	$ 4,081.92	**$ 73,474.56**	$ 5,307.14		$ 5,307.14	**$ 95,528.52**
D6F-NH-477	5	$ 2,658.60	$ 1,289.36	$ 3,947.96	**$ 19,739.80**	$ 5,307.14		$ 5,307.14	**$ 26,535.70**
POLE 4	1	$ 3,722.04	$ 1,287.63	$ 5,009.67	**$ 5,009.67**	$ 5,307.14		$ 5,307.14	**$ 5,307.14**
POLE 12	1	$ 3,722.04	$ 1,677.55	$ 5,399.59	**$ 5,399.59**	$ 5,307.14		$ 5,307.14	**$ 5,307.14**
POLE 13	1	$ 3,722.04	$ 1,477.55	$ 5,199.59	**$ 5,199.59**	$ 5,307.14		$ 5,307.14	**$ 5,307.14**
POLE 18	1	$ 3,811.04	$ 1,457.84	$ 5,268.88	**$ 5,268.88**	$ 5,307.14		$ 5,307.14	**$ 5,307.14**
POLE 31	1	$ 3,722.04	$ 1,964.82	$ 5,686.86	**$ 5,686.86**	$ 5,307.14		$ 5,307.14	**$ 5,307.14**
Guy Assem:									
E1.1L	22	$ 265.86	$ 152.96	$ 418.82	**$ 9,213.93**	$ 354.21		$ 354.21	**$ 7,792.62**
E1.4L	15	$ 265.86	$ 152.96	$ 418.82	**$ 6,282.23**	$ 354.21		$ 354.21	**$ 5,313.15**
Anchor Assem:									
F1.10	14	$ 265.86	$ 137.67	$ 403.53	**$ 5,649.35**	$ 2,398.07		$ 2,398.07	**$ 33,572.98**
Secondary Assem:									
J2.1	32	$ 265.86	$ 126.05	$ 391.91	**$ 12,541.12**	$ 1,208.40		$ 1,208.40	**$ 38,668.80**
Transformer Assem:									
G1.2-15	1	$ 1,063.44	$ 1,399.00	$ 2,462.44	**$ 2,462.44**	$ 3,524.07		$ 3,524.07	**$ 3,524.07**
G1.2-25	5	$ 1,063.44	$ 1,499.00	$ 2,562.44	**$ 12,812.20**	$ 3,524.07		$ 3,524.07	**$ 17,620.35**
G1.2-100	1	$ 1,063.44	$ 1,499.00	$ 2,562.44	**$ 2,562.44**	$ 3,524.07		$ 3,524.07	**$ 3,524.07**
G1.3-15	1	$ 1,595.16	$ 1,599.00	$ 3,194.16	**$ 3,194.16**	$ 3,524.07		$ 3,524.07	**$ 3,524.07**
G1.3-25	2	$ 1,595.16	$ 1,599.00	$ 3,194.16	**$ 6,388.32**	$ 3,524.07		$ 3,524.07	**$ 7,048.14**
Miscellaneous Assem:									
H1.1	25	$ 295.46	$ 356.89	$ 652.35	**$ 16,308.75**	$ 548.12		$ 548.12	**$ 13,703.00**
H3.1	2	$ 1,063.44	$ 65.90	$ 1,129.34	**$ 2,258.68**	$ 548.12		$ 548.12	**$ 1,096.24**
H5.1	5	$ 1,063.44	$ 112.40	$ 1,175.84	**$ 5,879.20**	$ 548.12		$ 548.12	**$ 2,740.60**
M26-5	10	$ 1,063.44	$ 285.65	$ 1,349.09	**$ 13,490.90**	$ 254.77		$ 254.77	**$ 2,547.70**
P1.3	3	$ 531.72	$ 91.23	$ 622.95	**$ 1,868.85**	$ 548.12		$ 548.12	**$ 1,644.36**
POLE KEY	3	$ 531.72	$ 613.80	$ 1,145.52	**$ 3,436.56**	$ 548.12		$ 548.12	**$ 1,644.36**
Q2.1G	1	$ 1,658.30	$ 1,203.36	$ 2,861.66	**$ 2,861.66**	$ 548.12		$ 548.12	**$ 548.12**
R1.1-TS	2	$ 4,000.00	$ 595.16	$ 4,595.16	**$ 9,190.32**	$ 1,012.11		$ 1,012.11	**$ 2,024.22**
S1.02	7	$ 531.72	$ 1,595.16	$ 2,126.88	**$ 14,888.16**	$ 976.22		$ 976.22	**$ 6,833.54**
S2.32-9	2	$ 5,317.20	$ 673.59	$ 5,990.79	**$ 11,981.58**	$ 3,444.51		$ 3,444.51	**$ 6,889.02**
TERM-750	6	$ 1,063.44	$ 1,525.25	$ 2,588.69	**$ 15,532.14**	$ 548.12		$ 548.12	**$ 3,288.72**
UC7.3	1	$ 4,000.00	$ 150.36	$ 4,150.36	**$ 4,150.36**	$ 3,444.51		$ 3,444.51	**$ 3,444.51**
UM5	2	$ 531.72	$ 1,595.16	$ 2,126.88	**$ 4,253.76**	$ 3,444.51		$ 3,444.51	**$ 6,889.02**
US3.PJ.6666	1	$ 4,667.34	$ 4,522.23	$ 9,189.57	**$ 9,189.57**	$ 3,444.51		$ 3,444.51	**$ 3,444.51**
US3.SF3WAY-500DC	1	$ 5,000.00	$ 3,917.89	$ 8,917.89	**$ 8,917.89**	$ 3,444.51		$ 3,444.51	**$ 3,444.51**
BASE ROCK	1			$ -	**$ -**	$ 500.00		$ 500.00	**$ 500.00**
TRENCH 1-2	400	$ 35.00		$ 35.00	**$ 14,000.00**	$ 50.00		$ 50.00	**$ 20,000.00**
BORE 1-2	400	$ 65.00		$ 65.00	**$ 26,000.00**	$ 75.00		$ 75.00	**$ 30,000.00**
BORE 2-3	563	$ 65.00		$ 65.00	**$ 36,595.00**	$ 75.00		$ 75.00	**$ 42,225.00**
POLE ROCK ADDER (ESTIMATED QUANTITY)	1	$ 199.00		$ 199.00	**$ 199.00**	$ 500.00		$ 500.00	**$ 500.00**
BORE ROCK ADDER (ESTIMATED QUANTITY)	200	$ 200.00		$ 200.00	**$ 40,000.00**	$ 300.00		$ 300.00	**$ 60,000.00**
TRENCH ROCK ADDER (ESTIMATED QUANTITY)	100	$ 125.00		$ 125.00	**$ 12,500.00**	$ 500.00		$ 500.00	**$ 50,000.00**
				TOTAL PRICE	***$ 903,437.73***			***TOTAL PRICE***	***$ 1,599,028.15***

PART A: NEW		HENKELS & MCCOY, INC.			$ 1,599,322.43	UTILITY LINE CONSTRUCTION SERVICES			$ 637,283.80
	NO. UNITS	LABOR	MATERIAL	UNIT PRICE	EXTENDED L&M PRICE	LABOR	MATERIAL	UNIT PRICE	EXTENDED L&M PRICE
Poles:									
40-4	1	$ 2,627.40	$ 517.00	$ 3,144.40	**$ 3,144.40**	$ 545.68	$ 470.97	$ 1,016.65	**$ 1,016.65**
45-1	1	$ 2,627.40	$ 959.00	$ 3,586.40	**$ 3,586.40**	$ 656.90	$ 868.62	$ 1,525.52	**$ 1,525.52**
50-1	1	$ 3,155.94	$ 1,137.00	$ 4,292.94	**$ 4,292.94**	$ 723.70	$ 1,029.03	$ 1,752.73	**$ 1,752.73**
50-H1	1	$ 3,155.94	$ 1,396.00	$ 4,551.94	**$ 4,551.94**	$ 739.21	$ 1,177.42	$ 1,916.63	**$ 1,916.63**
55-1	3	$ 3,684.49	$ 1,437.00	$ 5,121.49	**$ 15,364.47**	$ 868.44	$ 1,200.00	$ 2,068.44	**$ 6,205.32**
55-H1	2	$ 3,684.49	$ 1,619.00	$ 5,303.49	**$ 10,606.98**	$ 852.93	$ 1,381.72	$ 2,234.65	**$ 4,469.30**
60-1	1	$ 4,205.37	$ 1,675.00	$ 5,880.37	**$ 5,880.37**	$ 940.81	$ 1,715.05	$ 2,655.86	**$ 2,655.86**
60-H1	6	$ 4,205.37	$ 1,839.00	$ 6,044.37	**$ 36,266.22**	$ 1,049.86	$ 1,894.62	$ 2,944.48	**$ 17,666.88**
65-1	6	$ 4,733.91	$ 1,904.00	$ 6,637.91	**$ 39,827.46**	$ 1,159.82	$ 1,947.31	$ 3,107.13	**$ 18,642.78**
65-H1	10	$ 4,733.91	$ 2,119.00	$ 6,852.91	**$ 68,529.10**	$ 1,279.54	$ 2,135.48	$ 3,415.02	**$ 34,150.20**
Conductor Assem:									
*4/0 ACSR	4.357	$ 7,104.70	$ 1,182.74	$ 8,287.44	**$ 36,108.38**	$ 1,270.00	$ 706.52	$ 1,976.52	**$ 8,611.70**
*477 AAC	19.803	$ 9,483.15	$ 2,063.95	$ 11,547.10	**$ 228,667.22**	$ 1,740.00	$ 1,774.19	$ 3,514.19	**$ 69,591.50**
*500 MCM ALUG	5.9	$ 14,229.85	$ 12,400.66	$ 26,630.51	**$ 157,120.01**	$ 4,650.00	$ 10,500.00	$ 15,150.00	**$ 89,385.00**
*750 MCM ALUG	0.216	$ 67,340.00	$ -	$ 67,340.00	**$ 14,545.44**	$ 6,950.00	$ -	$ 6,950.00	**$ 1,501.20**
*6" CONDUIT	0.88	$ -	$ 17,632.79	$ 17,632.79	**$ 15,516.86**	$ 315.00	$ 188.26	$ 503.26	**$ 442.87**
*1/0 AL TPX	0.1	$ 1,581.80	$ 2,108.24	$ 3,690.04	**$ 369.00**	$ 1,640.00	$ 1,739.13	$ 3,379.13	**$ 337.91**
*4/0 AL TPX	0.1	$ 1,937.99	$ 4,001.04	$ 5,939.03	**$ 593.90**	$ 2,210.00	$ 2,717.39	$ 4,927.39	**$ 492.74**
Single-Phase Assem:									
A1.1	1	$ 421.30	$ 91.76	$ 513.06	**$ 513.06**	$ 117.40	$ 172.32	$ 289.72	**$ 289.72**
A5.3B-4	1	$ 264.27	$ 122.31	$ 386.58	**$ 386.58**	$ 134.49	$ 130.36	$ 264.85	**$ 264.85**
A5.4-4	1	$ 984.32	$ 152.20	$ 1,136.52	**$ 1,136.52**	$ 134.49	$ 150.19	$ 284.68	**$ 284.68**
A5.4-6	1	$ 984.32	$ 417.86	$ 1,402.18	**$ 1,402.18**	$ 134.49	$ 47.58	$ 182.07	**$ 182.07**
A5F-4	2	$ 574.50	$ 758.59	$ 1,333.09	**$ 2,666.18**	$ 127.52	$ 685.99	$ 813.51	**$ 1,627.02**
A5F-6	4	$ 574.50	$ 1,024.25	$ 1,598.75	**$ 6,395.00**	$ 247.80	$ 1,037.14	$ 1,284.94	**$ 5,139.76**
Three-Phase Assem:									
C1F-NH-477	1	$ 582.16	$ 550.59	$ 1,132.75	**$ 1,132.75**	$ 365.64	$ 450.68	$ 816.32	**$ 816.32**
C5.3B-NH-4/0	1	$ 1,003.71	$ 272.46	$ 1,276.17	**$ 1,276.17**	$ 430.14	$ 107.08	$ 537.22	**$ 537.22**
C5F-NH-4	1	$ 2,424.41	$ 983.57	$ 3,407.98	**$ 3,407.98**	$ 365.64	$ 831.65	$ 1,197.29	**$ 1,197.29**
C5F-NH-4/0	1	$ 2,424.41	$ 1,110.37	$ 3,534.78	**$ 3,534.78**	$ 365.64	$ 991.98	$ 1,357.62	**$ 1,357.62**
C5F-NH-477	6	$ 2,424.41	$ 1,110.37	$ 3,534.78	**$ 21,208.68**	$ 365.64	$ 991.98	$ 1,357.62	**$ 8,145.72**
D1F-NH-477	18	$ 2,163.97	$ 1,010.66	$ 3,174.63	**$ 57,143.34**	$ 405.96	$ 891.64	$ 1,297.60	**$ 23,356.80**
D6F-NH-477	5	$ 4,741.57	$ 2,357.93	$ 7,099.50	**$ 35,497.50**	$ 2,697.50	$ 2,828.28	$ 5,525.78	**$ 27,628.90**
POLE 4	1	$ 10,119.61	$ 3,147.31	$ 13,266.92	**$ 13,266.92**	$ 824.68	$ 2,895.15	$ 3,719.83	**$ 3,719.83**
POLE 12	1	$ 20,488.85	$ 4,393.52	$ 24,882.37	**$ 24,882.37**	$ 1,400.00	$ 4,037.34	$ 5,437.34	**$ 5,437.34**
POLE 13	1	$ 10,119.61	$ 4,201.71	$ 14,321.32	**$ 14,321.32**	$ 1,200.96	$ 4,625.00	$ 5,825.96	**$ 5,825.96**
POLE 18	1	$ 10,119.61	$ 4,481.16	$ 14,600.77	**$ 14,600.77**	$ 1,400.00	$ 4,266.71	$ 5,666.71	**$ 5,666.71**
POLE 31	1	$ 7,527.30	$ 2,836.39	$ 10,363.69	**$ 10,363.69**	$ 1,200.06	$ 2,760.10	$ 3,960.16	**$ 3,960.16**
Guy Assem:									
E1.1L	22	$ 957.51	$ 305.83	$ 1,263.34	**$ 27,793.48**	$ 188.15	$ 611.48	$ 799.63	**$ 17,591.86**
E1.4L	15	$ 1,225.61	$ 403.22	$ 1,628.83	**$ 24,432.45**	$ 262.82	$ 1,089.79	$ 1,352.61	**$ 20,289.15**
Anchor Assem:									
F1.10	14	$ 1,072.41	$ 188.57	$ 1,260.98	**$ 17,653.72**	$ 248.74	$ 182.79	$ 431.53	**$ 6,041.42**
Secondary Assem:									
J2.1	32	$ 252.78	$ 28.05	$ 280.83	**$ 8,986.56**	$ 30.75	$ 141.19	$ 171.94	**$ 5,502.08**
Transformer Assem:									
G1.2-15	1	$ 1,677.55	$ 355.65	$ 2,033.20	**$ 2,033.20**	$ 516.44	$ 268.73	$ 785.17	**$ 785.17**
G1.2-25	5	$ 2,466.54	$ 355.65	$ 2,822.19	**$ 14,110.95**	$ 516.44	$ 268.73	$ 785.17	**$ 3,925.85**
G1.2-100	1	$ 4,044.51	$ 355.65	$ 4,400.16	**$ 4,400.16**	$ 516.44	$ 268.73	$ 785.17	**$ 785.17**
G1.3-15	1	$ 1,677.55	$ 355.65	$ 2,033.20	**$ 2,033.20**	$ 516.44	$ 268.73	$ 785.17	**$ 785.17**
G1.3-25	2	$ 2,466.54	$ 355.65	$ 2,822.19	**$ 5,644.38**	$ 516.44	$ 268.73	$ 785.17	**$ 1,570.34**
Miscellaneous Assem:									
H1.1	25	$ 528.54	$ 132.23	$ 660.77	**$ 16,519.25**	$ 86.97	$ 185.91	$ 272.88	**$ 6,822.00**
H3.1	2	$ 574.50	$ 396.13	$ 970.63	**$ 1,941.26**	$ 389.30	$ 279.35	$ 668.65	**$ 1,337.30**
H5.1	5	$ 528.54	$ 116.04	$ 644.58	**$ 3,222.90**	$ 93.52	$ 213.19	$ 306.71	**$ 1,533.55**
M26-5	10	$ 766.01	$ 83.92	$ 849.93	**$ 8,499.30**	$ 191.78	$ 383.86	$ 575.64	**$ 5,756.40**
P1.3	3	$ 942.19	$ 544.33	$ 1,486.52	**$ 4,459.56**	$ 101.51	$ 223.13	$ 324.64	**$ 973.92**
POLE KEY	3	$ 1,049.43	$ 206.46	$ 1,255.89	**$ 3,767.67**	$ 162.95	$ 171.35	$ 334.30	**$ 1,002.90**
Q2.1G	1	$ 2,298.02	$ -	$ 2,298.02	**$ 2,298.02**	$ 640.94	$ 200.00	$ 840.94	**$ 840.94**
R1.1-TS	2	$ 421.30	$ 4,398.36	$ 4,819.66	**$ 9,639.32**	$ 602.33	$ 4,497.45	$ 5,099.78	**$ 10,199.56**
S1.02	7	$ 421.30	$ 961.19	$ 1,382.49	**$ 9,677.43**	$ 183.27	$ 995.31	$ 1,178.58	**$ 8,250.06**
S2.32-9	2	$ 16,530.40	$ 10,050.06	$ 26,580.46	**$ 53,160.92**	$ 3,300.47	$ 3,728.81	$ 7,029.28	**$ 14,058.56**
TERM-750	6	$ 2,827.08	$ 2,467.96	$ 5,295.04	**$ 31,770.24**	$ 650.00	$ 1,525.03	$ 2,175.03	**$ 13,050.18**
UC7.3	1	$ 4,098.13	$ 8,081.08	$ 12,179.21	**$ 12,179.21**	$ 2,036.90	$ 9,485.66	$ 11,522.56	**$ 11,522.56**
UM5	2	$ 1,149.01	$ 36.57	$ 1,185.58	**$ 2,371.16**	$ 384.43	$ 200.25	$ 584.68	**$ 1,169.36**
US3.PJ.6666	1	$ 7,413.57	$ 8,822.12	$ 16,235.69	**$ 16,235.69**	$ 2,036.90	$ 14,326.86	$ 16,363.76	**$ 16,363.76**
US3.SF3WAY-500DC	1	$ 7,413.57	$ 12,707.14	$ 20,120.71	**$ 20,120.71**	$ 1,066.97	$ 12,000.00	$ 13,066.97	**$ 13,066.97**
BASE ROCK	1	$ 5,140.00	$ 640.00	$ 5,780.00	**$ 5,780.00**	$ -	$ 135.00	$ 135.00	**$ 135.00**
TRENCH 1-2	400	$ 56.31	$ -	$ 56.31	**$ 22,524.00**	$ 11.35	$ -	$ 11.35	**$ 4,540.00**
BORE 1-2	400	$ 135.69	$ -	$ 135.69	**$ 54,276.00**	$ 49.00	$ -	$ 49.00	**$ 19,600.00**
BORE 2-3	563	$ 168.81	$ -	$ 168.81	**$ 95,040.03**	$ 55.26	$ -	$ 55.26	**$ 31,111.38**
POLE ROCK ADDER (ESTIMATED QUANTITY)	1	$ 1,090.95	$ -	$ 1,090.95	**$ 1,090.95**	$ 98.00	$ -	$ 98.00	**$ 98.00**
BORE ROCK ADDER (ESTIMATED QUANTITY)	200	$ 332.38	$ -	$ 332.38	**$ 66,476.00**	$ 18.00	$ -	$ 18.00	**$ 3,600.00**
TRENCH ROCK ADDER (ESTIMATED QUANTITY)	100	$ 105.89	$ -	$ 105.89	**$ 10,589.00**	$ 12.84	$ -	$ 12.84	**$ 1,284.00**
				TOTAL PRICE	***$ 1,416,833.60***			***TOTAL PRICE***	***$ 579,395.37***

TOTAL PRICE FOR INSTALL & REMOVE: $ 1,284,456.01 ***TOTAL PRICE FOR INSTALL & REMOVE: $ 997,520.08*** ***TOTAL PRICE FOR INSTALL & REMOVE: $ 987,387.74*** ***TOTAL PRICE FOR INSTALL & REMOVE: $ 1,997,627.96*** ***TOTAL PRICE FOR INSTALL & REMOVE: $ 1,599,322.43*** ***TOTAL PRICE FOR INSTALL & REMOVE: $ 637,283.80***

ALLGEIER, MARTIN and ASSOCIATES, INC.

ELECTRIC SYSTEM CONSTRUCTION BID TABULATION WORKSHEET

CONTRACT CW&EP-25-1LM FEEDER 20 BUILDOUT
BID DATE: 2:00 P.M., MAY 07, 2025, AT CW&EP'S OFFICE

PART C: REMOVAL		BBC ELECTRICAL SERVICES, INC.	$ 85,906.60	B & L ELECTRIC, INC.	$ 44,429.20	HAWKLINE CONSTRUCTION	$ 83,950.01	KV POWER ENERGY SERICES, LLC	$ 398,599.80	HENKELS & MCCOY, INC.	$ 182,488.83	UTILITY LINE CONSTRUCTION SERVICES	$ 57,888.43
	NO. UNITS	UNIT PRICE	EXTENDED L&M PRICE	UNIT PRICE	EXTENDED L&M PRICE	UNIT PRICE	EXTENDED L&M PRICE	UNIT PRICE	EXTENDED L&M PRICE	UNIT PRICE	EXTENDED L&M PRICE	UNIT PRICE	EXTENDED L&M PRICE
Poles:													
35-5	1	$ 800.00	**$ 800.00**	$ 232.50	**$ 232.50**	$ 265.86	**$ 265.86**	$ 5,000.00	**$ 5,000.00**	$ 1,049.43	**$ 1,049.43**	$ 352.15	**$ 352.15**
35-4	1	$ 800.00	**$ 800.00**	$ 232.50	**$ 232.50**	$ 265.86	**$ 265.86**	$ 5,000.00	**$ 5,000.00**	$ 1,049.43	**$ 1,049.43**	$ 371.71	**$ 371.71**
45-4	1	$ 900.00	**$ 900.00**	$ 232.50	**$ 232.50**	$ 265.86	**$ 265.86**	$ 5,000.00	**$ 5,000.00**	$ 1,577.97	**$ 1,577.97**	$ 465.45	**$ 465.45**
45-3	5	$ 900.00	**$ 4,500.00**	$ 232.50	**$ 1,162.50**	$ 265.86	**$ 1,329.30**	$ 5,000.00	**$ 25,000.00**	$ 1,577.97	**$ 7,889.85**	$ 465.45	**$ 2,327.25**
50-3	3	$ 950.00	**$ 2,850.00**	$ 310.00	**$ 930.00**	$ 265.86	**$ 797.58**	$ 5,000.00	**$ 15,000.00**	$ 1,842.24	**$ 5,526.72**	$ 578.95	**$ 1,736.85**
50-2	2	$ 950.00	**$ 1,900.00**	$ 310.00	**$ 620.00**	$ 265.86	**$ 531.72**	$ 5,000.00	**$ 10,000.00**	$ 1,842.24	**$ 3,684.48**	$ 578.95	**$ 1,157.90**
55-5	1	$ 1,000.00	**$ 1,000.00**	$ 310.00	**$ 310.00**	$ 265.86	**$ 265.86**	$ 5,000.00	**$ 5,000.00**	$ 2,106.52	**$ 2,106.52**	$ 622.50	**$ 622.50**
55-3	14	$ 1,000.00	**$ 14,000.00**	$ 310.00	**$ 4,340.00**	$ 265.86	**$ 3,722.04**	$ 5,000.00	**$ 70,000.00**	$ 2,106.52	**$ 29,491.28**	$ 622.50	**$ 8,715.00**
55-2	2	$ 1,000.00	**$ 2,000.00**	$ 310.00	**$ 620.00**	$ 265.86	**$ 531.72**	$ 5,000.00	**$ 10,000.00**	$ 2,106.52	**$ 4,213.04**	$ 622.50	**$ 1,245.00**
Conductor:													
*1/0 CWC	2.456	$ 2,200.00	**$ 5,403.20**	$ 1,240.00	**$ 3,045.44**	$ 890.00	**$ 2,185.84**	$ 9,999.00	**$ 24,557.54**	$ 2,420.58	**$ 5,944.94**	$ 810.00	**$ 1,989.36**
*1/0 ACSR	2.409	$ 2,200.00	**$ 5,299.80**	$ 1,240.00	**$ 2,987.16**	$ 890.00	**$ 2,144.01**	$ 9,999.00	**$ 24,087.59**	$ 2,420.58	**$ 5,831.18**	$ 810.00	**$ 1,951.29**
*3/0 CU	6.032	$ 2,300.00	**$ 13,873.60**	$ 1,550.00	**$ 9,349.60**	$ 890.00	**$ 5,368.48**	$ 9,999.00	**$ 60,313.97**	$ 2,420.58	**$ 14,600.94**	$ 920.00	**$ 5,549.44**
Single-Phase Assem:													
A1.011	6	$ 150.00	**$ 900.00**	$ 77.50	**$ 465.00**	$ 132.92	**$ 797.52**	$ 550.00	**$ 3,300.00**	$ 252.78	**$ 1,516.68**	$ 28.59	**$ 171.54**
A5.21	3	$ 200.00	**$ 600.00**	$ 93.00	**$ 279.00**	$ 132.92	**$ 398.76**	$ 550.00	**$ 1,650.00**	$ 624.29	**$ 1,872.87**	$ 219.92	**$ 659.76**
A5.4	6	$ 200.00	**$ 1,200.00**	$ 93.00	**$ 558.00**	$ 132.92	**$ 797.52**	$ 550.00	**$ 3,300.00**	$ 513.22	**$ 3,079.32**	$ 107.59	**$ 645.54**
Three-Phase Assem:													
C1-NH-4/0	10	$ 200.00	**$ 2,000.00**	$ 77.50	**$ 775.00**	$ 531.72	**$ 5,317.20**	$ 550.00	**$ 5,500.00**	$ 409.81	**$ 4,098.10**	$ 149.32	**$ 1,493.20**
C2-NH-4/0	4	$ 225.00	**$ 900.00**	$ 124.00	**$ 496.00**	$ 531.72	**$ 2,126.88**	$ 550.00	**$ 2,200.00**	$ 662.59	**$ 2,650.36**	$ 252.59	**$ 1,010.36**
C2.51P	1	$ 225.00	**$ 225.00**	$ 124.00	**$ 124.00**	$ 531.72	**$ 531.72**	$ 550.00	**$ 550.00**	$ 911.55	**$ 911.55**	$ 252.59	**$ 252.59**
C2.51P-NH	5	$ 225.00	**$ 1,125.00**	$ 124.00	**$ 620.00**	$ 531.72	**$ 2,658.60**	$ 550.00	**$ 2,750.00**	$ 911.55	**$ 4,557.75**	$ 258.95	**$ 1,294.75**
C5-NH-4/0	3	$ 350.00	**$ 1,050.00**	$ 232.50	**$ 697.50**	$ 531.72	**$ 1,595.16**	$ 550.00	**$ 1,650.00**	$ 800.48	**$ 2,401.44**	$ 309.77	**$ 929.31**
C5.21P	1	$ 350.00	**$ 350.00**	$ 232.50	**$ 232.50**	$ 531.72	**$ 531.72**	$ 550.00	**$ 550.00**	$ 911.55	**$ 911.55**	$ 359.02	**$ 359.02**
C5.22-NH-4/0	2	$ 350.00	**$ 700.00**	$ 232.50	**$ 465.00**	$ 531.72	**$ 1,063.44**	$ 550.00	**$ 1,100.00**	$ 1,141.35	**$ 2,282.70**	$ 359.02	**$ 718.04**
C5.3	3	$ 350.00	**$ 1,050.00**	$ 232.50	**$ 697.50**	$ 531.72	**$ 1,595.16**	$ 550.00	**$ 1,650.00**	$ 1,325.19	**$ 3,975.57**	$ 260.00	**$ 780.00**
C5F-NH-4	1	$ 350.00	**$ 350.00**	$ 232.50	**$ 232.50**	$ 531.72	**$ 531.72**	$ 550.00	**$ 550.00**	$ 800.48	**$ 800.48**	$ 260.00	**$ 260.00**
C5F-NH-477	2	$ 350.00	**$ 700.00**	$ 232.50	**$ 465.00**	$ 531.72	**$ 1,063.44**	$ 550.00	**$ 1,100.00**	$ 800.48	**$ 1,600.96**	$ 260.00	**$ 520.00**
C6-NH	1	$ 450.00	**$ 450.00**	$ 310.00	**$ 310.00**	$ 531.72	**$ 531.72**	$ 550.00	**$ 550.00**	$ 2,221.42	**$ 2,221.42**	$ 767.27	**$ 767.27**
C6-NH-4/0	2	$ 450.00	**$ 900.00**	$ 310.00	**$ 620.00**	$ 531.72	**$ 1,063.44**	$ 550.00	**$ 1,100.00**	$ 2,221.42	**$ 4,442.84**	$ 767.27	**$ 1,534.54**
C6.51-NH	3	$ 450.00	**$ 1,350.00**	$ 310.00	**$ 930.00**	$ 531.72	**$ 1,595.16**	$ 550.00	**$ 1,650.00**	$ 2,543.14	**$ 7,629.42**	$ 767.27	**$ 2,301.81**
Guy Assem:													
E1.1L	8	$ 130.00	**$ 1,040.00**	$ 77.50	**$ 620.00**	$ 531.72	**$ 4,253.76**	$ 550.00	**$ 4,400.00**	$ 264.27	**$ 2,114.16**	$ 112.79	**$ 902.32**
E1.4L	9	$ 150.00	**$ 1,350.00**	$ 155.00	**$ 1,395.00**	$ 531.72	**$ 4,785.48**	$ 550.00	**$ 4,950.00**	$ 520.88	**$ 4,687.92**	$ 144.56	**$ 1,301.04**
Anchor Assem:													
F1.10	7	$ 200.00	**$ 1,400.00**	$ 77.50	**$ 542.50**	$ 531.72	**$ 3,722.04**	$ 2,500.00	**$ 17,500.00**	$ 421.30	**$ 2,949.10**	$ 171.56	**$ 1,200.92**
Secondary Assem:													
J2.1	33	$ 120.00	**$ 3,960.00**	$ 31.00	**$ 1,023.00**	$ 531.72	**$ 17,546.76**	$ 550.00	**$ 18,150.00**	$ 157.03	**$ 5,181.99**	$ 23.83	**$ 786.39**
Transformer Assem:													
G1.2-25	5	$ 200.00	**$ 1,000.00**	$ 310.00	**$ 1,550.00**	$ 265.86	**$ 1,329.30**	$ 3,524.07	**$ 17,620.35**	$ 1,585.63	**$ 7,928.15**	$ 371.72	**$ 1,858.60**
G1.2-100	1	$ 250.00	**$ 250.00**	$ 310.00	**$ 310.00**	$ 265.86	**$ 265.86**	$ 3,524.07	**$ 3,524.07**	$ 2,102.69	**$ 2,102.69**	$ 471.05	**$ 471.05**
G1.3-15	1	$ 200.00	**$ 200.00**	$ 310.00	**$ 310.00**	$ 531.72	**$ 531.72**	$ 3,524.07	**$ 3,524.07**	$ 1,049.43	**$ 1,049.43**	$ 371.72	**$ 371.72**
G1.3-25	2	$ 200.00	**$ 400.00**	$ 310.00	**$ 620.00**	$ 531.72	**$ 1,063.44**	$ 3,524.07	**$ 7,048.14**	$ 1,585.63	**$ 3,171.26**	$ 371.72	**$ 743.44**
G1.5-15	1	$ 200.00	**$ 200.00**	$ 310.00	**$ 310.00**	$ 531.72	**$ 531.72**	$ 3,524.07	**$ 3,524.07**	$ 1,049.43	**$ 1,049.43**	$ 371.72	**$ 371.72**
Miscellaneous Assem:													
H1.1	23	$ 120.00	**$ 2,760.00**	$ 31.00	**$ 713.00**	$ 93.58	**$ 2,152.34**	$ 550.00	**$ 12,650.00**	$ 157.03	**$ 3,611.69**	$ 54.01	**$ 1,242.23**
H3.1	2	$ 125.00	**$ 250.00**	$ 155.00	**$ 310.00**	$ 93.58	**$ 187.16**	$ 550.00	**$ 1,100.00**	$ 157.03	**$ 314.06**	$ 160.19	**$ 320.38**
H5.1	4	$ 90.00	**$ 360.00**	$ 31.00	**$ 124.00**	$ 93.58	**$ 374.32**	$ 550.00	**$ 2,200.00**	$ 157.03	**$ 628.12**	$ 192.23	**$ 768.92**
M26-5	10	$ 120.00	**$ 1,200.00**	$ 77.50	**$ 775.00**	$ 275.99	**$ 2,759.90**	$ 550.00	**$ 5,500.00**	$ 314.06	**$ 3,140.60**	$ 106.61	**$ 1,066.10**
P1.3	2	$ 240.00	**$ 480.00**	$ 155.00	**$ 310.00**	$ 262.93	**$ 525.86**	$ 550.00	**$ 1,100.00**	$ 471.09	**$ 942.18**	$ 106.61	**$ 213.22**
Q2.1G	1	$ 400.00	**$ 400.00**	$ 310.00	**$ 310.00**	$ 531.72	**$ 531.72**	$ 550.00	**$ 550.00**	$ 1,532.01	**$ 1,532.01**	$ 46.07	**$ 46.07**
R1.1-TS	2	$ 120.00	**$ 240.00**	$ 77.50	**$ 155.00**	$ 531.72	**$ 1,063.44**	$ 550.00	**$ 1,100.00**	$ 314.06	**$ 628.12**	$ 466.96	**$ 933.92**
S1.02	7	$ 120.00	**$ 840.00**	$ 77.50	**$ 542.50**	$ 210.84	**$ 1,475.88**	$ 550.00	**$ 3,850.00**	$ 210.65	**$ 1,474.55**	$ 152.50	**$ 1,067.50**
S2.32	2	$ 600.00	**$ 1,200.00**	$ 930.00	**$ 1,860.00**	$ 210.84	**$ 421.68**	$ 550.00	**$ 1,100.00**	$ 5,362.04	**$ 10,724.08**	$ 1,820.48	**$ 3,640.96**
UM5	2	$ 600.00	**$ 1,200.00**	$ 310.00	**$ 620.00**	$ 277.17	**$ 554.34**	$ 550.00	**$ 1,100.00**	$ 670.25	**$ 1,340.50**	$ 200.15	**$ 400.30**
		TOTAL PRICE	**$ 85,906.60**	***TOTAL PRICE***	**$ 44,429.20**	***TOTAL PRICE***	**$ 83,950.01**	***TOTAL PRICE***	**$ 398,599.80**	***TOTAL PRICE***	**$ 182,488.83**	***TOTAL PRICE***	**$ 57,888.43**